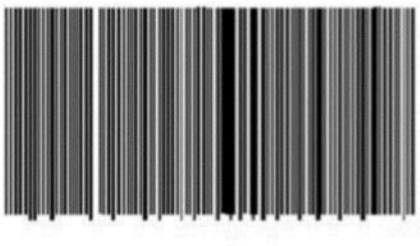
Prepared for OPEN disclosure for use only in the Independent Inquiry Relating to Afghanistan



RMP-221-0007047-A

Morris, Rob Col (NORTHMOOR TEAM-HQ-AH)

From: NORTHMOOR TEAM-HQ-AH (Morris, Rob Col)
Sent: 14 February 2017 14:44
To: NORTHMOOR TEAM-HQ-BusMgr-SO2 (Pollard, Martin C2)
Subject: FW: 20170209-Op_NORTHMOOR_FDHC_Update

Martin,

The e-mail trail below is for information at this stage. The Forensic Data Handling Capability is an issue that will require some funding attention over the next few months depending on decisions made in the Op Nm Gold Group next week.

Regards,

Rob

Colonel RH Morris | AH Op NORTHMOOR

HQ Provost Marshal (Army) & HQ 1 MP Brigade, Second Floor, Zone 5, IDL 431 Ramillies Building, Marlborough Lines, Monxton Road, Andover, SP11 8HJ

Contact details [redacted]

From: NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1)
Sent: 10 February 2017 15:13
To: NORTHMOOR TEAM-HQ-AH (Morris, Rob Col)
Subject: RE: 20170209-Op_NORTHMOOR_FDHC_Update

Rob,

My understanding is that Phil H is not available for 23 Feb. I'm bound to say that the issues outlined below including further unspecified cost increases and yet more delays to the installation date and likely FOC make it all the more important that the Gold Group comes to some pretty clear decisions about the FDHC (at least from an NM perspective). We are already close to the point where additional expense in the form of contractor support will need to be tendered an I'm sceptical that this can be justified on the basis of what we know to date.

Regards

Andy

From: NORTHMOOR TEAM-HQ-AH (Morris, Rob Col)
Sent: 10 February 2017 15:04
To: Spec Ops RMP-SPCB-OC (Hacker, Philip Maj); NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1); Spec Ops RMP-RHQ-CO (Forsythe, Belinda Lt Col); Spec Ops RMP-RHQ-2IC (Southerton, Andrew Maj)
Cc: Spec Ops RMP-SPCB-2IC (BOWEN, Rosie Fg Off); N5620 (Army Info-IS-Svcs-Base-SO2Ops)
Subject: RE: 20170209-Op_NORTHMOOR_FDHC_Update

Phil,

Happy for N5620 to come and discuss direct and I note the further slippage of the Infra works until possibly Xmas 17! Hopefully you will have had the calling notice for the Gold Group on 23 Feb at Northolt at 1100. Please confirm with John Harvey but I anticipate the FDHC brief being not before 1230. We need to discuss what is going to be briefed.

Regards,

Rob

Colonel RH Morris | AH Op NORTHMOOR

HQ Provost Marshal (Army) & HQ 1 MP Brigade, Second Floor, Zone 5, IDL 431 Ramillies Building, Marlborough Lines, Monxton Road, Andover, SP11 8HJ

Contact details [redacted]

From: Spec Ops RMP-SPCB-OC (Hacker, Philip Maj)
Sent: 10 February 2017 11:19
To: NORTHMOOR TEAM-HQ-AH (Morris, Rob Col); NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1); Spec Ops RMP-RHQ-CO (Forsythe, Belinda Lt Col); Spec Ops RMP-RHQ-2IC (Southerton, Andrew Maj)
Cc: Spec Ops RMP-SPCB-2IC (BOWEN, Rosie Fg Off); N5620 (Army Info-IS-Svcs-Base-SO2Ops)
Subject: FW: 20170209-Op_NORTHMOOR_FDHC_Update
Importance: High

Col, Ma'am, Andy,

N5620 from the IS Directorate visited SPCB yesterday and was read into the FDHC project. The points which are raised in the e-mail below are points which will be raised in the working group to be arranged for early March post the DP meeting to be held on the 23 Feb. Army Info IS are very forward leaning in terms of support for this project regardless of which way it steers in terms of scale and requirement. In order to put in place the necessary ground work prior to the meeting Army Info are keen for some earlier engagement with HQ PM(A). The rationale for this is:

- Earlier engagement will help to keep options open for support now (certainly in terms of funding matters) before we get too close to the close of this financial year
- The Cabinet Office approval wording 'The provisioned environment (location and hardware) remains in scope for future use as a secure hosting location post investigation' needs to be discussed in relation as to whether the build is required for future use beyond NORTHMOOR

From speaking with N5620 I know that Army Info are keen to engage. N5620 is content to contact HQ PM(A) and discuss these points raised unless of course it more appropriate that initial discussion is held at AH level.

