Monday, 9 November 2026

(9.58 am)

THE USHER: Good morning. This is an open hearing of the Independent Inquiry in the Matters Relating to Afghanistan. Please ensure that all mobile phones and other personal electronic devices are either switched off or in silent mode.

Please may I also draw your attention to the fact that the Chair of the Inquiry, the Right Honourable Lord Justice Haddon-Cave, has made a General Restriction Order for inquiry hearings which applies to the conduct of those who are attending and/or viewing this hearing. The relevant parts of that order are contained within the specific Restriction Order made in respect of these hearings, which is displayed on the Inquiry website, and on the door of this hearing room but I will summarise its purpose.

The first part of the General Restriction Order for Inquiry Hearings prohibits any person from making an audio or video recording of Inquiry proceedings without the express permission of the Chair. Furthermore, no person may take a photograph in any room in which Inquiry proceedings are taking place and at a time the Inquiry is sitting, without the express permission of the Chair.

The second part of the General Restriction Order for Inquiry Hearings which applies to this hearing arises as the live stream of these Inquiry proceedings via YouTube will purposely be subject to a 10-minute delay. Where those who have supplied evidence to the Inquiry have applied to restrict information from publication outside of the Inquiry, in some instances the Chair has made Restriction Orders, the effect of which is to protect that information.

The Chair has also made a Restriction Order prohibiting the use, publication or dissemination of certain information that is contained within the evidence and documents associated to these hearings. That Restriction Order is displayed on the door of the hearing room and copies are available on request. Where material is restricted, it is redacted and, where appropriate, a gist of the evidence is provided.

In the event that something is said during the course of this hearing which may breach a Restriction Order made by the Chair, the evidence may be halted and the hearing room may be cleared for closed legal submissions as to whether any recover has been breached and the live stream YouTube recording will be temporarily stop for this period.

Counsel to the Inquiry or the Solicitor to the

Inquiry must be informed of any request to make an application for a Restriction Order. If an application is made for a Restriction Order in relation to anything that has been said or done in the Inquiry hearing room in the preceding ten minutes, anything that was said or done during that period is subject to a Restriction Order prohibiting its disclosure, repetition or duplication, until the Chair has finally determined the application.

For the avoidance of doubt, where material or identities in documents shown on screen or subsequently published have been redacted, with or without an overwritten gist, the redacted material is restricted and it is a breach of the Restriction Order to disclose what is thought to have been redacted.

All of the above orders are subject to a penal notice. This means that any breach of any element of the Restriction Orders may be certified to the High Court or the court of session, who will have the power to fine or imprison anyone found to have been in breach of the order.

(10.02 am)

SIR CHARLES HADDON-CAVE: Major Harvey, good morning. Thank you very much indeed for coming to give evidence to me and the Inquiry. Thank you very much for your detailed

witness statement, which I've read very carefully. This isn't in any sense a memory test. Leading counsel will help take you to those bits of your evidence which are particularly pertinent. We've got plenty of time, all right?

THE WITNESS: Yes, sir.

SIR CHARLES HADDON-CAVE: Can the witness be sworn, please, thank you.

COLONEL JOHN HARVEY (affirmed)

Questions from COUNSEL TO THE INQUIRY

SIR CHARLES HADDON-CAVE: Thank you.

Yes, Mr Glasgow.

MR GLASGOW: Thank you, sir.

Colonel can we have your full name, please, sir?

A. John Harvey.

Q. Colonel, you have in front of you three different files, which we're going to need to negotiate our way through over the course of the next two days. First and most importantly, we don't need to turn to it, but at the start of file 1, we have a witness statement from you dated 22 October 2025, and would you like that witness statement to stand as part of your evidence to the Inquiry in addition to anything you might say over the next two days?

A. Yes.

SIR CHARLES HADDON-CAVE: Can I apologise for calling you "Major" when you're a colonel.

MR GLASGOW: I'm going to keep going with "sir" to avoid making any mistakes myself.

So sir, within the main file, we have a number of additional exhibits which we have provided to you for you to look at. What we're going to do is look at those over the course of the next few days. Inevitably there will be a moment when you and I are not on the same page. That is my fault and not yours. I will try to give the right file reference, the right tab reference and the right page reference. When I get it wrong, someone will very politely and quietly correct me but, if you find yourself unsure of where I am, unsure of where you should be, will you tell me straightaway? The most important thing, sir, is that you have the right document in front of you so that when you answer any questions that either I or the Chair pose, you know that it's on the right document the right passage and that no one is confused.

A. Okay, thank you.

Q. Again, just as a note of caution, there's bound to be a moment where either you or I say something that we're not supposed to have said. Please don't worry about it, that is why we have a delay. If something is raised, it

will be raised as quickly as possible, we'll have a break and we'll deal with it.

A. Okay.

Q. But I want you to feel comfortable to say whatever you want to say and need to say. If you are worried about a particular name or a term or you're not sure whether you should say something, you can always write it down and we can confirm the position before you answer?

A. Okay. Understood.

Q. The other thing: the microphones will pick up your voice, so try to keep those in mind when you answer your questions and then everyone will be able to hear you.

A. Okay.

Q. Okay? So can we start with some easy questions first of all, or at least ones I hope are easy, and it's your career. Because how you come to be before us today and the role you played in Northmoor is extremely important, so in order that everyone can understand your expertise and your qualifications that led you to become the Gold Commander, can we start back at the beginning for you, which is you joined the RMP, the Royal Military Police, in 1986?

A. Correct.

Q. Just as idle curiosity, if you'll allow me for a moment, what was it about the RMP that said to you, back then,

"That's what I want to do?"

A. Of course, what it was, I was actually a chef at the time, and I was doing very well as a chef. I'd worked in the Channel Islands and London and was starting to get into the Michelin Star arena, with the likes of Bruno Loubet, Raymond Blanc, it was the certain nouvelle cuisine burst in the 1980s and I was working really hard, long and unsociable hours and I was at a bus stop in Ridley Place in Newcastle upon Tyne waiting for a bus home, a very long and tiring shift and I looked across the way and there was an army recruitment centre with a military policeman sat on top of a Harley motorbike sat in the window saying, "Come and join the RMP". So I walked across *(unclear)*, went upstairs, sat an aptitude test and won three weeks and was invited to go and do my training in Chichester.

Q. So having swapped the Sabatiers for the Harleys, did you get the Harley?

A. No.

Q. Bit of false advertising at the outset, then!

So you said in your witness statement that you had somewhere in the region of 15 to 30 years' experience as an SIO.

A. *(No audible answer)*

Q. Forgive me for tying to unpick that slightly, there

seems to be a good bit of a gap between the 15 and the 30.

A. In 1986 when I joined -- when you joined, you pass out from the training centre, which is a seven/eight-month training, and you're a lance corporal in general police duties. You then get assigned to your unit, and my first unit was 247 Pro Company in Berlin. I did the tour in Berlin. In 1989 I went to Northern Ireland and it was at that point I transferred to the SIB role, and underwent my SIB attachment in Lisburn and Derry in Northern Ireland, and then got accepted to the SIB, I believe, in early 1990 and my first posting was to Colchester then, where I underwent my sort of first tour as an SIB sergeant, and then moved around the world at various times, every sort of two to three years, which is normal and was sent on a number of different courses to enhance my professionalism and career, such as scenes of crime, fraud, SIO training, and I believe I did my SIO training in the early 2000s and, beyond that, I did the *(unclear)* authorising course, was a member of the Homicide Working Group, was deployed on operations and was instrumental setting up the IHAT and in fact I was the OIOC for the IHAT for two years before then I moved on to a staff job at headquarters Provost Marshal (Army).

Q. So in terms of your experience as an SIO, a Senior Investigating Officer, you'd undergone the course?
A. Yes.
Q. And that's the SIO course?
A. Correct, yeah.
Q. You'd done the -- is that the same as the initial investigator's course or is it --
A. No, it's two separate things.
Q. Two separate?
A. To become a SIB investigator, you do the SIB initial investigation course, which is the equivalent of civil police CID course, and then you get tasked to do specialist course throughout your career beyond that. You can also go on to do a number of other civilian police CID courses.
Q. You've identified three key appointments prior to Northmoor, the first being in Bosnia, the second in East Timor and then the third in IHAT, that you've just mentioned?
A. Correct.
Q. If you just put those to one side for a moment, in terms of your experience as an SIO leading serious criminal investigations, what sort of investigations had you been in charge of?
A. Well, gosh, there's quite a lot. I mean it depends.

You have a number of different types of investigations so such as fratricide, green-on-green, in respect of soldiers killing other soldiers; assisted detachments with civil police where attached to murder investigations with Colchester --
Q. Had you done a homicide investigation within the SIB?
A. Yes.
Q. Of course.
A. In respect of East Timor is a prime example where I think the best example I can give is a chap called Joni Marques, who was a leader of a militant group who killed a number of nuns and priests.
Q. Can we just pick up the three key appointments you've identified in your witness statement as, you felt, laying the ground work for the appropriateness of your appointment as Gold?
A. Yeah.
Q. The first was Bosnia in 1998 and --
A. I was the warrant officer in charge, the WRIC, as it's referred to, as the then commander for Bosnia, *(unclear)* metal factory.
Q. Was that an investigation role?
A. It was, yes.
Q. In terms of the investigation was that into allegations of war crimes?

A. Yes, partly, and crimes committed by the force themselves, whilst they're there, the usual suspects, you know, assaults and fraud and that sort of things.
Q. In terms of East Timor, which came next in 1999 --
A. It was the UN deployment and that was basically to look at allegations of mass killings.
Q. Mass killings by?
A. By the East Timor -- sorry, by the Indonesian forces and militia groups.
Q. In respect of either Bosnia or East Timor, were you investigating the activity of UK forces or was it --
A. Yes, both. Both.
Q. And the involvement in homicide or simply the involvement in other offending?
A. In other offending.
Q. Right. So to make sure that we understand the difference, any investigation into UK forces related to less serious offending?
A. Yeah.
Q. The homicide investigation that you were involved in related to other forces, either militia --
A. *(Unclear)* UK forces as well.
Q. Okay, so you'd done investigation into a homicide offence involving the UK forces?
A. From memory, I can't give you a name or an example but,

yes, over my period of time, I have, yes.
Q. Then your involvement in IHAT, when did that start, please?
A. I can't give you the exact date but it was at its inception.
Q. Of course. As the OIOC, so the officer in overall charge --
A. Yes, officer in overall charge, yes.
Q. -- was that an investigation role or not?
A. Yes.
Q. In terms of your role there, were you actually the investigator or were you managing the investigation?
A. I was managing the investigations, yes.
Q. So in terms of the similarity between that role and the role that you took on in Northmoor, was there a similarity?
A. It's one step up, because obviously Gold is the -- the appointment of Gold is different to that of the OIOC.
Q. Right. So as OIOC you weren't actually undertaking the investigations yourself?
A. No.
Q. You were directing others --
A. You would have teams that were under-- it's a hybrid role between the SIO and Gold. Middle management of it.
Q. I was just going to say -- I didn't mean it in

a discourteous way -- but middle management, would that be a fair way of describing it?
A. Correct, yes.
Q. Now, in between IHAT and Northmoor, then a period at Provost Marshal Headquarters?
A. Yes.
Q. As a staff officer, you said?
A. Yes.
Q. Again, I'm sorry to ask for roughly but any idea of how long you were in that post before you were appointed to Gold?
A. There were several different appointments because obviously I was regional commander for the northern region SIB which covered Scotland, Ireland and the North of England. Then obviously went to COSIB for an interim period between the old SIB going out in the new SI -- COSIB coming in, and then to PM (Army).
Q. Those roles, so the roles between IHAT and Northmoor, were they managerial roles --
A. Yes, managerial roles.
Q. -- rather than investigative roles?
A. Correct, yes.
Q. So would it be fair to say a number of years between IHAT and Northmoor, during which you held management --
A. Correct.

Q. -- rather than investigation roles?
A. Correct, yes.
SIR CHARLES HADDON-CAVE: Could the mics be moved slightly closer to the witness, please? Thank you.
We're having the mics moved a little closer. Thank you very much.
MR GLASGOW: So when it came to the appointment as Gold to Northmoor --
A. Yes.
Q. -- we understand that different people went through different processes, some positively applied to become a member of Northmoor and identified that as a role they wanted --
A. Yes.
Q. -- and others were told simply that that was the posting they had next for their deployment and off they went?
A. Yes.
Q. Which camp did you fall into?
A. I'm definitely the latter. Yes, I was told.
Q. Did you have any awareness of Northmoor as an operation?
A. Yes, I did. I was actually at headquarters SIB. I believe I was the second in command. I may be wrong on that but, from memory, when it was first set up and Captain Wright was appointed as the SIO, I seem to recall I was actually at headquarters SIB at the time.

Q. When it came to the appointment as Gold Commander, it would seem, if you were told that's where you were going, a bit of a surprise?
A. Um, no, I don't suppose it was a surprise because, if you were going to look for somebody with relevant experience and seniority to -- in that point, there was probably me plus two others who would potentially be considered for that appointment, yes.
Q. So a shortlist of three from which you became the one?
A. Yes, correct.
Q. Was it a role you wanted?
A. I hadn't really thought about it. Did I want it? No, I didn't particularly want it, if I'm honest, because obviously I was in my sort of last three years of service and would be leaving at some point. And, you know, with that, you have considerations, family resettlement, therefore, if you're going to take on this job, you know it will be all consuming for the time you're in that appointment.
Q. In the sense that it was all consuming, having been based at PM(Army) headquarters, does that mean you'd been based in Andover?
A. I was at the time, or Bulford.
Q. Obviously, Northmoor was based in Newquay at RAF St Mawgan?

A. Not originally, but yes, yeah.
Q. But by the time you came to be appointed, it was there?
A. Yes, correct, yes.
Q. So at the start of your appointment, when you were told "Good news, final posting", as it were, "You're off to Northmoor", you must have realised at that point it meant off to Cornwall?
A. Yes, but not necessarily because, as Gold, would you be expected to be sat, actually, on top of the investigation team? Not necessarily.
Q. Well, were you sat on top of --
A. No, I wasn't. I was actually based at Bulford, for a time, Ward Barracks, and then Andover but travelling to St Mawgan.
Q. How often did you go to St Mawgan?
A. The frequency, I can't give you exact dates but, yes, quite frequently.
Q. Leaving aside exact dates, is this a couple of times a month?
A. Yes, something like that, yeah. I mean, a lot of it would be needs must, as well, ie if there was something -- I needed to go down to speak to either -- initially Captain Wright or then Major Cox, I would literally jump in a car and go down.
Q. So in terms of your management of the investigation --

because would it be fair to say this another management role that you've taken on?
A. Correct. Yes, correct.
Q. So in terms of your management of the investigation, the team you were managing were based elsewhere to you --
A. Yes, correct.
Q. -- and you would be able to access them when the need arose --
A. Yes.
Q. -- or when you wanted to?
A. Yes.
Q. But, otherwise, if they wanted to reach you, would that have to be by email or by phone or by --
A. Yeah, I mean, the lines of communication were very good. I mean, you know, they all had my personal mobile phone, they could ring me at any time. So, you know, two-way street. And I could call them at any time and they could call me at any time. Email was very good and -- yeah.
Q. Is there any reason why you decided not to go to RAF St Mawgan to be based with the team you were managing?
A. Um, if I remember rightly, the consideration was because, at the Gold level, the engagement would be elsewhere; it wouldn't be at St Mawgan.
Q. When you say the engagement would be elsewhere?

A. Engagement with -- because of -- I suppose -- you've then got to look at the Gold responsibilities and -- sorry, from memory, so obviously strategy, coordination, accountability, media, people, logs. So that isn't all centric to the investigation team because they have their own management there but, obviously, to engage in respect of the media, the coordination of other supporting -- that's elsewhere. That's either London or in Andover, not necessarily HQ PM(Army), so dispersed.
Q. Was any consideration given to basing you in St Mawgan so you'd be there around the corner, at the next door desk, but sent out to deal with things like the media?
A. I think it was very much up to me, I remember -- I think I had -- from memory, I think I had a conversation with Colonel Morris as to where I should be based and it was left up to me and I thought I would be better based at the headquarters, as opposed to sat on top of the investigation team.
Q. As far as training for the role that you had taken on, had you been a Gold Commander or the equivalent of that before?
A. No, I had not, no. And I was well aware that there was a Gold Commander's course and I did ask about whether -- because obviously the time of when I was appointed to the time I would be leaving the army, to undergo the

Gold course.
Q. So there was roughly a three-year period left for you --
A. Yes, that's correct.
Q. -- before you were due to leave --
A. Correct.
Q. -- and you'd identified a course that you thought was appropriate --
A. I was asked --
Q. -- for your posting?
A. -- twofold, ie was there budget and timing-wise, would I be able to go on the course? Yes.
Q. So you asked was there budget and would there be time?
A. Yes.
Q. And what was the response?
A. It was a no, there wasn't, therefore I wouldn't be able to do it.
Q. No, there wasn't what: time or budget or both?
A. I think it was both.
Q. Right. So --
A. I don't remember -- I remember asking the question but not the detail of who said what, when.
Q. So if we can try to look at it fairly, your memory of the decision was that there wouldn't be sufficient time or possible financial resources for you to go on the Gold Commander's course --

A. Correct.
Q. -- before you became the Gold Commander?
A. Yeah, correct.
Q. This was to be Gold Commander of what you described as an investigation which was unique in terms of sensitivity and scale?
A. Yes, correct.
Q. In any way did that concern you, that your immediate request --
A. Yes.
Q. -- for the appropriate --
A. Yes and no, because, obviously, in the ideal world, you want the -- a SQEP, suitably qualified and experienced person, to be in that role. So you could say, well, you hadn't done the Gold course, therefore how could you be a SQEP? My experience and the organisations and the people I had access to, such as the Homicide Working Group and others, if required, I believe, would give me enough confidence to undertake the role and seek guidance, if I needed it.
Q. Leaving the confidence that you had in your own ability to one side for the moment and focusing on SQEP, as you've just raised it: without the Gold Commander's course you weren't qualified?
A. Correct, yeah.

