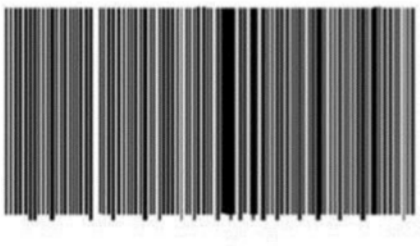
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RMP-221-0007039-A

Prepared for OPEN publication in relation to the Independent Inquiry Relating to Afghanistan

Army PM-DPM-INV (Morris, Rob Lt Col)

From: Army PM-Inv-SO1 (McAllister, John Lt Col)
Sent: 05 June 2015 09:26
To: DIO PPD-PD South Plans1a2 (IIA735)
Cc: SIB RMP-Op NORTHMOOR-OC (Penman, Moira Capt); SIB RMP-RHQ-G4-QM (Davies, Kirk Maj); DIO SAPT-SAM Plans DH (IIA736); Army PM-DPM-INV (Morris, Rob Lt Col)
Subject: RE: 20150604-OP_NORTHMOOR-RAF ST MAWGAN-OS LIMCIRC
Follow Up Flag: Follow up
Flag Status: Red

IIA735

Thank you. Is Brig McKend available to discuss this with Col Rob Morris myself and you today?

John

Lieutenant Colonel John McAllister | SO1 Investigations
Headquarters Provost Marshal (Army), 2nd Floor Zone 5, Ramillies Building, Marlborough Lines, Monxton Road, Andover, Hampshire SP11 8HJ
Contact details

From: DIO PPD-PD South Plans1a2 (IIA735)
Sent: 05 June 2015 09:05
To: Army PM-Inv-SO1 (McAllister, John Lt Col)
Cc: SIB RMP-Op NORTHMOOR-OC (Penman, Moira Capt); SIB RMP-RHQ-G4-QM (Davies, Kirk Maj); DIO SAPT-SAM Plans DH (IIA736)
Subject: FW: 20150604-OP_NORTHMOOR-RAF ST MAWGAN-OS LIMCIRC

Sir,

Please see email below ref Op NORTHMOOR. IIA736 (cc'd) is going to organise the meeting, probably the week after next to allow people to make space in their diaries. I will have left by then but will hand this project over to my successor, (IIA737) and I have suggested that an experienced RM from DIO accompanies him to provide support especially on the DIO Process. I have cc'd Moira and Kirk in as I think they would be best placed to accompany you, but please let IIA736 know if there is anyone else you feel should attend.

I am sorry I haven't managed to progress this Project any further before I go. I hope it gets resolved quickly.

Regards.

IIA735

IIA735 | **DIO PPD South Plans1a2|**
| Defence Infrastructure Organisation |
Ramillies Building| Army Hq | Monxton Rd Hampshire |SP11 8HT
Contact Details

From: Air-DResRP-InfraPlans Gp Capt (N6141)
Sent: 04 June 2015 17:35
To: DIO SAPT-SAM Plans DH (IIA736); DIO SAPT-Prog Hd (Mckend, Iain Brig)

Cc: 22TrgGp-COS Ops (IIA738); 22TrgGp-SpecTrg-OC (N5995); Air-DResRP-InfraPlans COS SO1 (IIA740); Air-DResRP-IP StratBasing1 SO2 (IIA741); DIO SAPT-Prog Air DH (IIA742); 22TrgGp-DGT IIA748); JFC-Infra-Hd (IIA743); Army Infra-PlansSO1 (IIA744); DIO ASP-Prop Strat1 (IIA745); DIO PPD-PD South Plans1a2 (IIA735)
Subject: 20150604-OP_NORTHMOOR-RAF ST MAWGAN-OS LIMCIRC

Sir, IIA736

I appreciate that much work has been conducted by numerous people and [redacted] on this time sensitive issue, but I would recommend that you convene a stakeholder meeting for next week so that we can agree the necessary CoA and ensure that the appropriate stakeholders are represented. As [redacted] and I discussed, lost of well-meaning people are trying to drive this forward but I am concerned that corners have been crossed and the appropriate checks and balances have not yet been completed. I have now seen the draft BC raised by PPD, and noted AVM West's comments about the need to conduct a proper analysis of the support that St Mawgan would need to provide for the incoming unit. I know that RAF St Mawgan have conducted some analysis on the SLA provided by Army (I think) and HQ 22 (Trg) Gp will receive this tomorrow or early next week. I spoke with the Stn Cdr this afternoon and I know that within the art of the possible RAF St Mawgan is *possible* but please allow Air Cmd and 22 (Trg) Gp to scrutinise the response with a HQ fine pen. I and one of my team will represent AIR and I will invite Air Cdre Elliott to suggest a suitably empowered rep from 22 (Trg) Gp.

IIA736 will recall that we attended a similar meeting this afternoon for the JEFHQ requirement so could I suggest a similar approach? I attach the JEF agenda as a good template (ex DS so I shouldnt advocate plagiarism.....! and I trust that IIA743 will accept my apology for that)

I would also suggest that the stakeholder meeting would be a useful forum for us to help IIA736 raise some lessons from this so that we can put in place better procedures for collating the answers DIO SAPT SAM need in quick order for this type of requirement. I also agree that this should be raised at the Joint Users Group (JUG).

