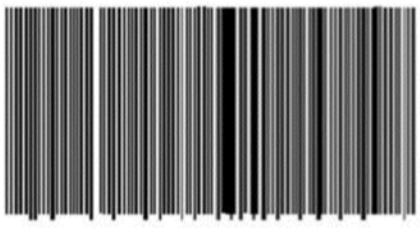
Prepared for OPEN publication in relation to the Independent Inquiry Relating to Afghanistan



RMP-221-0001766-A

[redacted] (SPO DJEP-Temp 6)

From: NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1)
Sent: 07 October 2016 15:59
To: Army PM-AH-TECH (Morris, Rob Col); NORTHMOOR TEAM-HQ-GoldComd (Harvey, John Maj)
Cc: NORTHMOOR TEAM-HQ-OC (Stitson, Tina Maj); Army PM-PolComSO1 (McKay, David Mr)
Subject: RE: 20161003-Op_NM_Review_MP_AH_Tech

Follow Up Flag: Follow up
Flag Status: Completed

Rob,

The only saving which I can be sure of (unless I was misled on the subject) relates to the TAU. From what I've heard to date I think we can confidently strip out almost all the specialist support personnel costs for this FY on the assumption that none are likely to be needed before Mar 17 (although I note from Tina's amendments the suggestion that contracts might already have been signed). What I can't do is assess how many of those costs can be counted as savings or how far we will simply have to roll them into future years spending. My sense is that the level of aspiration – in terms of the number of witnesses who might want or be able to engage with – has reduced somewhat, so perhaps we should expect savings against these serials. However, I think we'll want a more detailed needs assessment, presumably from John H and his team, before we can come to any conclusions. Happy to assist as far as I can though whether there will be scope to get into any detail on that next Tues remains to be seen. Incidentally, I know [redacted] is keen on a separate exercise to capture Northmoor costs to date in FY 16/17 and forecast the out-turn for the FY as a whole.

Regards

Andy

From: Army PM-AH-TECH (Morris, Rob Col)
Sent: 07 October 2016 15:38
To: NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1); NORTHMOOR TEAM-HQ-GoldComd (Harvey, John Maj)
Cc: NORTHMOOR TEAM-HQ-OC (Stitson, Tina Maj)
Subject: RE: 20161003-Op_NM_Review_MP_AH_Tech

Andy,

Ack,

Original BC sent to you. Are you in a position to identify when you are down in Cornwall next week some reductions in spend with Tina?

Rob

Colonel RH Morris| DPM/AH Tech

HQ Provost Marshal (Army) & HQ 1 MP Brigade, Second Floor, Zone 5, IDL 431 Ramillies Building, Marlborough Lines, Monxton Road, Andover, SP11 8HJ

[redacted] Mailbox: Army PM-Inv-StdsMailbox (MULTIUSER) External: [redacted]

From: NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1)
Sent: 07 October 2016 14:16

To: Army PM-AH-TECH (Morris, Rob Col); NORTHMOOR TEAM-HQ-GoldComd (Harvey, John Maj)
Subject: RE: 20161003-Op_NM_Review_MP_AH_Tech

Rob, John

I'll need to compare this to the earlier version of the BC (if you could send me an electronic version of the original it would be a help) but from an initial scan there already seem to be some anomalies. For example, I was told that the plan to use temporary accommodation units at St Mawgan had been dropped, yet we still have a £1.7m figure against that item. Other significant costs (eg OPTAG, linguists, psychologists, interpreters etc) have presumably not materialised to date in FY16/17 (Year 1 on the BC) and are most unlikely to do so in the remainder of this FY. Whilst some of these costs might still be incurred in future years - ie on top of the estimates for those FY – I wonder whether in practice we can already predict a reduction in some of these requirements over the course of the investigation? It would be helpful if we could identify reductions in the spend to demonstrate our commitment to good house-keeping and to find headroom for costs which were not included in the original BC, notably the extra civilian posts (B1 and C2) and the likely uplift in costs relating to the IAG and its review.

Regards

Andy

From: Army PM-AH-TECH (Morris, Rob Col)
Sent: 07 October 2016 11:34
To: NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1)
Subject: FW: 20161003-Op_NM_Review_MP_AH_Tech

Andy,

The attached have, I understand been amended by Tina Stitson – changes hihglighted. I haven't yet had an opportunity to review.