Q. And you'd never been a Gold Commander before?
A. Correct.
Q. And your last investigative role had been IHAT, which was several years ago?
A. Yes.
Q. So on a strict examination of SQEP, you had neither the qualifications nor the experience?
A. Correct, mm, yeah. Experience, I would have said I have the experience but not the qualification.
Q. Well, you didn't have the experience of being Gold?
A. No, not of Gold.
Q. And you'd never managed an investigation of this size or complexity, had you?
A. IHAT was similar.
Q. You describe this as unique --
A. Yes.
Q. -- in terms of sensitivity and scale?
A. Yes.
Q. So it's bigger and more complicated than IHAT?
A. Oh, yes. It was definitely more complicated in respect of especially the nature of what you were looking at and dealing with.
Q. But your understanding was that, of the three possible people who could take on the role, you were identified as being the best person for it?

A. Yes.
Q. Now, in terms of trying to give you the start that you needed to be as effective as possible, we've heard a lot about handovers: the handover/takeover role.
A. Yes.
Q. Forgive me if I -- and I don't mean this to give evidence at all but have I understood the position correctly: the idea of the handover is so that the person who is the previous incumbent of that role --
A. Yeah.
Q. -- is able to pass down their knowledge --
A. Yeah.
Q. -- to the incoming holder of the post, so that the transition from exit to entry is relatively seamless?
A. Yes.
Q. Presumably, with something as unique and wide-ranging as Northmoor, a handover is important?
A. Yes, very much so.
Q. I mean, Northmoor had been running for a number of years before you were appointed Gold?
A. Correct.
Q. Colonel McAllister had previously held the position before you had come in to take over?
A. Yes.
Q. Did you have the opportunity to work alongside Colonel

McAllister or even speak to Colonel McAllister --
A. No, I didn't.
Q. -- before you took on the position?
A. No, I didn't.
Q. Now, there may be any number of reasons why that came about. Did you try to speak to Colonel McAllister yourself outside of just the normal working sphere?
A. I did, but he went off -- offline.
Q. Now, in terms of trying to then get up to speed, presumably the best way for you to do that would be to have access to policy books or a log of decisions?
A. Correct.
Q. Did you have that available to you?
A. No.
Q. Obviously, you had access to the SIO --
A. Yes.
Q. -- who at the time was Captain Wright?
A. Yes.
Q. Presumably he was able to bring you up to speed on the investigation?
A. Yes, he gave an opening briefing and I was -- sorry, you'll have to forgive me because I always fudge the dates because my memory of that, when people show me it -- and I still don't recognise those dates as being correct, but I'm assured they are. In the September --

and I know that date is correct -- 2016 --
Q. '16?
A. -- I went down to St Mawgan and it was -- and the reason I remember it so vividly is because it was the first time I met Sir Jon Murphy as well. It was both myself and Sir Jon and we were given an overall brief by Captain Wright on Northmoor itself.
Q. Just to pick up on a phrase that you used in your witness statement, you described the experience of coming in as Gold Commander with no handover and no access to records, as being a bit like "shock after capture"?
A. Yes, yes.
Q. So thrown into an alien environment?
A. Yes.
Q. With little to set you on the right direction at the outset?
A. It was -- how I felt at the time: a very daunting task. Very daunting task, yeah.
Q. Presumably, not made any easier for you because --
A. Correct.
Q. -- there wasn't the incumbent to speak to --
A. Yes.
Q. -- or their records to read?
A. And to understand why certain things had happened the

way they'd happened yes, correct.
Q. That is, if you'll forgive me for suggesting, probably all the more important in a live investigation --
A. Yes.
Q. -- when there is a change in a significant role like the Gold Commander?
A. Yes, correct.
Q. Because you may disagree with the decisions that had been taken by the previous Gold Commander but, unless you know what they are and why they were taken, you don't really have any rationale for the direction of the investigation?
A. Yeah, you're -- you're hitting the nail on the head. Context is everything. Because a decision written on paper, sometimes without an explanation behind it is -- yes.
Q. Again, we'll come to look at some of the decisions on paper and whether the context helps but that, to use your phrase, you hit the nail on the head: one of the difficulties when you're simply given a document and told "This is the position", you don't have that chance to actually ask those important questions?
A. Yeah.
Q. "Well, why?"
A. Yeah.

Q. And "Have you thought about the following?"
A. Yeah.
Q. And "If we did it a different way, do you think we might have got a different result?"
So do you think -- would it be fair to say that you found yourself starting a new places behind in the role in which you'd taken on?
A. I think that's very fair to say that, yes.
Q. Now, going back to September 2016, and the date is the correct one, if the records are correct.
A. Yes, yeah.
Q. We understand that there was a briefing provided to you --
A. Yeah.
Q. -- together with Sir Jon Murphy?
A. Yes.
Q. And this was provided by Captain Wright --
A. Correct.
Q. -- who was giving you information in respect of the Team 1 activities --
A. Yes.
Q. -- so as regards unlawful killing?
A. Yes.
Q. You must have been aware also of the Team 2 activities --

A. Yes.
Q. -- which contained the many hundreds of allegations --
A. Yeah.
Q. -- of detainee abuse?
A. Yes.
Q. So there's almost two roles you've got to get a handle on: first, the unlawful killings and Captain Wright can help with those?
A. Yeah.
Q. And, second, the very large number of detainee abuse allegations. Did you get a briefing in respect of them?
A. Yes, yes.
Q. Who was that from?
A. I think it was Captain Wright as well, it might have been W02 Duce, I believe.
Q. So, again, somebody who had been part of the team for a while --
A. Yes.
Q. -- able to tell you what the position was?
A. Yes.
Q. In any way, would it have helped to have had someone a bit more senior to explain the direction or the investigative strategy, rather than just "This is what we've been doing"?
A. Yes.

Q. Now, just going back to the briefing with Captain Wright, if we can, because I'd like to focus on Team 1 for the moment.
A. Okay.
Q. This is the first time you've met Sir Jon Murphy?
A. Yes.
Q. Were you surprised that, given the nature of the investigation and that this is your first briefing, that there is a civilian contractor present?
A. Surprised probably isn't the right word. I suppose it made sense at that juncture, if the incoming PM wanted to look at this and have a different advice from what it had been previously. So it made sense at that juncture to have an external party come in and look at this to make sure either it was correct in what it was doing, I think, to me, so no, not really. Not surprised, but -- yes.
Q. In terms of the incoming PM, wanting different advice, is that how it was explained to you: that Sir Jon Murphy was there because --
A. Yeah, that was how it was it explained to me. So Brigadier Neal had asked for external advice to come in to do a root and branch look at Northmoor, as to where it was.
Q. The root and branch review, that was Sir Jon Murphy's

review under the auspices of the IAG?
A. That was Sir Jon Murphy's suggestion post-meeting with Captain Wright.
Q. So then ultimately done by the IRT?
A. Yes, correct.
Q. Not done by you?
A. No.
Q. So the root and branch review that took place in late 2016, early 2017, was done by civilian contractors --
A. Correct.
Q. -- rather than members of the --
A. Yes.
Q. -- RMP SIB team?
A. Yes, yeah.
Q. You'd identified in your witness statement that Captain Wright laid out his theory or his explanation --
A. Yeah.
Q. -- for the investigation --
A. The SIO's hypothesis which is quite normal, yeah.
Q. You would expect for an SIO to be able to explain "This is my view"?
A. Yes.
Q. "This is my opinion"?
A. Yes.
Q. And "This is why we're doing what we're doing"?

A. Yes.
Q. And you said that when he tried to explain the possible worst-case scenario for Northmoor, he used the phrase "Government-sanctioned killings"?
A. Yes.
Q. So if you hadn't already understood the seriousness of the potential investigations, by the end of the meeting with Captain Wright, the height watermark from the SIO was: we could be looking at Government-sanctioned killings?
A. Yes.
Q. In terms of the government-sanctioned killings, those were unlawful killings?
A. Yes, they would be, yes, yeah. Sorry, I was --
Q. Just making sure I've understood it. I mean, it's one thing for the Government to have sanctioned members of the Armed Forces to go out and use offensive rules of engagement, which results in people's death, which is entirely lawful, but --
A. Okay, that's the point I was -- yes.
Q. But what Captain Wright was saying was --
A. Unlawfully, yes.
Q. This is, at it's worst -- and he's not saying whether he's right or wrong -- he's saying at it's worst --
A. Yes, exactly. This was the point. You're looking at

the broad spectrum from, okay, the Team 2 stuff, ie somebody wasn't fed and watered in accordance with the process or policy that was there, to the extreme end of it, that, actually, these were unlawful Government-sanctioned killings, yes.
Q. To use your words, Sir Jon Murphy described this as a "foot on the ball" moment?
A. Yes, and what I did mean by that was, I suppose the thing that jumped out at me from that briefing was the hypotheses aside, tangible evidence that they had in their possession at that time, was, in my view, just from the briefing, was little to non-existent. And I think that was Sir Jon's initial impression as well, hence his comment, "Well, I think this needs to be a foot on the ball moment", because of the strategies and the direction they were going because I think his impression was that the evidence that was available at that time didn't justify what was going to happen, therefore, "Pause, you need to look at this and have it reviewed before you take certain actions".
Q. Obviously, it would be for Captain Wright in due course to explain his response or reaction to that but, if we just think about it for a moment, his new boss, you, has turned up for a briefing --
A. Yeah.

Q. -- and he has laid out his strategy or hypothesis for the last few years and possibly for the next few years.
A. Yes.
Q. And alongside you sits Sir Jon Murphy --
A. Yeah.
Q. -- who has been brought in as a policing expert?
A. Yeah.
Q. And, having done the presentation, the policing expert says to him, "Not really sure we should be taking any steps forward at the moment".
A. Yes.
Q. "I think we need to have a complete review"?
A. Yes, correct.
Q. That sense of there not being, to use your words, tangible evidence, is that a phrase that was used to Captain Wright?
A. I don't recall if it was or if it wasn't but he would -- I understand because Captain Wright was very invested in that -- you know, very dedicated and was trying his best at that sort of -- I get, for somebody to come in and say, "Hmm, hang on, we need to stop here"; I'm sure it wasn't what he wanted to hear.
Q. It's not really a foot on the ball moment; it's more like a ball in the face, isn't it?
A. Yes, I suppose.

SIR CHARLES HADDON-CAVE: When you say somebody coming in and saying it's time to stop, what do you mean by that?
A. As in stop the -- he had in place -- literally just put in place that a number of suspects were to be classed as suspects and they were going to take actions, covert actions they were considering, and my understanding of what Sir Jon Murphy was saying, that this needs to stop and you need to have a review before you continue with these investigative --
SIR CHARLES HADDON-CAVE: So stop and take stock?
A. Correct, yes.
SIR CHARLES HADDON-CAVE: Thank you.
MR GLASGOW: Having had the ball kicked in his face, do you think that would have been slightly deflating for Captain Wright?
A. I'm sure it would be, yes. I'm sure it would be.
Q. Because, by that stage, by September 2016, were you aware that Captain Wright was relying on a number of different pieces of information to justify suspect designation?
A. Bear in mind that briefing that was the first -- that was the first full briefing I'd had. So I think probably premature for me to say just then but, yeah, I think I read a few things pretty quickly after that but, yeah.

Q. I mean, having received the first briefing, if you hadn't already read into Northmoor before that briefing, you must have thought to yourself, "Well, I need to read into it now" --
A. Correct.
Q. -- "if Sir Jon Murphy, the policing expert, is saying we need to have a root and branch review"?
A. Yeah.
Q. Because does that leave you in the position, almost scratching your head thinking, well, what on earth has been going on?
A. Yeah.
Q. They've been investigating for two years?
A. Correct.
Q. I've got an SIO that says we've got reasonable grounds to suspect people of involvement in serious offences?
A. Yeah.
Q. And I've got a civilian contractor that says there's no tangible evidence?
A. Correct.
Q. I need to get to the bottom of this myself as Gold?
A. Yeah.
Q. So is that what you did?
A. Yes.
Q. When you read into it, did you understand that Captain

Wright was relying on a number of different strands of evidence to justify the suspect designation?
A. Yes, but whether that was correct or not, is -- yeah -- subjective, I suppose.
Q. That's why you have SIOs?
A. Correct.
Q. Because you place trust in them to reach a subjective conclusion, which, unless it's wholly irrational, is one that's perhaps going to be followed?
A. Okay, yeah.
Q. Would you agree with that? I mean, you've been an SIO?
A. To a certain extent, yes, but depends on the evidence you have that you're basing that on.
Q. Okay, well, reasonable grounds to suspect?
A. Okay.
Q. That's the test you're applying, isn't it?
A. Well, no, there's two tests, isn't there? There's reasonable grounds to suspect and reasonable grounds to believe. Reasonable grounds to suspect is the lower of the threshold; reasonable grounds to believe is the higher threshold. And this is in respect of the AFA.
Q. Reasonable grounds to suspect.
A. Yes.
Q. Let's start with that.
A. Okay.

Q. Did you agree with Captain Wright that there might be reasonable grounds to suspect?
A. That's -- I'm not sure I can answer that with 100 per cent in one camp or the other because I could see both sides of the view here because, at the time of the briefing, what they had is they had a person saying something, but there wasn't -- if I remember correctly, there was no statement recorded in respect of that. And in regards to tangible evidence they had that that had -- that was the case, they did not have that recorded in statement format. Therefore, the subjective test about was it reasonable suspicion or was it reasonable grounds to believe, I'm not sure had been met.
Q. Again, this is obviously early on in your --
A. Yes --
Q. -- tenure and you're still trying to get --
A. So I think I'm jumping ahead here but the point is, at the briefing at the time, from what I saw, I wasn't convinced there was tangible evidence to say, yes, you could take the courses of action you were thinking of taking based on what evidence was available at that time.
Q. Well, in terms of one of the suspects, N1201, the evidence that was available was a reported conversation

that he had had with an officer, in which he is suggested to have said, "All fighting-age males are killed on target, regardless of the threat they pose".
A. Yes.
Q. So presumably you had that in mind?
A. Yes.
Q. That might be said, possibly, to be a confession --
A. One of the -- sorry, again, going forward, one of the things -- the first actions, I believe, was that -- actually go and speak to the person who he is allegedly speaking to. If you had that person and he said, "Yes, that had happened" or "No, it hadn't", then that would give you the justifiable evidence, I believe, in --
Q. The justifiable evidence for what? Because we're talking about reasonable grounds to suspect and, therefore, identifying someone as a suspect?
A. Again, I'll go back to reasonable grounds to suspect or reasonable grounds to believe. Two different things.
Q. Which is why I'm asking you about reasonable grounds to suspect, which is a suspect designation test?
A. Well, my opinion at the time from that briefing was I didn't believe he had the tangible evidence to support that.
Q. What do you mean by "tangible evidence", sir?
A. At least a statement or something to say other than an

alleged conversation in a bar.
Q. So you would have wanted to see a signed statement from someone --
A. Something.
Q. -- setting out --
A. Yes.
Q. -- either this is the conversation that I had --
A. Correct.
Q. -- and I'm reporting the words that were used to me --
A. Correct.
Q. -- or a signed statement from the maker of those words saying "I had a conversation and I said the following"?
A. Correct.
Q. So without a signed statement from either one or both members of that conversation, your view was there wouldn't be tangible evidence to justify suspect designation?
A. Yes, yeah. And that's not just me personally. I think that was the view of the review and that was the whole conversations about justification to do what you wanted to do.
Q. Did you think to yourself: well, this is the position that the SIO has come to and previous Gold has approved it and, although I can't ask him, there must be some merit in at least seeing where this leads?

A. Well, yes and no because then immediately following was the direction was that, actually, the review should take place before it moved on. You know, prudence dictates that will -- yeah, why not? Review first because -- again, go back to I had not had a handover from the previous Gold, therefore I couldn't examine the --
Q. So, again, we will come to look at the review in due course but so that I've understood the position, on your arrival, because you weren't able, in effect, to do your own review because there was no handover --
A. Correct.
Q. -- and no policy book to look at --
A. Correct.
Q. -- rather than act in accordance with the SIO's hypothesis, to use your words --
A. Yeah.
Q. -- you heeded the advice of PM(A), Brigadier Neal --
A. Correct.
Q. -- that he wanted a new Review Team?
A. Yeah.
Q. -- to give him fresh advice?
A. Yes.
Q. -- and that there would then be, to use your words, a root and branch review?
A. Yeah.

Q. -- and that, at the outcome of that review, were you hoping you'd then be in the best position to work out whether there was reasonable grounds to suspect or to believe --
A. Correct.
Q. -- someone was guilty or potentially guilty?
A. And that would dictate the action going forward, yes, correct.
Q. That's because, as you saw it, at least in that first meeting, for tangible evidence, you weren't being shown witness statements --
A. Yes.
Q. -- to support the hypothesis of Captain Wright?
A. Correct.
Q. We've gone a little bit ahead and, I'm sorry, I wanted to try to unpick that with your help but can I just try to see if I've understood, actually, what your role as the Gold Commander was because you have had identified in your witness statement that there perhaps needs to a slightly different perspective applied to the civilian Gold Commander structure to the military one --
A. Yes.
Q. -- and you've described your role as a managerial role?
A. Yeah.
Q. If you were middle management before at IHAT, have you

gone up a few rungs now as Gold Commander?
A. Yes, yeah.
Q. Okay. Now, I don't mean this to be an exam question at all, so forgive me if it sounds like it, but can you explain the difference between PM(Army), Gold and the SIO?
A. Okay.
Q. Because it seems that there is a cascading chain of authority --
A. Yeah.
Q. -- but how that works, probably you're the best person to help?
A. Okay. I think in the simplest terms, and this is how it was taught to me previously and, you know, at the Homicide Working Group I'd heard it a number of times because it was quite a good explanation of the way how it was. So, obviously, Provost Marshal (Army) is the chief officer. So, at the end of the day, ultimately, everything sits with him, for approval, authorisation, direction. He is the Chief Officer.
Gold is -- tells you what to do; Silver tells you how to do it; and Bronze is actually doing it. In its simplest terms.
Q. So trying to unpick that, if we can for a moment: PM(Army), the chief officer, is he responsible for

setting the direction that an investigation will take?
A. Ultimately, yes, because the terms of reference that you would lay out for the investigation would have to be signed off by Provost Marshal (Army).
Q. Gold: is he relaying the decision from --
A. Correct, basically --
Q. -- Provost Marshal, from PM(A)?
A. -- and forces the direction from PM(Army), yes.
Q. So you, as Gold, took your direction from Brigadier Neal?
A. Correct.
Q. -- and --
A. -- and AH Northmoor as well. There's another level in there.
Q. I mean --
A. You have to understand, there's a slight difference between civilian police make-up of a sort of Gold, Bronze and Silver set-up, than there is to a military set-up.
Q. But AH Northmoor isn't setting investigative direction?
A. No, he's there for the policy side of it as opposed to the ...
Q. Put policy side to one side for a moment because I want to focus on investigative direction?
A. Yeah.