Regards

Phil

Maj PAL Hacker | Officer Commanding, Service Police Crime Bureau, Specialist Operations Regiment, Royal Military Police, Bassett Wilson Building (PP24), Southwick Park, Fareham, Hampshire, PO17 6EJ.

Contact details [redacted]

From: N5620 (Army Info-IS-Svcs-Base-SO2Ops)
Sent: 10 February 2017 09:55
To: Spec Ops RMP-SPCB-OC (Hacker, Philip Maj)
Subject: FW: 20170209-Op_NORTHMOOR_FDHC_Update

N5620 | SO2 ICS Ops | IS Directorate, Ground Floor, Zone 2, Army Headquarters, Blenheim Building, Marlborough Lines, ANDOVER, Hampshire, SP11 8HJ
Contact Details

From: N5620 (Army Info-IS-Svcs-Base-SO2Ops)
Sent: 09 February 2017 19:40
To: Army Info-IS-Svcs-AH (IIA763) Contact Details ; Army Info-Strategy-AH (IIA764) Contact Details
Cc: IIA765 (Army Info-IS-Svcs-Base-SO1Ops) < Contact Details >
Subject: 20170209-Op_NORTHMOOR_FDHC_Update

IIA764/IIA763

Op NORTHMOOR – PROJECT/PROGRAMME CONCERNS

Today I visited Maj Phil Hacker at SPCB to discuss Op NORTHMOOR. Whilst there, I was introduced to two Company Name 1 representatives and took the opportunity to listen to their update. Noting AH NORTHMOOR's email confirming the investigation is close to several DPs regarding its future direction and the decision to delay the WG, I think it prudent to outline the points and concerns raised today:

- Company Name 1 expect to be in a position to start the install of the hardware/software (HW/SW) for the Forensic Data Handling Centre (FDHC) from around Mar 17. However, the install cannot proceed until various related activities are completed, in particular infra work (see point below).

- The room identified to house the data centre (DC) now requires additional work to bring it up to the required standard. This will result in further cost and delay. Assuming design and infra work starts ASAP, the project team do not expect the room to be ready until at least Sep 17, more likely Xmas 17. The DC install will take Company Name 1 a further 8 to 9 months. The Company Name 1 reps made it clear on more than one occasion that they are not the prime contractors and not responsible for delays associated with infra work.

- Most of the HW has been delivered to site and there is significant risk this HW will degrade whilst it sits around waiting to be installed. The Company Name 1 reps voiced concern about 'dead on arrival' (DOA) equipment that will add to delay. It was unclear to me whether DOA kit will result in MoD incurring additional costs or this is covered under the 'break/fix'. Any maintenance regime or controlled environment to maintain the HW would come at additional cost.

- The contract provides 5 years of 'break/fix' for the HW from point of shipping. We are already 18 months into the 5 years and at least a further 18 months from Company Name 1 completing the install.

- The Company Name 1 reps were clear that they are responsible for the install, initial testing and break/fix, but are not contracted to provide any service wrap beyond this. It is unclear to me if a suitable service wrap, including the staff with suitable KSE to admin, ingest data etc has been planned and financed. Having scanned through the approved BC, it makes reference to "*Op NORTHMOOR personnel requiring relevant training… to conduct the appropriate and mandatory functions in support of their duty*". The Company Name 1 rep suggested that staff with the required KSE are in limited supply and likely to cost a significant amount.

- Company Name 1 were asked to explain how an additional £270k-£300k cost had been incurred. Company Name 1 are still working on the detailed breakdown, however the Company Name 1 rep stated the bulk of the cost is for additional man-days for 'project support', whilst other costs included changes to switches and cabling, and some design changes. Maj Hacker is chasing Company Name 1 for the detailed breakdown. Having spoken to IIA720 , it is not clear if this was captured in the original SOR / agreed tolerances, or are additional changes.

- Maj Hacker is unclear who is providing the programme management of related activities to enable the delivery of the FDHC project. Throughout the project Maj Hacker has engaged with various D INFO staff, but remains unclear who is responsible for providing him with guidance.

In summary, there are several fundamental project and programme building blocks that need to be put in place to enable the project to progress and ensure its success (should the investigation proceed).

Regards,

N5620

N5620 | SO2 ICS Ops | IS Directorate, Ground Floor, Zone 2, Army Headquarters, Blenheim Building, Marlborough Lines, ANDOVER, Hampshire, SP11 8HJ
Contact Details