I have tried to ping those that I consider stakeholders but clearly JFC and Army Infra will let you know direct.

N6141

N6141 | Air RP - Group Captain Infrastructure Plans | HQ AIR | Spitfire Block | RAF High Wycombe | Walters Ash | Bucks | HP14 4UE |
Contact Details

IIA736

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Army PM-DPM-INV (Morris, Rob Lt Col)

From: Army PM-Inv-SO1 (McAllister, John Lt Col)
Sent: 05 June 2015 09:02
To: Army PM-DPM-INV (Morris, Rob Lt Col)
Subject: FW: 20150601-StMawgan-O
Follow Up Flag: Follow up
Flag Status: Red

Lieutenant Colonel John McAllister | SO1 Investigations
Headquarters Provost Marshal (Army), 2nd Floor Zone 5, Ramillies Building, Marlborough Lines, Monxton Road, Andover, Hampshire SP11 8HJ
Contact details [redacted]

From: DIO PPD-PD South Plans1a2 ([redacted IIA735])
Sent: 04 June 2015 13:51
To: Army PM-Inv-SO1 (McAllister, John Lt Col)
Subject: FW: 20150601-StMawgan-O

Sir,

See please emails below. Still no further forward but I am hoping we will see/hear something soon. [redacted IIA736] from SAPT SAM is currently engaging with Air TLB on this matter as well.
In the background I have been speaking to Commercial and Service Delivery about the facilitation of the TAU move so that things are aligned for when we finally get the go ahead.

I will be back in the office tomorrow if you need to speak.

Regards,

[redacted IIA735]

[redacted IIA735] **| DIO PPD South Plans1a2|**
| Defence Infrastructure Organisation |
Ramillies Building| Army Hq | Monxton Rd Hampshire |SP11 8HT
[redacted Contact Details]

From: DIO SAPT-Prog Hd (Mckend, Iain Brig)
Sent: 04 June 2015 12:53
To: 22TrgGp-DGT (Elliot, Chris Air Cdre); DIO SAPT-EStrat Hd ([redacted IIA746])
Cc: DIO PPD-PD South Plans1a2 ([redacted IIA735]); Army Infra-Dir (Boyd, Steven Brig)
Subject: RE: 20150601-StMawgan-O

Chris,

Thanks for getting back to me, albeit through proxies and e-mail.

It is important for the life support conditions to be understood. It would be helpful if the inquiries being made could be with us by the end of next week as there is both political and Departmental urgency in delivering the capability. From our part we are ready to get the accommodation on contract. Where there may be limitations to quality of life, we will need to flag them up to Army (as

well as Defence) and identify mitigations, whether practical or funded.

Regards,
Iain McKend
I G McKEND CBE
Brigadier

Head of Infrastructure Programming
Strategic Asset-management and Programme Team (SAPT)
[redacted Contact Details]

Defence Infrastructure Organisation, IDL 415, Zone 1, Ramillies Building, Marlborough Lines, Monxton Road, Andover, Hants, SP11 8HJ.

From: 22TrgGp-DGT SO3 Bus Mgr ([redacted IIA747]) **On Behalf Of** 22TrgGp-DGT (Elliot, Chris Air Cdre)
Sent: 04 June 2015 11:06
To: DIO SAPT-Prog Hd (Mckend, Iain Brig)
Subject: RE: 20150601-StMawgan-O

Sir

Air Cdre Elliot has tried to call a few times to discuss.

Sorry to respond in email, on behalf of Air Cdre Elliot.

Air Cdre Elliot has read your note and wishes to let you know that RAF St Mawgan cannot confirm that they can support the influx of the additional personnel with regards to the SON support requirements e.g. - schools, gym, Dr, Dentists, physio etc..... Work is ongoing to confirm what they can support and what addition resources would be required to satisfy the SON. The request currently sits with Air TLB not 22 (Trg) Gp.

Regards

[redacted IIA747]

[redacted IIA747] | A/DGT COS No 22 (Trg) Gp | Hunter Block | Air Cmd | RAF High Wycombe | Naphill | Bucks | HP14 4UE | [redacted Contact Details]

[redacted Contact Details]

From: DIO SAPT-Prog Hd (Mckend, Iain Brig)
Sent: 01 June 2015 15:24
To: 22TrgGp-DGT (Elliot, Chris Air Cdre)
Subject: 20150601-StMawgan-O

Chris,

Tried calling, but have reverted rapidly to e-mail, for which, apologies.

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Covering D SAPT as well as my own position at present, the approval for the OP NORTHWOOD Business Case is about to land on my desk, but I am aware that 22 Gp has not officially signed up to the plan to locate the investigation team at RAF St Mawgan for a period of two years (but possibly as long as 5). The advice from the DIO Strategic Asset management Division is that the location is appropriate for the (136-strong) team's operational, security and communications requirements and can, using Temporary Accommodation Units, accommodate the team. I understand that the location can support the influx of personnel and that the historic training tasks can still be accommodated when required.