Q. You get the direction from PM(A)?
A. Yes.
Q. In this instance, Brigadier Neal had brought in new advisers --
A. Correct.
Q. -- and Sir Jon Murphy had bought in a new Review Team?
A. Yes.
Q. So Brigadier Neal was making his decisions based on what he was being told --
A. Yes.
Q. -- by the outside contractors?
A. Correct, yes.
Q. His decisions are provided to you --
A. Yeah.
Q. -- as Gold, and, you are, in effect, the link in the chain between the decision maker and the doer.
A. Yes.
Q. Is that a fair way of describing it?
A. Yeah.
Q. So I don't mean this in any way critical of you --
A. Sure.
Q. -- but was your role to relay the instructions and to translate them into the sort of language that would make sense to the SIO and the investigators?
A. Um, I suppose. I hadn't thought of it that way, but

yes, I suppose, yeah. I mean, what goes down and what comes back up. If there was a question either from the SIO or from Bronze or from any of the team saying "I don't understand that", it would come to either me or somebody in the team and it would end up coming to me if it was for me to explain it.
And if I didn't understand it, I would then take it further up the chain to the Brigadier or to Colonel Morris or left of arc through to SO1 for -- or MP policy in itself.
Q. Again, parking the policy to one side if we can, if we focus on the strategy for the investigation, the strategy is set by PM(A)?
A. The terms of reference are set -- yeah.
Q. Well, in other words the route the direction -- the direction of the investigation is being set by PM(A)?
A. Yes, correct, yeah.
Q. You provide that direction --
A. Yeah.
Q. -- either through Silver --
A. Yeah.
Q. -- down to the SIO --
A. Correct.
Q. -- or, when then they became one and the same, to the one person.

A. Yes, correct, they did.
Q. You provide that information down --
A. Yes.
Q. -- to someone who is then responsible for putting that direction into effect --
A. Yes.
Q. -- through the investigating teams?
A. Yes, yeah.
Q. To identify what might be a distinction between the civilian and the military context, what you are being given by PM(Army) is an order?
A. Yes.
Q. It's --
A. Yeah, I think there are -- is it difficult to explain? I'm not sure it is. There's different autonomy from the civil police to the military police. For example, the example I'll give is, in the civil police, the SIO or the Gold may have financial or budget responsibility. Within the military, certainly, I nor the SIO had budget responsibility. That sat with AH(Tech), so there's a difference there. And, again, with the media, it's the same. We didn't have -- we wouldn't be standing in front of a camera making a press release, whereas the civil police would be able to do that. They're very different.

Q. Again, I don't mean this in any way discourteous to the answer but, if we put media and budget along with policy to one side and focus on investigative strategy or direction --
A. Okay.
Q. -- when you received direction from the PM(A), is that in the form of an email or a note or does he call you in and say --
A. Well, within the military, there are various degrees of orders, verbal orders, written orders, policy note -- obviously, you've also got military police investigative doctrine, which dictates what you can and can't do, such as the SF protocol, which is part of the military. So all of those are minor but, yes, it could be any form of those in direction, yes.
Q. Are any of these directions set in consultation with you? By that, I mean, did you sit down with Brigadier Neal and discuss with him --
A. Sometimes, yes. I mean, obviously at Gold groups and at KEGs you would have the conversations about how things were going or not going, depending on -- he would give his opinion or direction.
Q. Well, a Gold group or a KEG is attended by a large number of other people. I'm thinking about whether you would sit down with PM(A). He, as in setting direction,

you as translating it to the teams, would you sit down together and talk about should we do this or shouldn't we do this?
A. Occasionally it happened but not every day, no.
Q. When you say occasionally, would it be rare?
A. It would be post-a Gold or a KEG meeting, yeah.
Q. How often do those happen?
A. Not often.
Q. Not very often.
A. The conversations, I mean, not often, no.
Q. Okay. So if you didn't agree with something that was being set by way of strategy or direction, how did you raise that?
A. Again, it would be a conversation because the Brigadier would often say, "Well, what do you think?" And I would say well, either agree or disagree or these are the options, and he would say, "Well, this is my decision, do that".
Q. Do you remember any particular occasion when you disagreed with the direction he wanted to set and you persuaded him to change his mind?
A. I don't think I ever did persuade him to change his mind.
Q. Did you ever disagree?
A. I gave him options, let's put it that way. Different

options.
Q. But he, having taken the decision, you would then disagreed with that decision?
A. Correct, yeah.
Q. Is that because he's the Brigadier, the one-star, and once he's taken the decision, you respect the decision and then put that decision into effect?
A. Correct, yes.
Q. Does that knock on cascading -- does it have an impact in the same way that, because you've been set direction, which is an order, when you pass it on and set the direction, that's an order and, like dominoes, it topples down the line until eventually it reaches the last person who actually has to do it?
A. Yes, that's a fair -- yes.
Q. In any way, does that frustrate or impede discussion within the team, and that's the wider team?
A. Within the team, not necessarily. I think there was lively discussions throughout the period of Northmoor, in respect of the way things were going to be approached, how they would be done. But, at the end of the day, my job, having been given an order from my Brigadier, would be to make sure that order was carried out.
Q. In any way, were you able to shape or influence the

investigation or were you simply that middle tier that took the direction and passed it on in a way and in a language that was understood by the investigators?

A. I dare say, if there was something where I categorically did not agree with or I thought something was unlawful. I would not have done it. Of course not. It's as simple as that.

Q. Was there anything you fundamentally disagreed with or were you content with the direction you got?

A. Again, there's a number of levels to that answer in respect of, whether I agreed or disagreed, I would carry it out if I was given that order. I would voice my disagreement. Some of them were -- for debating, you could potentially be swayed one way or another. But if -- I'm trying to think of an example -- I'll come back to it if I think --

But again, ultimately, if the Brigadier had said to me "John, go and do this", I would go and do that, at the end of the day.

Q. As we come through the different documents and the different issues, if there is one that you can put your finger on and say, "Actually, Mr Glasgow, that's a moment I now remember where there was lively debate or even disagreement" --

A. Yes, well, I can actually -- I've just thought of one.

There was -- one of the findings by the IAG -- not the IAG -- the IRT --

Q. IRT.

A. -- was in respect of the photographic evidence and I remember there was a very lively discussion between -- I think it was Major Cox --

Q. Delme Williams --

A. -- W02 Williams, myself and the Review Team. And there was all -- I know Mr Williams wanted for the forensic submission to happen straightaway and look at them to be analysed, but their counterargument from the Independent Review Team was, without the provenance of the images, it degrades their evidential value. So there was a number of discussions about it and I think three or four times, Mr Williams was insistent and, at the end of the day, he had to be told, "No, you will establish the provenance of those images before" -- so that's where -- you know, that's an example of disagreement. But, at the end of the day, the Brigadier had endorsed the IRT's direction regarding those images, therefore you would do it that way. So that was ...

Q. Just trying to see if we find ourselves in the similar position with the tangible evidence observation you've made, was this is the IRT, in effect, using the same example: there isn't proper evidence --

A. Sorry, for the time of tangible evidence, that was literally my very first briefing on Op Northmoor and my first impression on that briefing was, well, yes I understand the hypothesis, yes, I understand it, but, actually, show me the tangible evidence that would justify what it was you were going to do. So that's -- yeah.

Q. What I was trying to explore with you was this -- and if I'm wrong, of course you will correct me -- but in any way did you think that the IRT were reflecting that tangible evidence discussion when they said "If there isn't -- if we can't establish continuity or if we haven't got" --

A. I'm not sure -- I'm not sure they were because they weren't influenced or certainly weren't influenced by me prior to that. So it's my understanding they came in cold and looked at all of this.

Q. Again, I think we're at cross purposes. I don't mean to suggest that you've influenced the IRT.

A. Yeah.

Q. But when they said, as you understood it, "Well, you don't want to show the photographs to an expert yet because there aren't statements for them, there isn't continuity" --

A. Yes, correct. It could well be that, yes.

Q. Okay. Again, we will come to that but that you've identified as an occasion when there was more than one instance of lively discussions --

A. Yeah.

Q. -- to use the description you put upon it --

A. Yeah.

Q. -- and were you aware that Major Cox, who was Silver and SIO, as from July 2017, that he wanted the photographs to be submitted to an expert?

A. Um, yeah, I think -- well, actually, I thought he agreed with IRT's point that to prove the provenance behind them first. I may be wrong.

Q. Okay, well, we'll put Major Cox to one side then. But your understanding was that the person who had been responsible, from the investigation point of view, of looking at the photographs --

A. Yes.

Q. -- because that was Delme Williams, wasn't it?

A. Yeah.

Q. He wanted them to be reviewed by an expert --

A. Yeah.

Q. -- and on more than one occasion he raised this?

A. Yes.

Q. -- until such time came as he had to be told: the decision has been taken, it's an order, it's not

happening.
A. Yeah, that's correct, yeah.
Q. Might that, in some way, clip the wings or dampen the enthusiasm of an investigator who thinks they've got a line to take?
A. Um, yeah, but surely the line to take would be -- I don't think it was unreasonable to say, "Try and establish the provenance of the images before you submit them". They were going to be submitted, as far as I was aware. Therefore, why would you not have the provenance before you submit them because, otherwise, if you submit them without the provenance, reasonable, they would say you need the provenance to add to the weight of that tangible evidence. So I think it was a reasonable request, in my --
Q. As I've observed, we will come to consider it, but just so I've understood it, you believe those photographs were going to be submitted --
A. Yeah.
Q. -- for forensic examination?
A. At some point, yeah.
Q. Well, presumably you could see the value in that?
A. Yeah.
Q. I mean, you've said in your witness statement that something didn't look right about them?

A. Correct.
Q. Right. Again, we've got slightly sidetracked from where I was trying to go.
A. Sorry.
Q. There's no apology needed, sir, but I'm going to take you back, if you don't mind.
A. Okay.
Q. Because I'd started to ask about some of the differences that you picked out between the civilian and the military policing context.
A. Okay.
Q. You'd said in your witness statement that military investigations often require a different approach?
A. Yes.
Q. Are you able to explain why --
A. I think purely the difference between, again, the Armed Forces Act and civil legislation. There is -- there are nuanced differences between the two and how you apply them. Again, we have to look at military police investigative doctrine as to how they're applied practically. So there are differences, yeah.
Q. I mean, in its basic form, there is an allegation that has been brought to the attention of a police force --
A. Yes.
Q. -- be it military or civilian --

A. Yes.
Q. -- and that police force tasked investigators --
A. Yeah.
Q. -- to go and see if they can find evidence to support or refute the allegation?
A. Yeah.
Q. In this instance, the challenge posed by Northmoor was they couldn't get out to the scene --
A. Correct.
Q. -- and it was difficult to interview people?
A. Correct, yeah.
Q. As you pointed out, the allegations dated back some years?
A. Yes.
Q. But that's not wildly different from other historic allegations --
A. No.
Q. -- that civilian police forces investigate?
A. No. I think the point I was trying to make, maybe I'm at cross wires here, that there's just -- there is a difference between civil police and military police. That's all I really meant.
Q. I mean, when it comes to investigating allegations of unlawful killing, is there really a difference between the two? I mean, one may wear a different uniform to

the other?
A. Jurisdiction wise and operational wise, yes, there is, because, obviously, we are deployed operationally whereas civil police rarely are.
Q. In terms of how you --
A. Civil police are constrained to a Home Office police force, geographical area, whereas military police aren't.
Q. In terms of how you go about investigating the investigation --
A. Sorry, that --
Q. -- that you are --
A. Yeah --
Q. -- effectively the same?
A. More or less, yes.
Q. Different uniform, different policies --
A. Yeah.
Q. -- different legislation?
A. Yeah.
Q. But, ultimately, both teams are looking to get to the same endpoint?
A. Yes.
Q. Is there or is there not evidence to support or refute the allegations?
A. Yes, correct.

Q. You also said there was a subtle difference where recordkeeping is concerned between military and civilian police forces and it may be a difference that's so subtle that it's lost on me but can you help with what the difference is, please, sir?
A. In respect of?
Q. Recordkeeping?
A. KEGs? Sorry, the question that I was asked, I believe, in respect of that was the difference between the Gold groups policy books, notebooks, KEG.
Q. Yes. Did you keep a policy book?
A. I did, yes.
Q. We've certainly got examples of what I would call a notebook, so something in which you have made handwritten notes?
A. There's a difference between a notebook and a policy book. I think a notebook -- the only notebook I used, if -- from memory, I may have this wrong, I don't know -- is, when I had to look at an exhibit that was classed as higher classification and if I wanted to make any notes, I had to use that notebook to --
Q. Understood. So the policy book that you kept, was that a handwritten log?
A. Yes, it would be.
Q. This would be a document which records the decisions

that you had taken and the rationale for those decisions?
A. Yes.
Q. So we would be able, if we had access to it, to plot through all the different decisions that you took as Gold --
A. Yeah.
Q. -- why you took them and who you passed them on to?
A. Yeah. The majority, yes, I should imagine.
Q. That's a handwritten log, you believe?
A. Yes, yeah.
Q. Presumably done in date order?
A. Yes, it would be, yes.
Q. There's this one -- is it a book per year? A book per month?
A. No, it's the book -- you fill the book out until it's completed and then you start a new book and then move on to the next book.
Q. If we were to have access to it, it would explain who had given you a direction, what you understood the direction to be, why the direction was being put in place and --
A. Well, if I'd actually done a policy note and written that itself, that would -- that may negate that, depending what the note was about.

Q. Well, what's the difference between a policy book and a policy note?
A. A policy note is front facing and the policy book would be for myself, to remember what my rationale was.
Q. Right. So the policy book is, in effect, a diary of your decisions or an *aide mémoire*?
A. Correct, yeah.
Q. So for you, rather than for others?
A. Yes.
Q. The policy --
A. Formal policy notes would go out to the team for their direction.
Q. Right. So these would be, what, typed missives that would be sent out?
A. Yeah.
Q. Because obviously you weren't there to hand them over?
A. Correct, yeah.
Q. You were elsewhere?
A. Yeah.
Q. So this would be something you type up when you were either in Andover or Bulford --
A. Yeah.
Q. -- and send out?
A. Yeah, or talk with them, as well.
Q. On the occasions you either spoke to them on the phone

or when you were down in RAF St Mawgan?
A. Correct.
Q. In terms of the note keeping, obviously you suffered from the problem of no notes and no policy books when you arrived?
A. Yeah.
Q. Did you regard note keeping as an important aspect of the decision making role?
A. Yes, yeah. Certainly for -- you would expect that from the SIO in respect of the logs and decisions for the investigators, again. And, you know, it can be personality driven, as well, in respect of how they do their notes, as well.
Q. Some people would be assiduous note takers?
A. Yes, correct, yes --
Q. And some would be much briefer with the notes?
A. Yes.
Q. You: were you an assiduous note taker or --
A. No.
Q. -- or would you only record the fundamentals?
A. No, that would work for me as the way I used to do.
Q. In terms of working through your statement and giving evidence, have you been able to have access to the policy notes?
A. I seem to remember reading some of them, yes.

Q. Okay. Well, we'll see if we can identify those within the exhibits as we come through.

We're going to need a break in five minutes, if I could just deal with one matter, if possible. I hope that will be possible before we need the break but, if there needs to be another break before then I will obviously be informed.

It's very unfair, probably to ask you about your view of Northmoor now because we haven't even got to the end of your evidence but, forgive me for a moment, in terms of the description that's been applied to Northmoor in, for example, the executive summary that was prepared by Major Cox, there's the use of language of "thorough", "independent" --

A. Yeah.

Q. -- and "all reasonable and proportionate lines of enquiry were pursued"?

A. Yeah.

Q. Can I just ask you for a moment, "thorough"? Is that how you would describe Northmoor when you now look back on it?

A. Um, no.

Q. You'd -- sorry, you wanted to say --

A. Because if it's -- it's a very deep question and there's a lot of answers, varying levels of answer to that

because when you say "thorough" again, hindsight being a marvellous thing, going back to the very beginning, okay, should it -- should there have been a three-year wait before the crux of -- in regard to the datasets and all that? That should have happened at the very beginning, therefore how can you be thorough if you hadn't -- there are so many levels to this answer that, yeah. But the simplest answer, no, I think it could have been more thorough.

Q. You've identified in your witness statement that everyone tried their best?

A. Yes, I believe they did. Yes, I believe they did.

Q. Would it be unfair to suggest that some people lacked the training or the expertise to fulfil the role that was --

A. No, there was, actually, I'll go back to my original thing about SQEP: suitably qualified experienced personnel. There was a lot of people who were experienced but not qualified. There were a lot of people who were qualified but not experienced. But I would say that is probably a common ground with our civil police counterparts. There you have the -- and you have to bring people up or down, whatever the case may be. So, of course, there was that. Yes.

Q. I mean, when it came to the assignment of roles, if

you've got someone who is qualified and someone who is experienced, would you always send them out as a pair? You at least ended up with one SQEP?

A. I think that's one -- on the ground, that would be a decision for, obviously, the Bronze or Silver, but yes, that would make sense. And if they weren't suitably experienced, we would then obviously seek to bring in external mentorship, and I think the only example I can think of is the HOLMES system, where we bought in people to bring them on.

Q. Beyond bringing people up, so that they were hopefully as SQEP as they could be --

A. Yeah.

Q. -- did you find it difficult that people were constantly being moved on?

A. Yes, and that is --

Q. Because that is military life; is that a fair way of --

A. Again, that's another difference between ourselves. They move around every two to two and a half years. That is normal. Not ideal but it's normal.

Q. The other observation that I'd identified just a moment ago was independent, which is a word that's been applied by some people for Northmoor?

A. Yeah.

Q. Was Northmoor independent?

A. From my perspective, I believe it was. I don't think there was undue influence brought upon me or any of my guys, no. I don't believe so.