Regards,

Rob

Colonel RH Morris| DPM/AH Tech

HQ Provost Marshal (Army) & HQ 1 MP Brigade, Second Floor, Zone 5, IDL 431 Ramillies Building, Marlborough Lines, Monxton Road, Andover, SP11 8HJ

Contact Details Mailbox: Army PM-Inv-StdsMailbox (MULTIUSER) External: Contact details

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From: NORTHMOOR TEAM-HQ-GoldComd (Harvey, John Maj)
Sent: 07 October 2016 10:00
To: Army PM-AH-TECH (Morris, Rob Col)
Subject: FW: 20161003-Op_NM_Review_MP_AH_Tech

Col,
See attached and below irt the BC work done by Tina.

Regards
Lt Col John Harvey

Op NORTHMOOR | Special Investigation Branch Regiment, Royal Military Police, Minerva Bldg (WD625) , Ward Bks, Bulford Camp, Wiltshire, SP4 9NA.

Contact Details

Contact Details [redacted]

From: NORTHMOOR TEAM-HQ-OC (Stitson, Tina Maj)
Sent: 07 October 2016 08:56
To: NORTHMOOR TEAM-HQ-GoldComd (Harvey, John Maj)
Subject: RE: 20161003-Op_NM_Review_MP_AH_Tech

Col,

Please see attached the documents that I sent up to 1 MP Bde. I believe that Name Given [redacted] was working on this.

Kind Regards

Tina

Maj Tina Stitson | **OC** | **NORTHMOOR Team**| RAF St Mawgan, Newquay, Cornwall TR8 4HP
Contact Details [redacted]
DII/F: NORTHMOORTEAM-HQ-OC | External: Contact details [redacted]

From: NORTHMOOR TEAM-HQ-GoldComd (Harvey, John Maj)
Sent: 06 October 2016 15:03
To: NORTHMOOR TEAM-HQ-OC (Stitson, Tina Maj)
Subject: FW: 20161003-Op_NM_Review_MP_AH_Tech
Importance: High

Tina,
Have you got an iteration of the BC referred to below?

Regards
Lt Col John Harvey

Op NORTHMOOR | Special Investigation Branch Regiment, Royal Military Police, Minerva Bldg (WD625) , Ward Bks, Bulford Camp, Wiltshire, SP4 9NA.

Contact Details [redacted]

From: Army PM-AH-TECH (Morris, Rob Col)
Sent: 06 October 2016 14:53
To: NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1)
Cc: Army PM-PolComSO1 (McKay, David Mr); SIB RMP-RHQ-2IC (Harvey, John Maj); NORTHMOOR TEAM-HQ-GoldComd (Harvey, John Maj)
Subject: RE: 20161003-Op_NM_Review_MP_AH_Tech
Importance: High

Andy,

Thanks. I will ask John to track down the work that Tina has done on the BC. I literally left our meeting yesterday and flew to Glasgow.

I think that the TORs are for us to draft. PM(A) has asked John Harvey to draft some and we can then review.

I will need to review the GMP TORs. My understanding is that it is a review of cases not a review of the whole investigation including set up. If the latter is the case – we have never seen any form of review from GMP. – John/ David can we discuss this point. It will have to be tomorrow as I'm now about to leave APC for the Airport.

Regards,

Rob

Colonel RH Morris| DPM/AH Tech

HQ Provost Marshal (Army) & HQ 1 MP Brigade, Second Floor, Zone 5, IDL 431 Ramillies Building, Marlborough Lines, Monxton Road, Andover, SP11 8HJ

Contact Details [redacted] | Mailbox: Army PM-Inv-StdsMailbox (MULTIUSER) External: Contact details [redacted]

From: NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1)
Sent: 06 October 2016 14:39
To: Army PM-AH-TECH (Morris, Rob Col)
Cc: Army PM-PolComSO1 (McKay, David Mr); SIB RMP-RHQ-2IC (Harvey, John Maj)
Subject: RE: 20161003-Op_NM_Review_MP_AH_Tech

Rob,

I asked Peter Ryan about the funding issue this morning. He is adamant that the Army budget will have to swallow it, on the basis that (in theory) it should help with the effective running of the investigation and save in the long run. From a purely financial point of view there should not be much of an issue, given that many of the anticipated costs in FY 16/17 have not/will not materialise. Presentationally, (ie with the Army hierarchy) it might be more difficult. It would make most sense to wrap this into the updated business case (in the hope it gets lost in the bigger picture of reduced overall costs), but it would also make sense to warm up IIA160 in Army Res informally before we hit him with whole package. Happy to chat to * once we know what the outline costs are likely to be.