Noting the political imperative for Op NORTHMOOR to start delivering, I would be grateful if you could let me know if you believe anything has been overlooked or whether 22 Gp (or HQ Air) is likely to have any concerns which would prevent exploitation of the building.

Regards,

Iain McKend

I G McKEND CBE

Brigadier

Head of Infrastructure Programming

Strategic Asset-management and Programme Team (SAPT)

Contact Details

Defence Infrastructure Organisation, IDL 415, Zone 1, Ramillies Building, Marlborough Lines, Monxton Road, Andover, Hants, SP11 8HJ.

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Army PM-DPM-INV (Morris, Rob Lt Col)

From: Army PM-PM (Warren, Bill Brig)
Sent: 05 June 2015 14:30
To: Army PM-DPM-INV (Morris, Rob Lt Col)
Cc: Army PM-Inv-SO1 (McAllister, John Lt Col)
Subject: Re: 20150601-StMawgan-O
Follow Up Flag: Follow up
Flag Status: Red

Thanks Rob; and recalling DCGS' direction to "exhaust" 2xx interest before bringing matters to him or CGS, we might want an officecall with D B&I early next week.
Bill

[redacted] Contact Details

From: Army PM-DPM-INV (Morris, Rob Lt Col)
Sent: Friday, June 05, 2015 02:21 PM
To: Army PM-PM (Warren, Bill Brig)
Cc: Army PM-Inv-SO1 (McAllister, John Lt Col)
Subject: FW: 20150601-StMawgan-O

Brigadier,

There has been some movement but no resolution on the issue of Op NORTHMOOR being housed at RAF St MAWGAN this week. You will note from the e-mail trail below that there has been 1* engagement DIO (Brig McKend) to 22 Trg Grp (Air Cdre Elliott) but all this has resulted in is the agreement that a meeting between all interested parties; AIR TLB, DIO, ourselves is required to resolve any 'soft' FM requirements. With the requirement to juggle multiple diaries it is unlikely that this meeting will be held before the 15 Jun when the court proceedings are due to be held.

John and I met with Brig McKend this morning to ensure that he was aware of the background to Op NORTHMOOR, the work done to date to find a suitable location for it to be housed and, as the individual who would sign off the BC, to see if he could do any more at this stage. Whilst he understood the pressing legal and wider departmental imperative he acknowledged that we would probably need to elevate it to 3* or 4* level to get resolution, or progress ahead of the judicial proceedings.

John and I will sit down on Monday morning with you to discuss the implications of the above on the court proceedings and what 2* or 3* engagement we should undertake ahead of the 15 Jun.

Rob

Colonel RH Morris| DPM(Investigations)

HQ Provost Marshal (Army) & HQ 1 MP Brigade, Second Floor, Zone 5, IDL 431 Ramillies Building, Marlborough Lines, Monxton Road, Andover, SP11 8HJ

[redacted] Contact details

From: Army PM-Inv-SO1 (McAllister, John Lt Col)
Sent: 05 June 2015 09:02
To: Army PM-DPM-INV (Morris, Rob Lt Col)
Subject: FW: 20150601-StMawgan-O

Lieutenant Colonel John McAllister | SO1 Investigations
Headquarters Provost Marshal (Army), 2nd Floor Zone 5, Ramillies Building, Marlborough Lines,

Monxton Road, Andover, Hampshire SP11 8HJ
[redacted] Contact details

From: DIO PPD-PD South Plans1a2 ([redacted] IIA735)
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In the background I have been speaking to Commercial and Service Delivery about the facilitation of the TAU move so that things are aligned for when we finally get the go ahead.

I will be back in the office tomorrow if you need to speak.

Regards,

[redacted] IIA735

[redacted] IIA735 **| DIO PPD South Plans1a2|**
| Defence Infrastructure Organisation |
Ramillies Building| Army Hq | Monxton Rd Hampshire |SP11 8HT
[redacted] Contact Details

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To: 22TrgGp-DGT (Elliot, Chris Air Cdre); DIO SAPT-EStrat Hd ([redacted] IIA746)
Cc: DIO PPD-PD South Plans1a2 (Gallagher, Alison Flt Lt); Army Infra-Dir (Boyd, Steven Brig)
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I G McKEND CBE
Brigadier

Head of Infrastructure Programming
Strategic Asset-management and Programme Team (SAPT)
[redacted] Contact Details

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Contact Details

Defence Infrastructure Organisation, IDL 415, Zone 1, Ramillies Building, Marlborough Lines, Monxton Road, Andover, Hants, SP11 8HJ.

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Regards

IIA747

IIA747 | A/DGT COS No 22 (Trg) Gp | Hunter Block | Air Cmd | RAF High Wycombe | Naphill | Bucks | HP14 4UE | Contact Details | Internet: 22TrgGp-DGT SO3 BM Pers Spt | Internet: Contact Details

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