Q. You said in your witness statement the RMP was the right organisation to conduct the Inquiry.

A. That's jurisdictionally, correct. Because of the legislation that we operate under. Again, this was the point I was badly making before about the difference because our jurisdiction means that we could deal with that, whereas a Home Office police force wouldn't necessarily, without having to jump through a number of hoops.

Us alone dealing with it, perhaps not correct.

Q. Colonel, just to finish this off, because we were through the second of the three points that I'd identified: thorough, independent and then whether all reasonable and proportionate lines of enquiry had been completed. I was asking you about independence and whether the RMP was the right organisation to carry out the situation and you've been explaining the jurisdictional point --

A. Yeah.

Q. -- which clearly is one that needs to be borne in mind.

A. Yeah.

Q. In terms of the advantages that, say, a hybrid structure

might have offered --
A. Yeah.
Q. -- was any thought given by you, even, to asking for some of the spaces to be filled by people genuinely who had SQEP but who came from a Home Office policing background, rather than members of, say, the general policing duty unit?
A. Do you mean externally to -- from RMP?
Q. Yes.
A. No, I didn't ask for that. No.
Q. Did you ever think that might be a good idea because you point out in your witness statement that you'd wanted nearly 100 SIB investigators but couldn't have that many, so --
A. Sorry, that was -- yeah. When -- when Northmoor was being set up, that was what was asked for, yes, correct, which was obviously prior to my time. So when I took over and the manning -- I don't know what the manning was at the point of taking over but I know they reached full operating capacity quite early on, either late '17/early '18. But was there anything in play where I felt we did not have the correct suitably qualified, experienced personnel? I don't believe there was. There was -- I didn't think anything was insurmountable where we could not get external help to come in. So at

my point, going back to the original question, did I think we should have evolved to a hybrid model and brought in? No, I did not, no.
Q. So you thought you had the right people in the right places?
A. Mostly, yes.
Q. So not all of them filled with the right people but most of them?
A. Again, this goes back to the SQEP, whether they were suitably qualified or experienced.
Q. Just picking up on the question of independence, in any way does the chain of command make genuine independence almost impossible to achieve?
A. Yes, correct. It does, yes. You know, the prism of the fact that RMP operate within the MoD and we are part of the Adjutant General's Corps, you know.
Q. There's always that risk that people know people --
A. Correct.
Q. -- people have met people --
A. Correct, yeah.
Q. -- people are aware of people?
A. I think that links to the point about the recusal policy that was in place because very aware that there would have been interaction or possible interaction on certain deployments of RMP personnel with the very people that

we were looking to investigate.
Q. So the last thing you'd want would be anyone with a potential conflict --
A. Correct.
Q. -- being involved in the investigation?
A. Correct.
Q. Again, following the independence through, one of the things that you'd said in your witness statement was that you didn't receive adequate support as an investigation?
A. Sorry, the context of that was?
Q. Sorry, I'm looking at the wrong page. I do apologise:
"Overall I do not consider Op Northmoor received adequate support from others, such as the MoD or senior echelons of the army and military."
A. Yes, my -- the point I was badly trying to make there was -- and this goes back to the location of Op Northmoor, where it was based because one of the points linked to that was to be able to build the FDHC and --
Q. Understood.
A. It's quite a -- do you want me to explain now?
Q. I think we'll probably come to that and I suspect that someone at some point is going to tell me that I promised you a break.
A. The point that I was trying to make about that, in

respect of we --
Q. Understood.
A. -- we weren't supported enough by DIO in respect of the location of where Op Northmoor was situated because it could have been in a better place to accommodate what was required.
Q. Without jumping in to that problem right away but in any way is there a risk that if you aren't given the right support, the right location, the right facilities --
A. Yes, of course, yes.
Q. -- the right equipment, that you're almost set up to fail?
A. It makes it more difficult to do what you need to do, of course. Yes.
Q. The third of the three points that I wanted to ask you about at this stage was the suggestion that all reasonable and proportionate lines of enquiry had been pursued. I mean, had you pursued all of the reasonable and proportionate lines or were there other lines that hadn't --
A. Based on the recommendations from the Independent Review Team, I believe there had but I was aware there were other allegations that kept coming through but they were passed on to other departments and, strictly speaking, within the terms of reference, that was quite right but,

you know --
Q. So if we leave the IRT to one side for the moment and their conclusion, asking you as Gold, sir, if I may, were you left with a sense that there were lines of enquiry that could have been pursued by Northmoor --
A. Yes.
Q. That were not?
A. There were several and I know certainly Major Cox was of the opinion it could have waited another month or so before closure but, yeah.
Q. I mean, putting you in the role of the investigator for a moment, investigators often talk about having a sense or a feeling about something --
A. Yeah.
Q. -- an itch they want to scratch.
A. Yes.
Q. Were you left as Gold, thinking: I wish we'd just gone two steps further?
A. I think that's a -- it's a very -- there is no simple answer to that but I will -- how I felt about it at the time was there were a lot of questions on face value, photographs, et cetera, and -- but how long do you keep investigating when you are not getting any traction or tangible evidence to use going forward? So there is an argument that, yes, you could keep going for 10 years,

but, actually, at some point a decision has to be made. You've had your best crack at it and, actually, you haven't proven unlawful killing. Therefore, it's time to stop.
Q. Understood.
A. So there --
SIR CHARLES HADDON-CAVE: Can you help us with what you mean by "tangible evidence"? That's a term you use quite a number of times.
A. More than just a bar-room conversation or somebody who would -- actually, present at the scene, and actually witnessed something, would help and give you real, tangible evidence to then submit it under a Form 3, as in a reasonable prospect of prosecution.
MR GLASGOW: So like a member of the APU --
A. Yes.
Q. -- that says they've seen English soldiers throw weapons down on the bodies --
A. Yeah.
Q. -- of deceased people --
A. Yes.
Q. -- for the purpose of giving the impression that they were armed when they were shot and killed?
A. Correct.
MR GLASGOW: Sir, would that that be a convenient moment?

SIR CHARLES HADDON-CAVE: It would indeed, Mr Glasgow.
We'll break now, please, for 20 minutes. I say to all witnesses, please don't discuss your evidence with anybody during the break.
All right, 20 minutes, please. Thank you.
(11.25 am)
(A short break)
(11.46 am)
SIR CHARLES HADDON-CAVE: Mr Glasgow.
MR GLASGOW: Thank you, sir.
Colonel, with your help, what I'd like to do is to identify what may or may not have been some of the challenges that you faced when you began at Northmoor. Some of them we've picked up on already, so forgive me if I repeat myself, but having looked at your witness statement and worked through some of the issues you identified within it, you seem to have picked up, as obviously staffing was a challenge.
A. Yeah.
Q. And you said that you needed more people. You needed more people who were both trained and experienced?
A. Yeah.
Q. And that this was a problem that you identified at the outset and one that continued?
A. Yeah.

Q. Okay. And were you aware that that was an issue that had been identified by Detective Superintendent Williamson in the NCA reports?
A. Yes, and I seem to remember reading it in his -- I think the assessment that he'd done just before I came in. So yes.
Q. Another aspect that you'd identified was the fact that the teams were working in silos?
A. Yes, yeah.
Q. And you wanted better shared knowledge --
A. Yeah.
Q. -- and was that with a view to working as one team, rather than working as separate teams?
A. Yes, basically my -- I'm trying to recall it as best I can. They were all RMP. Therefore, they were all trusted, and I understood the rationale for the Team 1 being firewalled because of what they were dealing with, but I thought there could be crossover with information in both. So, to me, it would seem ideal to remove the barriers, have them all -- have their vetting enhanced to make sure they were -- whatever they were being shown or subjected to, they were allowed to see it, and yes. Yeah.
Q. Again, was that a point that you were aware that Detective Superintendent Williamson had identified in

his reports?
A. I believe so. I think that's basically what I based my actions on from reading that report. That wasn't me, just the great ideas club; no, this was taken from what I was reading.
Q. So when it came to assimilating as much information as you could, since you didn't have the policy logs or records from the previous Gold --
A. Yeah.
Q. -- you looked to the reports prepared by Detective Superintendent Williamson on behalf of the NCA?
A. Yes.
Q. And another aspect that you'd identified as a problem was the difficulty of balancing training against investigating?
A. Yes.
Q. And the fact that people were often double-hatted in the roles they were undertaking?
A. Yes.
Q. And yet finding time to go on the required courses, as well as do the day job, was very difficult?
A. Yes, and that -- that -- the responsibility for that sat more with Silver than it would with anybody else because they looked after them on a daily basis. But obviously my observation coming in was, let's say it like it is,

that because I didn't think there had been enough sort of progress bearing in mind it had been running for two to three years. So anything that was taking them away from the investigative focus should actually become second priority as opposed to the investigative priority. So that's what I was trying to --
Q. Again, that need to focus to make progress, was that another aspect that you picked up from Detective Superintendent Williamson's reports?
A. Yes, yeah.
Q. And the leadership structure. You'd identified one of the problems with people being moved on from key roles meant that either people had to do more than one job at the same time?
A. Yes.
Q. Or there would be gaps when there wasn't someone available to carry on an important role?
A. But that is normal as with any unit, any operation, that happens. You can't -- there's very little you can do to, sort of, try and stop the bleeding in that respect.
Q. I mean, given this was the most serious, the most complicated, and the most wide-ranging investigation that the SIB had on their books or arguably had ever had on their books --
A. I think, this, again, links back to the autonomy of RMP.

At certain positions, that is not my call to say, "You are not taking that person away." Yeah.
Q. Again, so we're not at cross purposes, I don't mean to suggest that in any way you failed by not --
A. No, no, I didn't take it that way.
Q. -- keeping hold of people, but the position was you lost people?
A. Yes.
Q. And sometimes when you didn't want to --
A. Yes.
Q. -- and getting those positions filled was not always straightforward?
A. Correct, yeah.
Q. And that, again, was something that would have been picked up by Detective Superintendent Williamson in his --
A. And that was historical, as well. At the inception of Northmoor, it was the same.
Q. But that was something that had been picked up by Detective Superintendent Williamson, wasn't it?
A. Yes.
Q. Right. The location was also a challenge, wasn't it?
A. Yes.
Q. Now, you'd explained in your witness statement that RAF St Mawgan was chosen because UK Special Forces deemed it

suitable.
A. That's what I understood, yes.
Q. So your understanding was the location, at least in part, was chosen because Special Forces deemed it the right place for the classification of material?
A. Yes, to house the material that was going to be retained, that's what -- yes.
Q. Despite that, you identified in your witness statement that the IT and infrastructure was not good enough.
A. Yeah.
Q. The forensic data handling capability was never set up there and indeed couldn't be.
A. Correct.
Q. And it was a location that was, shall we say, unpopular with quite a number of people.
A. That was my understanding, yes. Yeah.
Q. Well, more than your understanding. You must have picked up on that on the occasions you went there?
A. Yeah, yeah.
Q. But if we just think about it --
A. But I suppose any unit you will have those who embrace it and those who don't. There was more -- I think there was more than the don't than there was in the embrace, though.
Q. And that's a real problem when you're trying to, you

know, invigorate --
A. Correct.
Q. -- and instil some enthusiasm into your team if they don't actually want to be where they are?
A. Yes, correct.
Q. And just to think of a simple example that you would have been very familiar with, if you were making the journey from Bulford down to RAF St Mawgan for that twice monthly or three times monthly visit, that's about an eight-hour drive?
A. Yes, yeah.
Q. So for you to have one day in St Mawgan, you've got to give up three working days?
A. It takes me a couple of days, correct, yes.
Q. Which is itself exhausting?
A. Yes, correct.
Q. And the team that had there that you were visiting, would it be fair to say that you got the sense that more of them didn't want to be there than did?
A. Yes, I mean, anecdotal stories in regards to going to get a pint of milk, leaving the camp and it took them three hours because of the summer traffic. It was that type of, you know, practical things that they found difficult. The Internet service on the married quarter patch wasn't very good and therefore restricted in

respect of downtime. So it was those type of things. But that was obviously Silver and the team leaders would deal with them on a sort of daily basis.
Q. Well, did you ever raise the problems yourself with PM(A) and say bluntly "Where you've got us isn't working"?
A. That was raised a number of occasions, especially when it was in respect --
Q. No, I think you raised it, not --
A. Me personally?
Q. Yes.
A. No, it was already there in place when I took over, so.
Q. No but did you champion the concern of the team? Did you say as the incoming Gold, "I've looked at the NCA reports, I've identified the problems, I can see the problems around me. So I'm going to go to Gold and the first thing I'll do for my team is say 'We need better qualified people, we don't work in silos, we've got to have time to focus on the investigation, I want to keep people in post'" --
A. In respect --
Q. -- if you'll allow me to finish, sir -- "And I want to leave Cornwall"?
A. "I want to leave Cornwall"? Sorry, I don't understand.
Q. Well, did you take on board that the majority of the

people didn't want to be there?
A. I understood it, but --
Q. Did you try and do anything about it?
A. It was an operation; therefore, they had to do it.
Q. Okay. And the location, that was another of the problems that had been identified by Detective Superintendent Williamson, wasn't it?
A. In regards to?
Q. The challenge that the location posed to morale and to generally people's working happiness.
A. Yes.
Q. Right. And then culture, picking up on morale. You must have identified that the culture of those working within the teams when you started -- team after you'd been there for a bit longer -- that it wasn't a very happy place?
A. Sorry, you need to quantify.
Q. Did you have a sense that people weren't very happy?
A. Some were not happy being there. Some were very happy being there.
Q. You said "most" --
A. Yes.
Q. -- were unhappy being there?
A. Yeah.
Q. So most of the team were unhappy, some were happy?

A. Yes.
Q. Right. And does that ring alarm --
A. Perhaps I'm not understanding the questions.
Q. I'll try it again, sir. I don't want there to be any misunderstanding.
When you said that most of the team were unhappy to be in RAF St Mawgan, is that what you meant?
A. Yes, in --
Q. More didn't want to be there than did?
A. Yes, correct.
Q. Right. And when you've got people who are working long hours in a difficult environment, in a location they don't want to be at, that inevitably has an impact on their morale?
A. Yes.
Q. Right.
A. I would have said so.
Q. Well, it's not whether you would have said; you must have observed it yourself?
A. Yes. I wasn't there every day; therefore, I couldn't measure the morale as well as the likes of Silver or Bronze, yeah.
Q. Did the likes of Silver or Bronze say to you as Gold, "Colonel, we do have a bit of a problem with morale. Next time you're down, it would be really helpful if you

could say or do something"?
A. Yeah, I recall Major Cox because, for example, being down where they were and then having to take a break could take them 30 or 40 minutes just to come out and get some fresh air. So it was difficult for them. So I understand the working conditions were difficult for them.
Q. Okay. And did you raise the working conditions with PM(A)?
A. No because that's what the conditions were and that's how they had to adapt their working day whilst they were down there because there was no other alternative.
Q. Did you look to see if there was an alternative?
A. It was asked for back when St Mawgan was put there. Therefore, I didn't -- when I came in, I didn't ask to say, "We need to move out of RAF St Mawgan."
Q. So in terms of trying to revitalise or reinvigorate the one team you now want to be in charge of, what steps, if any, did you take to try to achieve that?
A. In regards to removing the silo of information, ie sharing the information between the teams and better collaboration between them, which was the direction to Major Cox.
Q. I mean in terms of improving the morale. It's one thing to share information, but what steps did you take or

what measures did you ask others to put in place?
A. That would have been down to the Silver team, ie the OIC.
Q. So below your pay grade?
A. Yes, correct.
Q. But you were aware of the problem?
A. I was aware of it, yes.
Q. Well, did you ever say to Silver "What steps did you take to try to improve things"?
A. They would have given me a briefing on the teams irrespective, so.
Q. Did you say, "What's the morale like down there?"
A. Well, movie nights and so on. Yes, that was the norm. That's an ordinary standard of being the officer commander.
Q. And the culture and the issue of morale being a problem, that was another feature that was identified by Detective Superintendent Williamson in his NCA reports, wasn't it?
A. I don't recall the culture but, yes, if --
Q. Morale?
A. Morale, yes.
Q. Right. Morale. Okay. So the points that you identified as a problem, staffing, the silos, training versus investigating --

A. Yeah.
Q. -- the leadership, the location, the culture, were all points that you picked up on from reading the NCA report from Detective Superintendent Williamson?
A. Yes.
Q. And you agreed with all of those points?
A. Yes.
Q. Right. So at least as far as they are concerned, he was, if I can use the phrase, he was on the money, wasn't he?
A. Yes. That was his -- yeah, his perception of what he saw when he -- yeah.
Q. Well, it's not just his perception. It's your perception as well, sir, isn't it? You agreed with his perception.
A. And when I read his report, yes, I agreed with his perception.
Q. Right. Did you try to speak to Detective Superintendent Williamson to discuss these problems with him?
A. I believe I spoke with him twice, three times, before they moved on.
Q. About what?
A. About his report and the problems of Northmoor.
Q. Right. So you went -- do we understand from that you went to him to get his advice on how to deal with or to

tackle the problems we've just been through?
A. No, no, basically just to discuss his findings and report itself. And --
Q. But you agreed with his findings?
A. Yeah, but I'd still discuss them with him.
Q. Were you after his advice on what to do about those findings?
A. No.
Q. So you simply met with him to discuss the fact that you agreed with his findings?
A. No, I think I'm being too -- perhaps I'm not articulating myself well enough. Once I'd read his report, and the next time I sat down with him, discussion with him about the findings in his report, and I actually agreed with what he said in there about the silo and actually to move it on and to help progress, it would help if you did those things.
Q. Okay. So did you take advice from him about what to do, or did you simply discuss his findings?
A. I think I just discussed them because what I would do is -- would be for me to do, not for him to do anyway. If I'd raised it with PM(Army) to say, "Can we move out of there?" or -- that would be for me, not with him.
Q. Did it occur to you that he is an independent outside contractor --