More generally, this reinforces the need to press on with the business case update asap, did you have any joy in unearthing the rescrub that Tina Stitson and Phil Hacker referred to?

On a slightly separate issue, who do you envisage drafting the TOR for this review. I'm unclear whether PM(A) should be doing this as customer for the output of the review or whether the IAG, as the experts, are designing the TOR. Either way Peter Ryan is keen to see these as soon as possible.

Finally, I came away from yesterday's meeting with the impression that this review would somehow supersede the on-going review work undertaken by GMP. Is this right? If so I'm concerned about the practical and presentational aspects of this, not the least the suggestion that we are replacing a low cost review option (which has been deemed good enough up to now) with a bunch of expensive contractors who seem to be making self-serving recommendations.

Regards

Andy

From: Army PM-AH-TECH (Morris, Rob Col)
Sent: 06 October 2016 13:52
To: NORTHMOOR TEAM-HQ-Policy (Denison, Andy B1)
Cc: Army PM-PolComSO1 (McKay, David Mr); SIB RMP-RHQ-2IC (Harvey, John Maj)
Subject: FW: 20161003-Op_NM_Review_MP_AH_Tech

Andy,

Can you advise on the cost implication for the Review and how we may secure funding.

*IIA160

Thanks.

Rob

Colonel RH Morris| DPM/AH Tech

HQ Provost Marshal (Army) & HQ 1 MP Brigade, Second Floor, Zone 5, IDL 431 Ramillies Building, Marlborough Lines, Monxton Road, Andover, SP11 8HJ

Contact Details | Mailbox: Army PM-Inv-StdsMailbox (MULTIUSER) External: Contact details

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From: SIB RMP-RHQ-2IC (Harvey, John Maj)
Sent: 06 October 2016 13:40
To: Army PM-AH-TECH (Morris, Rob Col)
Cc: SIB RMP-RHQ-CO (Parke-Robinson, Julia Lt Col)
Subject: RE: 20161003-Op_NM_Review_MP_AH_Tech

Col,
I again spoke with Jon Murphy this morning. I have asked that his intended Review team (note this is a one off review so does not interfere with or go against the current MERT) touch base with me, he has two people in mind but believes the review team will comprise x 4 pax. There will be a cost (Det Supt equivalent).

Once I have contact I will scope and draft accordingly. Who will sign off on cost?

Regards
Lt Col John Harvey

Op NORTHMOOR | Special Investigation Branch Regiment, Royal Military Police, Minerva Bldg (WD625) , Ward Bks, Bulford Camp, Wiltshire, SP4 9NA.

Contact Details

From: Army PM-AH-TECH (Morris, Rob Col)
Sent: 03 October 2016 16:49
To: SIB RMP-RHQ-2IC (Harvey, John Maj)
Cc: SIB RMP-RHQ-CO (Parke-Robinson, Julia Lt Col)
Subject: 20161003-Op_NM_Review_MP_AH_Tech
Importance: High

John,

A couple of actions fell out of PM(A)s meeting with the two independent advisors – Sir Jon Murphy and Mark Ellison – on Friday which he would like you to take forward. First Sir Jon has recommended that a review of Op NM takes place and he has two (civpol) individuals who he believes would be suitable to take on that review. Can you call Sir Jon - Contact Details to get that review set in motion. He is around this week but is away thereafter for a couple of weeks. I understand that he is expecting your call.

Second we need to progress the TORs for Sir Jon's role as the advisor to PM(A). These are attached. Can you review and then discuss with him and me.

Finally TORs for the Review of Op NM will need to be agreed. PM(A) has asked that you lead on these following discussion with Jules. We may wish to get them to assure the C2; agree the manning levels; recommend civpol attachments in ; and RMP DSIO attachments out to civpol. Can you have a think and bpt discuss on Wednesday?

Happy to chat in the first instance to provide more background prior to your telecon with Sir Jon.

Many thanks.

Rob

Colonel RH Morris| DPM/AH Tech

HQ Provost Marshal (Army) & HQ 1 MP Brigade, Second Floor, Zone 5, IDL 431 Ramillies Building, Marlborough Lines, Monxton Road, Andover, SP11 8HJ

Contact Details | Mailbox: Army PM-Inv-StdsMailbox (MULTIUSER) External: Contact details