A. Yes.
Q. -- and an expert?
A. Yes.
Q. And that he has picked up on things that you agree with?
A. Yeah.
Q. And he might be the best person to tell you how to tackle the problems?
A. Yes.
Q. So did you ask?
A. I didn't ask in that respect, no.
Q. In terms of problems, can we just look to a document together. So file 1, please, tab 45. If I just check, is that your witness statement that we've currently got separated? No, it may not be. Good. Right.
So divider 45, sir. So within that bundle, divider 45, and behind it, if you look either at the top or the bottom of the page, there is numbering in blue. It's got your name, then the divider number. So "Harvey 45" and you see the first page is helpfully 1, and then the page you're now on is 2.
A. Yes.
Q. You see top or bottom. So just to help you in future, when we go to a document, what I will try to always do is to give you the file, the divider and then, within that divider, the page number as well. Does that make

sense to you now?
A. Yes.
Q. So this is a letter from CGS that was sent out on 3 October 2016.
A. Yeah.
Q. So by this time, you've been in post as the Gold Commander of Northmoor for a few months. You started in, perhaps, August --
A. No. September/October was when I started.
Q. September/October, right. So this may be almost the first thing you saw, then.
A. Yeah.
Q. Right. Well, in which case, let's look at it together.
"CGS message to the Chief Inspector on the Iraq historical abuse team, IHAT and Northmoor allegations."
And forgive me for stating the obvious but for you, that bold title rings two bells: one, a team you were once part of; and, two, a team you are now part of.
A. Yes.
Q. So it has particular relevance to you?
A. Yes.
Q. Right.
"You will have seen the extensive reporting last week on the ongoing investigations into historic allegations from the campaigns in Iraq and Afghanistan

known as IHAT and Northmoor respectively. I'm writing to the chain of command because I sense there is a need to provide reassurance and clarity. I expect this letter to be disseminated to everyone."
"A need to provide reassurance and clarity": was there any lack of clarity about what either IHAT or Northmoor were doing?
A. Do you mean wider or for RMP?
Q. Well, perhaps wider. Do you think there might have been confusion about what IHAT was up to?
A. I think there would have been, yes.
Q. Do you think there was any confusion among Special Forces about what Northmoor was looking at?
A. I don't think there was, no.
Q. Now, again, I will read any section of any paragraph that people want me to, but I'm going to skip a paragraph and to look to paragraph 3:
"A significant number of claims made against our soldiers have not been credible. Prime Minister has said that every effort must be made to stop British forces being hounded by unfounded claims and the Government is working to put an end to the abuse of our legal system by individuals and unscrupulous law firms who have sought falsely to impugn our Armed Forces. This will provide protection against vexatious

allegations and assure our operational effectiveness."
When you read that, were you concerned about the possible future of Operation Northmoor?
A. Yes, yeah. I mean, I -- I'm saying I understand. No, I don't understand why you would put that note out. I think that was to give reassurance to the wide army that they had their interests at heart. I assume that was the reason behind it. But yes. From the investigative point of view, you think that's at odds with what you're trying to achieve.
Q. Right. And again, so there is no misunderstanding between the two of us, when you agree that you were concerned for the future of Northmoor, what was your concern, sir?
A. I suppose the concern is chain of command interfering with the ultimate aim of the investigation, ie we are there to investigate without fear or favour, ie was it -- can we prove it was unlawful or can we disprove it was unlawful? So something like that is probably not helpful.
Q. So when I asked you about whether or not Northmoor could be regarded as independent, and you were hesitant about with agreeing with that, might this be the sort of thing you were thinking of?
A. Sorry, that was my answer in respect of RMP within

ourselves, you know, the RMP independent, but that -- you would look at it and think, well, how can you be independent if CGS is saying that?

Q. Is there a risk that someone reading this might think that CGS is suggesting that the Northmoor allegations aren't credible, and that they are being brought about by individuals and unscrupulous law firms seeking falsely to impugn our Armed Forces?

A. Yes, you could look at it that way, yeah.

Q. Is that how you looked at it?

A. Well, yes.

Q. Yes.

A. That's how it's written, is it not?

Q. And given that you're now the Gold Commander for Northmoor, and you read this, in any sense did you think to yourself: I've got an uphill battle ahead of me if CGS is writing this?

A. Yes, yeah.

Q. I mean, if we just go back to the second paragraph, which I'd skipped over, "Our leadership code rightly requires our army to be held to the highest standards. The trust that underpins our war-fighting philosophy of mission command is a two-way process that is guaranteed by every soldier, whether leader or led, living by our values and standards and setting an operate example.

It's right, therefore, that on the occasions that there are credible allegations of unacceptable behaviour they should be investigated."

A. Yes, correct.

Q. Presumably, that's the sort of paragraph you would have wanted to read --

A. Yes.

Q. -- as the new Gold Commander for Northmoor?

A. Yes.

Q. Because it, if I can describe -- if you disagree, you must tell me, but it seems like a ringing endorsement of the sort of inquiry that you were now in charge of?

A. Yes.

Q. And you were looking to see whether there --

A. Yes, you are correct. Paragraph 2 is helpful. Paragraph 3 not helpful.

Q. No. CGS continues in paragraph 4 to make it clear that the chain of command is to be as supportive as possible to those who are under investigation and to those being invited to speak to investigators as potential witnesses.

A. Yes.

Q. And makes it very clear that:

"Our soldiers must know what their rights are and the support that is available to them."

Presumably you would agree with that as an investigator.

A. Yes.

Q. Because it's clearly important that anyone that you come to speak to as witness or suspect --

A. Correct.

Q. -- must understand their rights?

A. Yes.

Q. And must be supported appropriately?

A. Yes, correct.

Q. And then he continued:

"We need to consider the impact on individuals who have to cope with the pressure of being investigated as well as being required to recount traumatic events during interview."

A. Yes.

Q. Again, a sensible observation to make?

A. Yeah.

Q. "There is a unique vulnerability of those called on to deploy on combat operations. The decision to interview someone is not therefore cost free and should be subject [should be the subject] of a risk assessment that balances the value of the potential information with the likelihood of causing trauma and long-term distress to the individual."

In any way would you as an investigator think to yourself: I shouldn't really speak to this person?

A. No, not based on that paragraph, no.

Q. No?

A. The RMP investigation team, if they'd deemed somebody was to be interviewed after caution, they would be interviewed after caution and it would be passed over to the Unit Welfare Services to look after them in respect of how that would affect them and the cause it would have on them.

Q. I mean, in any way --

A. Based on -- yes, I understand, reading that, you think, well, yeah, that's in a way trying to say RMP, think about it before you do, but yes.

Q. I mean, that might not have been how you thought about it, but you recognise that --

A. Yeah, of course.

Q. -- to the reader, it might be thought that the message in that paragraph is: you need to think long and hard before you interview anyone?

A. Yes.

Q. And would that be a helpful or an unhelpful comment?

A. I don't believe -- yes, it's unhelpful but I don't believe that would have affected the way RMP conducted their approach to interviewing anybody.

Q. I mean, is there a risk that the RMP might find themselves thinking that the chain of command don't have our backs?
A. Correct.
Q. They've got the backs of the people that we want to interview, but they're not supporting us?
A. It could be interpreted that way, yes.
Q. Well, is that how it was interpreted?
A. Nobody actually mentioned that to me, to be honest.
Q. Okay. All right.

Then he continues:

"I've written to the Director Judicial Engagement Policy and the Ministry of Defence to ask him to assure me that the IHAT and Northmoor investigations will review their policies and ensure they are clear, unambiguous, and treat soldiers with respect in light of the concerns that have been reported in the press and elsewhere."

I mean, I'm sure you may always welcome a letter from CGS or from DJEP but you, as the new Gold Commander, were you surprised that that the Directorate of Judicial Engagement Policy was being invited to write to you -- that's you collectively, Northmoor -- to ensure that you reviewed your policies?
A. Yes.

Q. You were surprised?
A. Yes. But it --
Q. I mean, did you need to be told that there was -- that there had to be clarity --
A. No, I did not --
Q. -- no lack of ambiguity about treating soldiers with respect?
A. No, that is.
Q. Did you have any --
A. That is a matter of standard within the RMP that that is -- yeah.
Q. Did you have any concern that the people working under you in Northmoor would show the appropriate respect to anyone they spoke to, be they witness or suspect?
A. That is the one thing I probably wouldn't have concerns about, the way in which the RMP conducted themselves.
Q. Presumably you also didn't need to be reminded that everyone is innocent until proven guilty?
A. Correct.
Q. Which is the sign-off of the letter?
A. Yes, correct.
Q. I mean, this may well be a welcome message for those who are either going to be invited in to be interviewed as witnesses or to be in invited in to be interviewed after caution, but was this a welcome message for Northmoor?

A. From my perspective, I understood the message. I believe he was trying to look out for the interests of all soldiers across the board -- but, in respect of the investigation, unhelpful.
Q. Right. I mean, is there a sense that Northmoor doesn't have the support of the chain of command, but the witnesses and suspects do?
A. I hadn't thought of it that way, but --
Q. Would that be an unfair way to describe it?
A. Open to interpretation, I suppose, yeah.
Q. What, so it's --
A. That could be --
Q. The way I've just described it might be a fair way?
A. Yeah.
Q. Okay. Now inevitably, following a letter like that, there were discussions by way of email about what should or should not be done. And in the file that you've got open to you, can I invite you to turn on to divider 48 and can we turn first, please, to page 5.
A. Yes.
Q. And we have within here, this is an email that's to be forwarded to you, as we see, at the top?
A. Yeah.
Q. So:

"Please see below a list of questions from DJEP

focused on procedures associated with various historic allegations, including Northmoor. They represent Peter Ryan's attempt to gather information for a response to the CGS letter to him earlier this week demanding assurances about historical allegations. I'm told the more formal task will come from DJEP shortly and with some 'challenging deadlines' but I don't have an indication of what that means at this stage."

And if we look to the issues that are set out in the first three bullet points:

"A description of the procedures and policies relating to dealing with suspects and witnesses."

Now, insofar as there were procedures and policies in place, were those standard procedures and policies --
A. Yes, military police investigative doctrine.
Q. So there shouldn't be any misunderstanding that there were policies and procedures in place for any investigation?
A. They already existed, yes.
Q. And forgive me for the trite observation, but it's the same policy and procedure for an assault?
A. Yes.
Q. Or for an offence of dishonesty as it is for an unlawful killing in theatre?
A. Yes, correct.

Q. "A description of how the Service Justice System makes calculations regarding the balance of investigatory benefits against impact on the moral component of the army."
A. Yeah.
Q. Now, how did you go putting that down on paper?
A. I'm not sure I did, to be honest.
Q. Does the Service Justice System --
A. No, no.
Q. -- calculate some sort of balance between investigatory benefit against impact on the moral component?
A. No.
Q. And at its simplest, do you go wherever the evidence leads you?
A. At its simplest, the answer is no.
Q. Because whilst you might be cognisant of the harm you could cause --
A. Yes.
Q. -- and you take steps to adjust your questioning or your approach accordingly, at the end of the day, a witness is a witness --
A. Yes. I mean, I'll caveat that with the operational impetus. So if, for example, a soldier is deployed forward or is deployed covertly -- I won't go into any details -- but then you would consider the timing of

when you were going to do something, not based upon the moral component. It's purely on the timing. That's all it would be.
Q. That is respect for the operational situation, rather than respect for the moral impact that you might have in questioning someone?
A. Correct.
Q. Okay. And then the third bullet point:
"Procedures for recording the number and nature of contacts with witnesses or suspects in the course of an investigation."
A. But that is investigative procedure irrespective, is it not?
Q. It's not rocket science.
A. No.
Q. I mean, it really is there would be a record of the number of people you'd spoken to and their names --
A. Yes, correct.
Q. -- and, if you wanted to look far enough, the details of what they had or had not said?
A. Yes.
Q. And then, from a purely Northmoor point of view, the email from Andy Dennison continues:
"I think we need to be able to do the following: state explicitly that the processes and policies for

dealing with witnesses and suspects have been rigorously and consistently applied."
Did you really need to state that?
A. No.
Q. I mean, if they hadn't been, that would spell the death knell for Operation Northmoor, wouldn't it?
A. Yes.
Q. I mean, there was --
A. It goes without saying. But, I mean, I think this is more the naivety of the question being asked than --
Q. Well, the question came from CGS.
A. I know.
Q. Before CGS sent out a letter like that, would you have hoped he had taken the necessary advice about, for example, policies and procedures in place so that he was coming from a point of knowledge?
A. That would have made sense, yeah.
Q. The other bullet points for Northmoor continue:
"Provide accurate numbers of the personnel who had been interviewed (face-to-face, either after caution, without caution, who provided witness statements)."
A. Yes.
Q. And again, in terms of the number, not a difficult question to answer?
A. No.

Q. I mean, would you normally expect in the course of an investigation to have to provide DJEP with the numbers of people --
A. Not DJEP, necessarily. Certainly within RMP, yes, but certainly externally, no, not normally.
Q. Were those -- they weren't operationally secret --
A. No.
Q. -- as such, but those intricate details of the investigation, were they normally kept within the ambit --
A. Yes.
Q. -- of the RMP rather than handed to other people?
A. Yeah, if there was an investigative tactical reason not to disclose information, it would not be disclosed.
Q. The third bullet point:
"Provide figures for the number of cases already discontinued and a forecast for the likely process in thinning down the caseload."
A. I mean --
Q. This is -- you've just started --
A. I don't know what the date -- my point was going to be I don't know what the date is but that's a big ask considering I was only two or three weeks in.
Q. So again, so you aren't at a disadvantage because I know what lies behind 48-4, just turn back a page and you'll

see the date is 6th October.
A. Yes.
Q. So you've been in post for a matter of weeks?
A. Yes.
Q. So a forecast for the likely progress in thinning down the caseload. I mean, effectively, what it's asking you is how quickly are you going to get through things and get rid of them?
A. Yeah.
Q. Is that an appropriate way to approach an investigation --
A. No, that -- well, it's not an appropriate way. The question, again, is, again, naive, because I wouldn't be able to say that until at that time, where I was aware we were just starting to look at -- we hadn't even done the reviews, the external reviews, so how on earth could I answer it fully?
Q. Forgive me for pointing out, but you may actually have answered it, because if you look at the bit that appears in brackets, "the figures that John Harvey mentioned yesterday". So it would seem that in a meeting or in a call, or in some capacity, you've provided figures that may or may not be to do with the thinning down of the caseload.
A. That would only be -- I can only imagine it would only

be, ie this is the case's number thus far.
Q. Then the fourth and final bullet point:
"Describe any Northmoor-specific procedures for triaging the case load, such as the possible reallocation of resources to help burn through some of the less credible cases."
A. Mm.
Q. Did you have any eye to burning through the less credible cases in October of 2016?
A. I think I was still reading quite a lot of paperwork at that time.
Q. I mean, insofar as this is to be a response to DJEP which is then to be a response from DJEP to CGS, does it appear that what people might be willing to offer up is "We've discontinued this number of cases, we reckon we're going to be able to get rid of this number of cases, and we think it's going to take us this long"?
A. Yes.
Q. I mean, how quickly will it go away?
A. I think that's the general -- yeah.
Q. And is that a helpful approach for either DJEP --
A. No, of course not.
Q. -- or CGS to be looking for when there is such a serious investigation still ongoing?
A. No, of course not.

Q. For completeness, can we turn back to page 48-2 which is the email that then is sent by Captain Wright, which includes a number of edits that have been applied to those bullet points. The first bullet point dealing with processes and policies:
"Northmoor comply with MPID, PACE, SP COP, national guidance, and best practice when engaging with suspects and witnesses. Bespoke strategies have been developed which complement these capstone references, all done in consultation and with advice from the national policing leads in these niche areas, in particular those who may be vulnerable or intimidated."
A. Yeah.
Q. So in effect, we do what we always do --
A. Yes.
Q. -- but we've got an eye to best practice throughout?
A. Yeah.
Q. Okay. And what he says in bold:
"In short, we have the best advice available in the country on such matters."
A. Mm.
Q. And he specifically identifies, for example, the expert advice of the NCA and Detective Chief Superintendent -- sorry, Detective Superintendent Williamson.
A. Yeah.

Q. And, again, I will deal with any bullet point that anyone wants me to, but I was going to turn to deal with the bottom bullet point, the fourth in the list. It identifies in the third line:
"The unlawful killing allegations have been prioritised."
And would that be a sensible observation to make, given the seriousness of those allegations?
A. Um, yes.
Q. And have they been prioritised?
A. At that time, yes.
Q. Prioritised in what way?
A. Captain Wright, ie it was his priority in respect of his investigation priorities.
Q. Well --
A. I'm assuming.
Q. Captain Wright is the SIO of Team 1.
A. Yeah.
Q. So one would hope that the priority would be Team 1 business for him.
A. Yeah.
Q. But if they've been prioritised, in what way have they been prioritised, sir?
A. I'm not sure I can answer that.
Q. Okay. He picks up in the last four lines:

"The volume of relevant material, in particular electronically stored information which could hold evidential value, that's not been easy to obtain, and to proceed without obtaining this evidence could call into question the effectiveness and therefore independence of the investigation, an outcome which could lead to further lengthy civil litigation and/or proceedings in the ICC."

A. Yeah.

Q. We'll come to think about -- we'll come to consider it in due course, but the fact that Captain Wright, in this email that's going to go to DJEP and possibly then be included in the answer from DJEP to CGS, is he spelling out a very real problem that Northmoor faced, which is "We know there's a lot of material out there and we can't get hold of it"?

A. Yeah, yeah.

Q. And "If no one let's us get hold of it, we, as an inquiry, will be rightly criticised."

A. Yes, and I think it was dispersed across an awful lot of different organisations, as well. That wasn't just referring to the Team 1 stuff; I think that was referring to other places, as well.

Q. Yes. But we are focusing on Team 1 here, because it's Captain Wright's email. It's the unlawful killing

allegations have been prioritised and he is raising, in so far as it concerns Team 1, the volume of electronic information which he hasn't yet been given access to, which potentially contains very important evidence.

A. Yeah.

Q. And he is spelling out a warning, isn't he, in October 2016, that if Northmoor doesn't get it, there is a risk of further proceedings, be they civil or indeed proceedings before the international criminal courts?

A. Yeah.

Q. In terms of that electronically stored information, did you ever get it?

I can help: the answer is, no, sir.

A. There are a lot of different --

Q. ITS1, did you ever get it?

A. No.

Q. Right. Can we look together, please, at divider 52. So we need to turn files to file 2. File 2, divider 52, please. If we look together, please, to page 5 within that. The reason for taking you here is because this is a document that sets out:

"DCGS requires a briefing note detailing the requirement, rationale and justification for the employment of RMP investigative capability on Operation Northmoor."

And it's about the manning of Operation Northmoor. So we're still in October of 2016.

A. Yes.

Q. The fact that DCGS wants to know the rationale and justification for employing RMP personnel in an investigative capability, given what you're looking into, does that surprise you?

A. It does, yes, yeah.

Q. With respect to DCGS, you are investigating hundreds of detainee abuse allegations?

A. Yeah.

Q. As well as unlawful killing allegations?

A. Yeah.

Q. And they involve UK Special Forces whilst deployed in Afghanistan?

A. Yes.

Q. And one would hope that the RMP's finest have been recruited to Northmoor, so that between them, they have the SQEP to undertake the investigation?

A. Yes.

Q. So the fact that DCGS wants to know the rationale and justification for employing RMP investigative capability on that investigation, it's surprising, is it not?

A. Yes. I can't answer it, because --

Q. Well, one would hope, unless he had been in a bubble,

that DCGS would be aware of Operation Northmoor and what it was looking into?

A. Yes.

Q. And one would hope that what he'd be saying is "Have whatever resource you need so that we can get to the bottom of this, be they truthful or false allegations"?

A. Yeah.

Q. And whilst no one has a blank cheque to offer the RMP, would you have hoped that the support from the chain of command would be, within reason, "You can have whatever you need because we need to sort this out"?

A. Yes.

Q. Insofar as the briefing is concerned:

"It would seem that the recent high profile reporting has increased the political pressure for a prompt, effective and independent investigation of the allegations."

In other words, there does need to be investigative capability given to Northmoor if you're to answer the claims that are being now made in the media?

A. Yes.

Q. Right. And if we see entry c, letter C, please, again I'll look at any other entry that people would like me to:

"PM(A) has reviewed manning levels and he remains

confident that the current figure of 123 personnel meets appropriate national policing standards."

And that was the total number of people that were going to be seconded to Northmoor to make it at full operating --

A. I believe so, yes.

Q. Thank you. So FOC would be --

A. Yes, FOC.

Q. -- with 123.

A. Yes.

Q. Then, what it seems to be directed in terms of a concern about manning is set out in letter f:

"A reduction of Northmoor to 25 RMP personnel would produce a level of delay to the investigation process at odds with MoD's publicly stated commitment to the investigation. Advice from DJEP is that this would be politically unacceptable."

A. Sorry, what?

Q. Letter F, sir.

A. Yes. Sorry, I don't understand that figure came from of where's 25 and --

Q. I mean, if -- I mean, it would seem that someone has suggested the possibility of reducing Northmoor from 123 at FOC to 25?

A. Okay, I can't explain that. But certainly in October

2016, no. That's --

Q. Would it be fair to suggest that a reduction from the near 100 you had at the time down to 25 would be a very unwise decision?

A. Yes, correct.

Q. I mean, if one was being uncharitable it might be described as foolish?

A. Yes.

Q. Okay. It would seem that you have -- you, Northmoor, have had advice from DJEP that it would be politically unacceptable to reduce to that sort of number. I mean, might the concern be, if you take away 75 of our workforce and leave us with 25, we can't get the job done?

A. Yeah.

Q. And if we can't get the job done, the investigation doesn't conclude?

A. Yeah.

Q. And if the investigation doesn't conclude, the complaints in the media are going to be well founded?

A. And that also goes -- you know, that also goes against the very *raison d'etre* of RMP that they're independent for investigations. Therefore for an outside organisation to say, "You are to reduce to 25 people" is not ...

Q. I mean, again, without stating the very obvious, as the investigating force, the RMP are best placed to know what they need, who they need, and how many they need?

A. Yes.

Q. And within reason, the RMP would hope and expect that the chain of command would put its shoulder to the wheel --

A. Yes.

Q. -- to encourage the investigation to proceed promptly, effectively --

A. Yeah.

Q. -- and independently?

A. Yes.

Q. And if there is discussion about reducing the number to 25, and sending warnings about unfair allegations and unfounded allegations, in any way is there a sense that the chain of command aren't putting their shoulder to the wheel?

A. Yes, I suppose that is how it looks, yeah. But I'm not aware of a time where they said, "You're not going to be given this" or "You can't have that" externally, from -- for RMP.

Q. If we look on behind divider 52 to page 8, please, we have a point brief which is created in light of the discussions that have been ongoing. Forgive me, I will

reveal my ignorance on many occasions over the course of today and tomorrow, but I'm going to start straight away by saying I don't know what a point brief is and I'm sorry for that. Are you able to --

A. I am, yes. A bullet point brief is exactly that: it's just bullet points. It's a quick and dirty read-out on where you are in respect of -- so they don't want any fluff; they just want literally do bullet points as short and as succinct as possible.

Q. Right. Well, taken on board, fluff-free, can we go to page 9 then, please, and the reason for that is there's a set of briefings identified: DSP, Director of Service Prosecutions, to Attorney General; Chief of Staff to Secretary of State; PUS, current and previous; Peter Ryan, who was the Director of DJEP; CGS, and DCGS.

So in terms of briefings, does it seem that there is quite a lot of interest among, if I use the phrase, the higher-ups, about Northmoor?

A. Yes, there was, yeah. There was.

Q. And with that level of interest in Northmoor, in any way does that put pressure on you collectively and you individually --

A. Yes, of course.

Q. -- to produce results?

A. Of course, because it's -- yeah.

Q. When the big boss is looking, and asking for progress, that rather ramps up the pressure, doesn't it?
A. Yes, it does, yeah.
Q. And is there a sense, when people are asking for how quickly can you get rid of the allegations, how quickly can you triage them, can you reduce the manpower by 75 per cent, is there a sense that the higher-ups want this to go away?
A. Yes, but the answer is, and from RMP would always be, that the investigation will take us where it takes us.
Q. So the RMP, if it's faithful to its *raison d'etre*, that is, "There are allegations to investigate, and we will do that without fear or favour"?
A. Yes, correct.
Q. But there is a sense that others, higher up, who are observing, may not have the same *raison d'etre* when they consider --
A. Or understanding that, you know, RMP were independent and you cannot interfere with our investigations, yeah.
Q. In any way did you feel like you were out on your own?
A. Externally from RMP, yes, absolutely. But internally within RMP, no. I always thought I was well --
Q. Externally is what I'm asking.
A. Externally, yeah. I mean -- yes, yeah.
SIR CHARLES HADDON-CAVE: In your 30-odd years in the RMP,

did this sort of language from the higher-ups, *(unclear)* seem unusual?
A. Yes, yes, unusual insofar as -- but I suppose that looking at it from my older days when I was in the SIB proper and investigating, we were always very unwelcome, because we were there to investigate serious matters, which the chain of command, whilst they understood it, would not necessarily embrace it.
SIR CHARLES HADDON-CAVE: I follow that, but did this sort of language from the higher-ups --
A. Yes, unusual.
SIR CHARLES HADDON-CAVE: -- seem exceptional?
A. Yes.
MR GLASGOW: Can we put file 2 to-one side. Back to file 1, please, sir, and I'm going to invite you to divider 13. And within divider 13, if you turn to the penultimate page, which is numbered 6 in either the top or the bottom.
A. Yes.
Q. File 1, please, sir, divider 13. Thank you.
It's a chain of emails, and I'm going to start at the bottom. As ever, we need to go backwards in the chain to read it chronologically. But this is an email sent to you on 3 October, divider 13, sir, page number 6. I'll pause for a moment. I've moved on too

quickly, colonel.
So if you look to the email sent to you by Colonel Morris, so he's Ah Tech, so policy.
A. Yes.
Q. "John [he writes] couple of actions fell out of PM(A)'s meeting with the two independent advisers, Sir Jon Murphy and Mark Ellison, on Friday which he'd like you to take forward."
I'll pause for a moment. This is direction from PM(A) being passed to you by Colonel Morris?
A. Correct.
Q. So being appropriately respectful of the chain of command, did you see this as a very clear instruction --
A. Yes.
Q. -- if not an order?
A. Yes.
Q. PM(A) wants this; you are to do it?
A. Yes, correct.
Q. First, Sir Jon, that's Sir Jon Murphy:
"Sir Jon has recommended that a review of Op Northmoor takes place and he has two civilian police individuals who he believes would be suitable to take on that review."
Now, those two individuals had been former colleagues of his at Merseyside police.

A. Yes.
Q. Is that what you understood?
A. I didn't know that at the time but that's what I --
Q. Did you come to know in due course?
A. Yes, I did.
Q. That he was recommending two former colleagues?
A. Yeah.
Q. Possibly either acquaintances or friends of his?
A. Yeah.
Q. To carry out a review?
A. Yes.
Q. Now, by this point you'd had the chance to get up to speed on the NCA reports from Detective Superintendent Williamson?
A. Yes.
Q. And you had read those observations and agreed with them?
A. Yeah.
Q. Because what you'd observed married up with what he had observed?
A. Yes.
Q. At any point did you say, either to Colonel Morris or indeed to Brigadier Neal, "We've got the NCA, why do we need somebody else?"
A. No, but I understood, because it was either Colonel

Morris or the Brigadier, I don't recall which, but I think this was on the advice of Sir Jon, like you're saying, because it's changeover of appointments -- ie Brigadier Neal had just come in and he said, "It's actually a really good point for you to have a second, independent review of this." So that's how I understood this had come about. Not that -- "You've already got NCA and MERT". I think it was voiced why are we changing from Manchester Police and NCA, but that was the rationale why they were doing it.

Q. So you've got on board at the moment Manchester Police's Major Enquiry Review Team?

A. Yeah.

Q. And you've also got the NCA?

A. Yes.

Q. So one of the largest Home Office police forces?

A. Yeah.

Q. Their Major Enquiry Review Team is assisting you?

A. Yeah.

Q. And the NCA, the National Crime Agency, are there to offer advice as well?

A. Yes.

Q. But instead of continuing with them, Sir Jon Murphy is recommending two ex-police officers that he used to work with at Merseyside?

A. Yes.

Q. Right. And again, forgive the shorthand, but did anyone say, "Well, we've got GMP and the NCA, why do we need two retired police officers from Liverpool?"

A. I don't believe so, no. I think that it was --

Q. It seemed like a good idea?

A. Yeah. I think --

Q. Did anyone say, "When was the last time they'd looked at a homicide case"?

A. I think the review was deemed a good idea, a second set of -- well, a third or fourth set of eyes. But yes.

Q. I mean, it's probably a fifth or sixth, if not higher on, but did anyone say --

A. I don't believe --

Q. -- what's their experience?

A. I don't believe they did.

Q. When's the last time they did a homicide case?

A. I don't believe so.

Q. Why are they better than the NCA? I mean, it may be that they think they're better than Manchester but that may be a rivalry that goes to geography rather than skillset?

A. Yes.

Q. But at any point did anyone say, "We've got a load of experts that have been on board, why don't we ask them

to do a review?"

A. If they did, I wasn't privy to it, but yeah.

Q. If we go up the page, please, to the email that follows, it's your email back to Colonel Morris. Just so we have your understanding of what is to happen, you wrote:

"I spoke with Jon Murphy this morning. I've asked that his intended Review Team note this is a one-off review so does not interfere with or go against the current MERT, and that the team are to touch base with you."

He's got two people in mind.

A. Yeah.

Q. So your understanding --

A. At that juncture, I thought we were still going to be with the NCA and MERT. It only became apparent that afterwards they wanted to cut ties with them. I mean that was the direction from --

Q. So at that time you're going to stay with the current police officers, who are GMP's, Major Enquiry Review Team --

A. Yeah.

Q. -- and the NCA?

A. Yes.

Q. Sir Jon's former colleagues are going to come in and do a one-off review?

A. Yeah.

Q. And then there may be some recommendations that fall out of that?

A. Yeah.

Q. That you and the MERT and the NCA can all take on board, and it's business as usual?

A. Yeah.

Q. And that's not what happened, is it; so the GMP's MERT and the NCA were pushed out?

A. Yes, correct.

Q. And Sir Jon Murphy's former colleagues, now two retired police officers, came in?

A. Yeah.

Q. And they, rather than becoming a Review Team, they became what, would it be fair to say, the investigation's advisers?

A. I think that's fair to say, quasi advisers, yeah, I suppose, yeah.

Q. Well, weren't they telling the investigators what to do?

A. They made recommendations which went to PM(A) for him to endorse or not. So the telling what to do, I think is, yes, strong advice, but had to be recommended and signed off by Provost Marshal (Army).

Q. So they ended up telling PM(A) what he should tell the investigators to do and if he agreed, that is what he

said?
A. Correct.
Q. And if he didn't agree, he said something different?
A. Correct.
Q. Did he ever disagree with them?
A. No, I don't believe he did.
Q. Now, as ever, there's a financial cost that someone raises straight away. Turn back one page. And Andy Dennison, who is part of the policy team -- so 13-5, sir -- he wrote:

"I asked Peter Ryan about the funding issue this morning. He's adamant that the army budget will have to swallow it on the basis that (in theory) it should help with the effective running of the investigation and save in the long run."

Just a moment. I mean, when he puts "in theory" in brackets, is there a sense that Andy Dennison is questioning the sense or the logic of having another Review Team come in to possibly step on the toes of the MERT or the NCA?
A. That was my understanding and reading of it, yes.
Q. Right. And then the bottom paragraph, if we can, please:

"I came away from yesterday's meeting with the impression that this review would somehow supersede the

ongoing review work undertaken by GMP. Is this right? If so, I'm concerned about the practical and presentational aspects of this, not the least the suggestion that we are replacing a low-cost review option (which has been deemed good enough up to now) with a bunch of expensive contractors who seem to be making self-serving recommendations."
A. Yes.
Q. I mean, whether or they were or were not making self-serving recommendations, we may look at or it may be for others to judge but --
A. Do the dates align? Because obviously looking at the dates, the contractors hadn't even been --
Q. They hadn't yet been down.
A. Yes.
Q. And we'll see that in a moment.
A. Okay.
Q. But might it be that he's identifying the risk of bringing expensive contractors, rather than serving police officers?
A. Yeah.
Q. When you bring in outside, independent, expensive help, the risk is they'll make lots of suggestions which require them to continue in place, and that might be the temptation, mightn't it?

A. Yes, and that happened previously, yes, on --
Q. Right. It's not unusual for outsiders to come in, to make a whole raft of recommendations, and then to offer the suggestion that they could continue on to monitor the implementation of those recommendations, or indeed to come back in six-months' time and do another review?
A. Yes.
SIR CHARLES HADDON-CAVE: You just said it happened previously on IHAT.
A. On IHAT, sir.
SIR CHARLES HADDON-CAVE: Can you help us with that?
A. The IHAT -- IHAT at its inception was set up as a joint investigation where we had retired civil police actually leading the team. Obviously IHAT -- and I forget his name, I can't remember his name. And there was a sort of mixture of RMP and contractors, and I think, by the end of it, it was the majority was contractors and very few military personnel. So exactly. So the mission creep of more and more contractors happened as it went along.
MR GLASGOW: And again, in an effort to try to unpick what people thought was supposed to happen with the implementation of Sir Jon Murphy's proposal, if we look to the top of our page 5, which is Colonel Morris's reply back to Andy Dennison, so AH(Tech) to AH(Policy),

"My understanding" he writes -- do you see that?

"My understanding is that it is a review of cases, not a review of the whole investigation including set-up."
A. Yeah.
Q. "If the latter is the case, we've never seen any form of review from GMP. Jon/David, can we discuss this point, it will have to be tomorrow."
A. Yeah.
Q. Were there discussions with you and Rob Morris or Andy Dennison about the remit for this incoming work?
A. Yes, there was. I can't recall with granularity what the -- I remember there was the presentational aspect, ie moving away from NCA and MERT, and how that would appear.
Q. I mean, how would it appear? You've got national advisers with expertise for whom homicide investigation is bread and butter work.
A. Yes, I mean -- and obviously AH Tech, Andy, me, the discussion, it would be to form an opinion which would go in front of Brigadier Neal for him to decide whether it's the right or wrong thing for him as the senior officer. And if, you know, his endorsement was "No, we are going to do that", then that's what -- yeah.
Q. Did anyone say to Brigadier Neal, "We're slightly

concerned about the optics of this. We've got nationally any recognised experts" --

A. I think that's what's being said there, isn't it, the optics of it there?

Q. Forgive me, did anyone say to Brigadier Neal, "We have nationally recognised experts on board which we've been using for some time" --

A. Not that I'm aware of.

Q. Right. And why didn't you, as Gold, say, "I know I've only been here for a matter of weeks but, sir, you've only been here for a couple of months and I can tell you that, speaking to my team, they want the NCA"?

A. Yeah. No, I didn't say that. Because this, to me, was being considered. It wasn't a slam dunk you're replacing the NCA and the MERT.

Q. Well --

A. I know they were, and that happened later, and the Brigadier made his decision and gave his directions.

Q. Let's just look at the slam dunk. Still in file 1, please, back to divider 2. This time we'll start at page 3, simply to identify that this is the terms of reference provided in respect of the IRT. So the file you have open, sir, back to divider 3, please. I'm so sorry, divider 2. I do apologise. Divider 2, page 3.

Colonel, forgive me, but I'm pretty confident --

thank you. Sorry, back -- the page you've got in your hand, just checking, that's the front piece. So we're under no doubt what we're looking at, this is the document for the terms of reference emailed out in respect of the Independent Review Team.

A. Yeah.

Q. What everyone has since called the IRT?

A. Yes.

Q. And if we just look over the page, we can see the contents are set out on page 4.

A. Yeah.

Q. And then if you'd bear with me, I'd like to look, please, to page which identifies the purpose of the Review Team:

"The IRT and the review process have been recommended on advice from the Independent Police Adviser (Sir Jon Murphy of course)."

A. Yeah.

Q. "The purpose of the IRT is to make recommendations to PM(A) via the Gold Commander on the structure, working practices, priorities and resilience of Operation Northmoor. These recommendations should be affordable in the long term, noting that there's little or no option to neither recommend a substantial increase in budget nor purchase the services of external

contractors."

A. Yes.

Q. So in terms of your understanding at the outset, they, the IRT, were going to provide you with their recommendations on structure, working practices, priorities and resilience?

A. Yes.

Q. You would then feed that up to the PM(A)?

A. Correct.

Q. And the PM(A) would or would not accept that advice?

A. Correct.

Q. Is that how it worked?

A. Yes, yeah.

Q. So --

A. It was over a period of time -- sorry. I may be jumping ahead, but it was over a period of time because there was issues with getting their clearance, et cetera, to do with it. So what should have been a relatively quick entrance to do it, ended up being slightly more protracted.

Q. Leaving aside the protracted nature of their involvement, over the course of time, did it continue that they made recommendations to you that you took to the PM(A), or did it become them liaising directly, either through Sir Jon Murphy or directly with the

PM(A)?

A. I think it may well have been a bit of both. I don't know. But their recommendation reports should have come to me in the first instance to go to the Brigadier.

Q. Again, I don't want to be at cross purposes. The report was sent to you, but in terms of who took those recommendations to PM(A) for him to decide, did he decide on them in discussion with you or in discussion with others?

A. I think it was perhaps both.

Q. Perhaps both?

A. Yeah.

Q. Okay. If we look to the bottom of the page, number 6:

"In terms of deliverable, the IRT team are to submit a written report by 22nd December."

We know that wasn't possible because of clearance.

A. Yeah.

Q. "... but this report will inform, advise, and aim to ensure that Operation Northmoor will be fit for purpose and achieve the desired outcome in the future."

A. Yes.

Q. So was your understanding that they were coming in, in effect, to review your working practices and your structure --

A. Yeah.

Q. -- and to help you with whether you'd got it right, or needed to make any changes for the future?
A. Correct, yes.
Q. Okay. Look to paragraph number 7, please, dealing with what can take place after they have received the appropriate level of clearance. Last sentence, please, sir:
"They are to consider, based upon all the evidence available, whether Team 1 matters merit further [consideration]"?
A. Yeah.
Q. So this isn't just a review of structure and policies and organisation, is it?
A. No.
Q. They're actually coming in to tell you whether the unlawful killing allegations need to be stopped, whether they merit further investigation.
A. Yes.
Q. Because if they don't merit further investigation, it's the end of it?
A. An opinion on their assurance as to whether -- yeah.
Q. So they are both marking your structure --
A. Yes.
Q. -- but they're also marking your investigative homework?
A. Yes.

Q. And they are going to tell you, at the end of their review, whether it's time to pack up and go home?
A. Yeah.
Q. I mean, that's what this suggests, isn't it?
A. Okay, yeah.
Q. Do you agree?
A. Yes.
Q. Right. I mean when you received a copy of this and read through it, did you think to yourself: hang on a minute, that's not what I thought they were coming in to do?
A. No, I --
Q. This was sent to you --
A. -- I did -- yeah, I kind of expected to be broadbrush in pretty much everything.
Q. With respect, sir, broadbrush in respect of everything, so far, you've said nothing about the evidence. What you've said is they were coming in to look at structure, organisation, how the team might change to serve itself better in the future.
A. Yeah.
Q. And if we, so that there's no misunderstanding, turn back in this divider to page 2, this was sent to you, if we look to the bottom of the emails on that page, please, this was sent to you on 18th November?
A. Sorry, which page am I on?

Q. Page 2. In fact, I apologise, it wasn't sent to you. You sent it out. It's my -- I'm misleading you and it's not fair. Look to the top of the page. "Andy", you wrote:
"Version 2 of the draft terms of reference of the IRT attached. Amended IRT data first report."
So you've actually reviewed this document.
A. Yeah.
Q. Okay. So when you read it and realised that they were not just looking at structure but they were also going to be marking the investigative homework, were you surprised?
A. No, I -- based upon what Sir Jon Murphy had said, I'll take you back to the "foot on the ball" moment comment and this needs to be looked at end-to-end, that's what I understood.
Q. But the emails we've just looked at earlier on were about a one-off review that doesn't interfere with or go against the MERT?
A. Yeah.
Q. This is just a quick examination of what's happened?
A. Yeah.
Q. And now what we've got is a bunch of expensive contractors coming in making what might be self-serving recommendations?

A. Yeah.
Q. Okay. Were you alarmed that two retired police officers were being invited in to cast their experienced gaze over the investigation?
A. Not alarmed, but obviously the concern, because of the sensitivities of the material and the topic of what was being investigated but, once they'd got the clearance and --
Q. What could they add that the NCA hadn't been able to add?
A. Sir Jon Murphy wanted a --
Q. That's not what I asked --
A. -- second pair of eyes, sir, yes.
Q. That's not what I asked, sir. What could they add?
A. Looking at it from a different perspective.
Q. So this is simply a fresh pair of eyes?
A. Yeah.
Q. If we just go back to page 7 behind divider 2, paragraph 12, please, sir:
"Appointments to the IRT have been commended by the Independent Policing Adviser Sir Jon Murphy."
A. Yes.
Q. As far as this review is concerned, is Sir Jon Murphy in the driving seat?
A. Yes.

Q. And what was Sir Jon Murphy's role?
A. Across the board, he was the adviser to Brigadier Neal. And I had the open door, if I needed any advice, as well.
Q. How often did you get to speak to him to take advice?
A. I think, from end-to-end, probably half a dozen times. Perhaps a few more.
Q. So somewhere between, say, six and ten times?
A. Something like that, yeah.
Q. In two and a half years?
A. Yeah, yeah.
Q. It was an open-door approach?
A. Yes.
Q. In any way --
A. And I would be tasked, as well, to go and speak to him by the Brigadier on certain matters.
Q. So of the six or ten times, it's not just you ringing up for help --
A. No.
Q. -- it was occasions when you would be sent to speak to him?
A. Correct, yeah.
Q. So if we try and break it down, how many times do you think you relied on the open door to pick up the phone and say, "Sir Jon, you're an expert, I need your help"?

A. Half a dozen times.
Q. Right, in two and a half years?
A. Yeah. Something like that, yeah.
Q. Who else did you take advice from in those two and a half years?
A. There was Mr Ellison.
Q. Okay. Well, he's a legal adviser, not an investigative adviser.
A. That's right, yeah.
Q. How many times do you think you spoke to him?
A. Several times.
Q. Several?
A. Yeah.
Q. You met with him several times in the course of meetings where other people were present.
A. Yeah.
Q. How many times did you pick up the phone to Mr Ellison and say, "I need your help"?
A. I think I went to his chambers two or three times to speak on various matters. I can't give you the exact figure, but it wasn't many.
Q. And did you have anyone else that was able to help you out? You'd not been Gold before, and you hadn't done the Gold Commander's course, so did somebody get identified for you as the civilian Gold equivalent that

you could pick their brains?
A. No, but I was a member of the Homicide Working Group, therefore if I needed to speak to somebody specifically about a specific matter, then I could always use that avenue. I don't recall doing that. I think I spoke to the MERT and Russ Jackson, I believe, once or twice, whilst at those meetings.
MR GLASGOW: Thank you, sir. I see the time. Would that be a convenient moment?
SIR CHARLES HADDON-CAVE: It would, Mr Glasgow. Thank you. We'll break now, please, until 2.00.
(1.03 pm)
(The Short Adjournment)
(2.00 pm)
THE USHER: Good afternoon. This is an open hearing into Independent Inquiry into Matters Relating to Afghanistan. Please ensure that all mobile phones and other personal electronic devices are either switched off or in silent mode.
Please may I also draw your attention to the fact that the Chair of the Inquiry, the Right Honourable Lord Justice Haddon-Cave, has made a General Restriction Order for Inquiry hearings, which applies to the conduct of those who are attending and/or viewing this hearing.
The relevant parts of that order are contained

within the specific Restriction Order made in respect of these hearings, which is displayed on the Inquiry website and on the door of this hearing room but I will summarise its purpose.
The first part of the General Restriction Order for Inquiry hearings prohibits any person from making an audio or video recording of Inquiry proceedings without the express permission of the Chair. Furthermore, no person may take a photograph in any room in which Inquiry proceedings are taking place and at a time the Inquiry is sitting, without the express permission of the Chair.
The second part of the General Restriction Order for Inquiry Hearings, which applies to this hearing, arises as the live stream of these Inquiry proceedings via YouTube will purposely be subject to a 10-minute delay. Where those who have supplied evidence to the Inquiry have applied to restrict information from publication outside of the Inquiry, in some instances the Chair has made Restriction Orders, the effect of which is to protect that information.
The Chair has also made a Restriction Order prohibiting the use, publication or dissemination of certain information that is contained within the evidence and documents associated to these hearings.

That Restriction Order is displayed on the door of the hearing room and copies are available on request. Where material is restricted, it is redacted and, where appropriate, a gist of the evidence is provided.

In the event that something is said during the course of this hearing which may breach a Restriction Order made by the Chair, the evidence may be halted and the hearing room may be cleared for closed legal submissions as to whether any Restriction Order has been breached and the live stream YouTube recording will be temporarily stopped for this period.

Counsel to the Inquiry or the Solicitor to the Inquiry must be informed of any request to make an application for a Restriction Order. If an application is made for a Restriction Order in relation to anything that has been said or done in the Inquiry hearing room, in the preceding ten minutes, anything that was said or done during that period is subject to a Restriction Order prohibiting its disclosure, repetition or duplication until the Chair has finally determined the application.

For the avoidance of doubt, where material or identities in documents shown on screen or subsequently published have been redacted, with or without an overwritten gist, the redacted material is restricted

and it is a breach of the Restriction Order to disclose what is thought to have been redacted.

All of the above orders are subject to a penal notice. This means that any breach of any element of the Restriction Orders may be certified to the High Court or the Court of Session, who will have the power to fine or imprison anyone found to have been in breach of the order.

(2.04 pm)

SIR CHARLES HADDON-CAVE: Can we have the aircon back on, please?

Mr Glasgow.

MR GLASGOW: May it please you, sir.

Colonel, with your help, can we go to file 1 together. I think it may be the file you've already got open. Can I invite you to turn to divider number 6, please, sir. The reason for taking you to this is that this is the ninth NCA report provided by Detective Superintendent Williamson dated 10 October 2016 and, for the avoidance of any doubt, if you just turn back to page 6-2 for a moment, you had sight of this because you provided it yourself to Colonel Rob Morris on the day that it had been sent out, okay?

A. *(No audible answer)*

Q. Now, we don't need -- and with any document I will look

at any aspect that others want me to -- but I don't think we need to look at it in its complete form but, with your help first, page 5 in the blue. Terms of reference, sir. It identifies the support the NCA have been and will be providing:

"Where appropriate provide advice and support to the Gold Commander, particularly in relation to development of a professional and proportionate strategic response to the Op Northmoor."

That, as a Gold Commander, would have been welcome advice, would it not?

A. Yes, yes.

Q. Although you didn't have the benefit of a handover or the policy logs from your predecessor, on reading this version of the NCA report, there must have been a point at which you'd thought, "I'm glad I've got them on board if I need them"?

A. Yes.

Q. In addition to helping you, the Gold Commander, we see that they will also provide investigative support and advice to the Silver Commander and provide investigative support and advice to the SIO. So, in terms of the development of the strategic response, the tactical plans and then the implementation of that, they were offering almost a bespoke service, where they would

advise, where appropriate, Gold down to Silver, down to the SIO?

A. Yes.

Q. Presumably, that is, at least in part, predicated on their own expertise because they, as detective superintendents, from the NCA, have seen this sort of thing and done this sort of thing countless times?

A. And I think it was part of the Homicide Working Group, best practice as well, to engage with the likes of NCA for PIP 4 advice, yes.

Q. The Homicide Working Group, in fact, recommended that the NCA be brought on board, didn't they?

A. Yes.

Q. So this is the Homicide Working Group, a group you turn to if you needed support?

A. Yeah.

Q. They, prior to your arrival, had recommended the NCA --

A. That makes sense, yeah --

Q. -- as the right people?

A. Makes sense, yeah.

Q. So the NCA not only have come from the recommendation of the Homicide Working Group; they've been working effectively, it would seem, for some time now, hence the ninth report?

A. Yes.

Q. Now, were you aware that the ninth report was the result of three days' of work by Detective Superintendent Williamson and Detective Sergeant Cooper?
A. That would -- yes, I believe so. I think that may have been when I first spoke to them. I can't recall exactly.
Q. Were you aware that, at this stage, Detective Superintendent Williamson was spending tens of hours a week working on Northmoor and providing support?
A. Yes, yes.
Q. So in addition to his other work, he having been tasked with assisting Northmoor --
A. Yes.
Q. -- is very much focused on it and helping out?
A. Yes.
Q. Doubtless, it would have been advice you would have wanted to have the benefit of, had he remained as an adviser?
A. Yes.
Q. Right. Now, there was advice for you, if we look to the bottom of page 6 for a moment, the last part of page 6:
"Due to the importance of Op Northmoor to the RMP, the critical stage of investigations and strategic issues requiring progress, the NCA PIP 4s have no hesitation in recommending that the newly appointed Gold

Commander [that's you] is assigned to dedicated full-time duties."
A. Yes.
Q. In other words, if there was any doubt in anyone's mind, for you to do your job effectively, you had to be on Northmoor and nothing else?
A. Yes, correct because understanding from the past, people had been double hatted, not only just doing their job but expected to do secondary duties as well, and that's obviously what that's saying: that is not advisable and therefore you should be solely employed on that.
Q. So it's a focus of all your energies on Northmoor?
A. Yes, correct.
Q. In any way, did the fact that you weren't actually working in the same location as the team you were managing, did that have an impact on your ability to do your day job?
A. No, because it was purely in relation to Operation Northmoor, yeah.
Q. Well, did it have any impact on your ability to manage Operation Northmoor that you weren't there?
A. It is not -- well --
Q. It's not ideal, is it?
A. No, but is it unknown, having devolved command leash, that is not unknown within the military because that is

the way we operate, so ... yeah.
Q. In terms of some of the issues that were identified for you to look at, can we just pick out highlights.
A. Okay.
Q. On to page 7, the issue identified there is a lack of continuity and sense of investigation/command responsibility at Silver?
A. Yeah.
Q. In other words, Silver doesn't seem to be properly focused on that role. Then a lack of suitably skilled, knowledgeable, and experienced SIOs to lead the teams?
A. Yeah.
Q. So coming in, your starting position on reading this, must be: it looks like things aren't going the way they should be?
A. Yes.
Q. Is that a fair way of putting it?
A. That's fair.
Q. Okay. What did you do to change that and to turn the ship around?
A. I think recognising -- when you talk about Silver, I'm assuming that's in reference to Major Stitson, at the time, who was the Silver, and the fact she was qualified but not experienced. I think that goes back to what I was saying earlier about some people were experienced

but not qualified, and vice versa.
I suppose, you know, the wraparound is obviously engagement with them, that, if they feel they needed advice or guidance, anything at all, then obviously speak to me at whatever point and I would help where could.
Q. In terms of changing the position, as far as Major Stitson was concerned and removing her from responsibility for Silver and focusing her on the OIOC role, that meant bringing in a new Silver Commander who was Major Cox?
A. Right.
Q. Was he SQEP for that position?
A. He was qualified but not experienced, yes.
Q. So you've gone from someone who doesn't have the experience to someone who doesn't have the experience *(sic)*.
A. Correct, yes.
Q. But the difference is, Major Cox, in fairness to you, was to devote his time as Silver and not to double hat?
A. Yes, correct.
Q. Were you aware that, during his time, in fact, he became triple hatted in duties?
A. Yes.
Q. Right. So a step taken to improve things, in fact ended

up being worse?
A. Yes.
Q. Over the page to page 8, please, sir, and to the issue identified as "Gold meetings", clearly something of importance to you as the new Gold Commander?
A. Yeah.
Q. "PIP 4 acknowledges the different military operating procedures, however suggests that the Gold Commander should again review the structure, frequency and attendees at Gold meetings in accordance with previous advice."
A. Yeah.
Q. In other words, they're not happening often enough; would you agree?
A. Um, yes.
Q. The right people aren't there?
A. Yeah.
Q. And the structure of the meeting isn't lending itself to making progress?
A. Yeah.
Q. Is that fair?
A. Fair.
Q. Okay. At the bottom of the page, under "Resource management", an issue you picked up straight away, silo working.

A. Yeah.
Q. Over the page, their recommendation is to develop a one-team approach?
A. Yeah.
Q. So very much you taking their advice and driving it forward in your approach?
A. It was very hard to argue against any of that because it was logical and made sense, yeah.
Q. Okay. It then deals with the next issue on our page 9:
"... the need to create a robust process for reviewing progress, prioritising action and allocation of resources and plan owners."
In other words, you've got to look at what needs to be done, what is being done, and how to combine those two with the available resources you've got.
A. Yes.
Q. So sort of how to make things work better?
A. Yes.
Q. In the sense that those aren't yet the robust process in place, would that suggest that, thus far, it hasn't been working as well as it could have?
A. I'm assuming that's what they were -- yes.
Q. Okay. Well, if --
A. Well, I go back to what I said about, you know, the priority should be on the investigations and not

necessarily on military training, for example. That's what -- that's what --
Q. Okay. Again, if anyone wants me to look at anything I will but I'm going to invite attention to page 12, please. This is to the identification and engagement of partners and to remind you, sir, that what you told us was that Brigadier Neal, when he came on as PM(A), had wanted to bring in place a new advisory team: so it was new PM(A), new review, new start?
A. Yes.
Q. If you look here:
"The appointment of independent assurance advisers"?
A. Yes.
Q. That's the issue. The background, "The NCA report version 6". I'll help you, that was February 2015.
A. Okay.
Q. So:
"The NCA report version 6 recommended that the RMP SIB establish an independent oversight panel."
So then it will, of course, be for Brigadier Neal to answer but, rather than the IAG being his idea, it would seem in fact that it was the idea of the NCA back in February 2015 --
A. Okay.
Q. -- about ten months before he was in post?

A. Okay. I wasn't aware of that.
Q. No, no, I just want to understand. When you rely on this being the decision of Brigadier Neal that the IAG were brought in, it, in fact, would seem the NCA had suggested it?
A. It looks that way, yes.
Q. But that suggestion had been ignored for months and months?
A. Okay.
Q. Then, in a somewhat prophetic line, one might think, if you look to page 13 under "Recommendation":
"Clarity of role and terms of reference for 'independent assurance advisers' and deconfliction of any duplication in task to NCA and GMP."
Again, it will of course be for Detective Superintendent Williamson to explain what he meant by those words but, as we look at that recommendation, does it appear what he's suggesting is: you need to have independent assurance, that's the appropriate thing to do with an investigation like this, but you need to set clear terms for whoever does that so that there is a separation between the involvement of the NCA, us and the GMP, the MERT --
A. Yeah.
Q. -- and who ever comes in to give this assurance review?

A. Yes.
Q. So it would seem that, based on his experience, Detective Superintendent Williamson identified the risk of lots of people treading on each other's toes and possibly giving conflicting advice?
A. Yes.
Q. What I suspect he hadn't anticipated was that some would be brought in pursuant to his advice and he'd be shown the door?
A. Yeah.
Q. Presumably, that recommendation would not have been one that he would have made?
A. I assume so.
Q. Just picking up on -- if we look together to page 14, please. Under the "General investigative suggestions", so that there's no misunderstanding of what was being discussed in November 2016, if you look to the second paragraph down, beginning "The NCA"?
A. Yes.
Q. "The NCA PIP 4s agree with the current SIO strategy of running parallel, overt and covert investigation tactics, particularly during the seriousness of allegations, potential for conspiracy and current blockages to conducting witness interviews in Afghanistan."

A. Yeah.
Q. "This will offer maximum opportunities to prove or disprove the involvement of key military personnel in allegations of unlawful killing."
A. Yes.
Q. So it would seem that, at least as at October 2015, the NCA were approving of the SIOs' approach --
A. Yes.
Q. -- which was run covert and overt alongside each other --
A. Yes.
Q. -- because that might give the best opportunity of either proving or disproving the allegations?
A. Yes.
Q. That, you observed, early on this morning -- you didn't agree with that approach?
A. Um --
Q. I mean, you'd need to have a suspect, wouldn't you?
A. Correct.
Q. And you didn't agree there was a suspect?
A. So the point -- I suppose the point being at that, when the report came in, it was already in play that there was going to be a review. So therefore, yes, I understood it because that was how they'd been progressing the investigation and that's where they were

at that juncture, thinking that is the way to go. But my sort of -- after the initial briefing, was: well, yes, great, but where's the evidence?
Q. Well, just so we're clear, your SIO had devised this particular strategy to maximise the potential for gaining evidence one way or the other?
A. Yes.
Q. That strategy had been approved by the NCA --
A. Yes.
Q. -- and indeed GMP's MERT hadn't said there was anything wrong with it?
A. *(Unclear)*, yes.
Q. You were unsure, is that a fair way of putting it?
A. I could have been persuaded either way. Yes.
Q. Right. So you were open to persuasion?
A. Correct.
Q. But Sir Jon Murphy said, "Hang on a minute, let's put our foot on the ball"?
A. Yes.
Q. Then his former colleagues from Merseyside, the two retired detectives --
A. Correct.
Q. -- said there wasn't evidence?
A. Correct.
Q. So you went against your SIO and against the NCA and

went with the two retired detectives from Merseyside?
A. Yes.
Q. Again, in case one places unnecessary weight on the suggestions of the IRT, because much has been made of their course change for Team 2 --
A. Okay.
Q. -- that's -- the detainee abuse allegations.
A. Yes.
Q. -- and what they appeared to suggest is an entirely new tactic, which is: we'll apply the judgment of Mr Justice Leggatt in *Al-Saadoon* and what we will do is that will enable us to reduce the number of unprovable allegations.
A. Yes.
Q. Do you remember that being the tone of --
A. I remember -- I remember, yes.
Q. If you go down to the bottom of our page 14, please. It would seem that the NCA beat the IRT to the punch:
"Operation Northmoor can draw advice provided by Captain Reed following the *Al-Saadoon* judgment and considerations on 'the evidential sufficiency test' to be applied to investigations. There is a significant read across from the IHAT and the legal advice provides guidance that as a general rule it is possible to adopt the stance that allegations received via third-party

legal firms should only be investigated when supported by sufficient information along with an explanation of what, if any, steps had been taken or attempts made since the incident had occurred to bring it to the attention of the British authorities."

A. Yeah.

Q. Then:

"In order for Operation Northmoor to manage work and resources in a proportionate way, it could be considered reasonable to only investigate allegations which meet defined minimum standards of evidential support."

A. Yes.

Q. So, in other words, they are saying, even before the IRT arrive, it would be proportionate for you, Operation Northmoor, to review the detainee abuse allegations through the lens of the *Al-Saadoon* judgment --

A. Yes.

Q. -- and you might choose to apply it in such a way that allegations that lack any precision or any, to use your words, tangible evidence --

A. Yes.

Q. -- are discontinued?

A. Yes.

Q. Presumably, if you didn't know what the Captain Reed advice was following the *Al-Saadoon* judgment was, you

made yourself aware of it?

A. Yes.

Q. So you understood, in very short form, that was what was being suggested?

A. Yes, and I think Judge Leggatt then carried on from that, yes.

Q. You had the advantage or disadvantage, as some might describe it, of having been involved in IHAT --

A. Yes.

Q. -- and, therefore, had a key understanding of the impact of that decision on RMP investigations?

A. Yes.

Q. Thinking about it now, and I'm certainly not asking you to mark their homework, but when you look at what Detective Superintendent Williamson set out in his final report, does it seem that he has made some very good and sensible points?

A. Sage advice, yes.

Q. Right. But it was the last time that advice was taken from him --

A. Yes.

Q. -- sage or otherwise?

A. Yes.

SIR CHARLES HADDON-CAVE: Could we just look at the next paragraph on 6-15:

"However, there will be changes such as N50, where Operation Northmoor considers it both reasonable and necessary ..."

Do you see that? It's the second paragraph down on 6-15:

"However, there will be cases where Operation Northmoor considers it both reasonable and necessary to investigate in the absence of detailed witness accounts due to other information supporting the need for further investigations."

A. Yes.

SIR CHARLES HADDON-CAVE: What did you think of that?

A. That was, to me, obvious, insofar as the seriousness of that allegation warranted investigation, and I think the paragraph above refers to the lower level Team 2 crime, whereas that refers to the more serious allegation. That was my understanding.

SIR CHARLES HADDON-CAVE: That was a Team 2 --

A. Yes.

SIR CHARLES HADDON-CAVE: Thank you.

MR GLASGOW: Just to pick up on the Chair's question to you, I'm going to come to this later on, I assure you, but the distinction that was being drawn was between what might be said to be the less serious detainee abuse allegations --

A. Yes.

Q. -- when one compares them to allegations of unlawful killing?

A. Correct.

Q. So those, albeit serious but less serious than the unlawful killing allegations, those could be the subject of an *Al-Saadoon* review --

A. Yes.

Q. -- and discontinued?

A. Yes.

Q. But what they were saying very clearly here was: N50, which was Mohammed Bang?

A. Yes.

Q. So his allegation was sufficiently serious --

A. Yes.

Q. -- that *Al-Saadoon* approach would not be appropriate?

A. Yes.

Q. But you would need to continue to look at all the supporting information?

A. Correct.

Q. Right. Well, we will look at that supporting information in due course, sir, and I will give you a chance to help us with that because it may well be that you can clear up some misunderstandings.

A. Okay.

Q. Can I invite you to leave that file, to put file 1 to one side and to turn to file 2, please, and to divider 54.

Having just looked at the very recent recommendations of the NCA, it's perhaps appropriate that we do the same in respect of GMP's MERT. What we have on our page 54-2 is an email from you sent to Martin Bottomley, and it deals with issues that have been brought to your attention, which had originally been sent out some months before.

A. Yes.

Q. They'd, in fact, been sent out in July and they'd been sent to your predecessor? Can I help with that because I don't want to confuse you. If you were to turn on for just a moment to page 54-4, if you look at the bottom half of 54-4 --

A. Sorry, I'm with you, yes.

Q. "Hi John", in July 2016, is not you, that's Colonel McAllister?

A. Yes.

Q. You then pick up on this unanswered email --

A. Yes.

Q. -- in November 2016, and address some of the points that had been made by Martin Bottomley from GMP?

A. Yes.

Q. So if we go back to page 54-2 for a moment, sir, you have applied your additions in red, as they appear on the page and on the screen?

A. Yeah.

Q. So that's Martin Bottomley's recommendations in blue to you and we see them numbered 1 through to 9. We won't look at them all but I'll look at any that I've left out that others want me to but number 1:

"The role of Gold and the inherent risks in this role of collapsing into an OIOC or SIO decision making role ..."

So a note of caution to you now as Gold that there needs to be a very clear demarcation between the different roles?

A. Yes.

Q. People need to know what they're responsible for --

A. Yes.

Q. -- otherwise no one is going to know what to do. Is that a fair way of putting it?

A. Yeah.

Q. Okay. You wrote:

"... noted and I am conscious of the discipline required not to collapse into these roles."

A. Yeah.

Q. So, in terms of the discipline that you are going to

apply, you're going to take care not to step in to an investigative role?

A. Correct.

Q. Do we understand that to be the case?

A. Yes.

Q. So you aren't going to be hands-on in the investigation or indeed in the tactical decisions; you are, to go back to where we were early on, in effect a conduit of direction from PM(A) --

A. Yeah.

Q. -- down through to the investigators?

A. Yes.

Q. Right, and --

A. The analogy before of, you know: Gold is what; Silver is how; Bronze is doing.

Q. Right, and you're certainly not going to go into the "doing"?

A. No.

Q. It then picks up on continuity of staff, particularly at your level?

A. Yeah.

Q. You'd identified resilience as being factored into the manning requirement and a number of SQEPs have been identified. So you're looking at the need to appropriately staff and --

A. Yes.

Q. -- and appropriately keep staff?

A. Yes, or try to, yes.

Q. You then deal with the critical role of the Team 1 SIO and that, if I may say, must be one of the most important roles within Op Northmoor?

A. Yes.

Q. Because if one accepts that Team 1, focused on unlawful killings, is dealing with the most serious allegations, then the SIO, the Senior Investigating Officer, who is dealing with the "doing", when it comes to the investigation, he is vital?

A. Yes.

Q. Is that a fair way of putting it?

A. Yes.

Q. You accept that that is not only correct, as you acknowledge it, but that you say it's been considered --

A. Yeah.

Q. -- and the balance between the importance of the role, the individual and career progression and successor has been raised to PM(A)?

A. Yes.

Q. Again, trying to cut through the military language for a moment, do we understand from that that everyone realised SIO for Team 1 was vital?

A. Yeah.
Q. The SIO that you had had long experience in the role and, therefore, very good corporate knowledge --
A. Yes.
Q. -- if I can put it that way --
A. Yes.
Q. -- and that he was the sort of SIO you would want to keep hold of if you could?
A. Yes, of course. Yeah.
Q. So bar a manning order which and sends him to Bulford, to Andover, to Catterick, wherever --
A. Yes.
Q. -- you were going to keep hold of him, as long as you possibly could --
A. Yes.
Q. -- or as long as he wanted to stay?
A. Yes.
Q. Okay. In terms of support to Team 1, it's clear here that, as at November 2016, you regarded the SIO as being supported by the NCA --
A. Yes.
Q. -- and you saw no reason to change that?
A. No.
Q. Okay. Then over the page, if we may, to point number 6:
"Clearly defined terms of reference for each senior

role and each strand of the overall operation."
You wrote:
"I'm in the process of drafting these."
A. Yeah.
Q. Northmoor, by this stage, has been going for over two years. Did it surprise you that there were not clearly defined terms of reference, either for the senior roles or for the each strand of the operation?
A. Yes, I mean --
Q. I mean, it would have made your task easier --
A. Of course, yeah.
Q. -- because you'd have had a job spec when you arrived --
A. Yes.
Q. -- and, presumably, it would have made everyone else's task easier because they would know what was expected of them?
A. Yeah.
Q. Okay. Did you draft clearly defined terms of reference for each senior role?
A. Memory, I -- I remember starting with the terms of reference for Northmoor in itself because I wanted to review them and then, after that, obviously I -- I can't say because I can't remember individually for the roles. I don't remember that.
Q. Do you think it's possible that you got as far as

Northmoor itself but went no further?
A. Possibly, because obviously then at that -- if you think at that time, look at the date, November into December was when the first of the review took place, then obviously into January when the more sensitive review took place and then it basically turned it on its head, in respect of who was doing what and what was required.
Q. Number 7 relates to the:
"Decision making of Team 1 SIO in relation to declaration of suspect status and rationale for allowing suspect to remain operational."
A. Yeah.
Q. You wrote:
"Declaration of suspect status was considered and the rationale pollicised by the SIO with advice from the NCA adviser."
A. Yes, contract, yeah.
Q. At this point, if I've understood it, following your meeting in September with Sir Jon Murphy and the SIO Captain Wright, you were persuadable either way as to whether there even was a suspect?
A. Yes, yeah, but --
Q. Would it have been prudent to include that within the apply to MERT?
A. I suppose, yeah, hindsight, yes, I suppose but, because

I was waiting for the review to take place before I responded with anything of, yeah, so, yes.
Q. So your understanding of the review that was about to take place, would take a decision whether there should or should not --
A. They should be able to give me the decision either way. I didn't know that at the time, no, because I wanted to see what their review came back with for -- their full review; would that allow me to make that decision?
Q. Well, you knew their review was going to be whether or not Team 1 merited further consideration?
A. Yes, yes.
Q. So, if it didn't, there wouldn't be suspects, would there?
A. Correct.
Q. So you did understand that part of the remit --
A. That was --
Q. -- was going to be --
A. Yeah, yes.
Q. -- whether there was even a crime?
A. Yes.
Q. And if there wasn't a crime and there wasn't a suspect, there was no Team 1?
A. Yeah.
Q. That seems to echo your perception in the September

meeting that we need to put our foot on the ball because there isn't tangible evidence?
A. Yes.
Q. When you considered the tangible evidence, did you have in mind, for example, the photographs?
A. Yes.
Q. So you had looked at the photographs?
A. Yes, I'd seen some photographs, yes.
Q. Photographs that didn't look right to you?
A. Yes, correct.
Q. That raised a question mark in your mind at least as to whether something unlawful had happened?
A. Yes.
Q. What, because you looked at the photographs and thought: that looks questionable to me?
A. Correct.
Q. Did you think: that looks suspicious?
A. If you read them in conjunction with the information that was available, and it depends whether or not you believed that information that -- the report that was in tandem with those images.
Q. Well, the reports didn't match the images, or did they?
SIR CHARLES HADDON-CAVE: What report are you referring to?
A. The operational report from --
MR GLASGOW: The operational summaries?

A. Yes.
Q. Well, we'll go to the photographs in due course, I don't want to jump ahead right now but, just whilst we're thinking about them, they don't look right to you, is the way you've described it in your witness statement and accepted in your evidence?
A. Yeah.
Q. What about the photographs didn't look right?
A. Ie the bodies and --
Q. Seemingly shot in the head whilst lying in bed?
A. Yes.
Q. Well, did that make you think "We really need to take a look at this; that looks a bit dodgy to me"?
A. Yes.
Q. In order to take a look at it, because you're now suspicious, might it be sensible to get an expert to take a look?
A. Again, this -- when it came to -- I wanted it reviewing first before I would make that decision as to what was going to be the way forward.
Q. Now, turning on in our second file, can we have your help, please, in respect of divider number 60. Divider number 60 contains a policy file report which is from Captain Wright. Since you raised the question of how you would deal with policy memos, we have in mind that

you used a handwritten notebook on occasion but also other policies were typed up by you.
A. Yes.
Q. Is this is the form in which we would find your policies or did you use a different system?
A. This -- is this is an entry into the --
Q. This is an entry from Captain Wright into the --
A. Into the HOLMES system?
Q. In the system, yes. Did you use HOLMES?
A. Yes, everything that I produced should have been indexed on to HOLMES.
Q. Right. Well, let's look at that is entry for Captain Wright together for a moment. It's dated 7 December 2016.
A. Yes.
Q. That is after the IRT have been down to review the Team 2 allegations --
A. Correct, yeah.
Q. -- but before they have been down to review the Team 1 allegations --
A. Yes.
Q. -- to help you with the chronology. What is written here is:
"Direction from Gold [that's you] that no covert applications will be considered by PM(A) until after the

IRT have completed their review on Team 1 business."
A. Yes.
Q. Then, as to the reason:
"Gold articulated that PM(A) will not proceed with any authorisation without the requisite advice. This will come from the IRT review, Sir Jon Murphy and the SQEP CAB manager."
A. Yeah.
Q. Okay, so, as at December 2016, you have advised the SIO, Captain Wright, that a major line of enquiry from him is now on hold?
A. Yes.
Q. Right. That's even before the IRT have come down to do their review?
A. Yes.
Q. As far as the rationale that was given to you before you provided that direction on to Captain Wright, what was the rationale, please?
A. From recollection, it was PM(A) wanted the review to take place before he would sign off on any covert applications.
Q. Well, he'd been PM(A) for nearly six months or so at this point?
A. Yes, yeah.
Q. Despite the fact that there had been a recommendation

from February of the year before, now an independent assurance group has just been in and will come back. Are you surprised there hadn't been more progress on the main line of enquiry that Captain Wright had been asking to pursue for so long?

A. Yes.

Q. Why hadn't there been any progress? The SIO --

A. Reading back on it, from what I read at the beginning, I think it just -- it hadn't been progressed. Despite Captain Wright repeatedly asking, it hadn't been approved.

Q. Is there a sense that Captain Wright, as the SIO, has identified a course of action he wants to pursue?

A. Yes.

Q. He has asked to pursue it and he has asked, and asked, and asked, and no one is saying why not, it's just not going anywhere?

A. Yeah.

Q. Is that demoralising for an SIO?

A. It will be, yes. I can't answer it from before this but, for this, I -- yeah, PM(A) would not sign off on covert applications at that time; he wanted the review to take place first.

Q. The review didn't come in for months?

A. Until --

Q. So do you know why --

A. -- January, February --

Q. -- there was this gap between the arrival of PM(A) and the arrival of the IRT and why nothing was done about the covert applications in the interim? No?

A. No.

Q. Can we leave, please, divider-number 2. Can we go back -- actually, no before you leave divider 2 I've managed -- no, I was right all along. Sorry. Ignore that; we'll try again.

We can scrap the last 30 seconds on the transcript, I won't look like an idiot.

I'm going to try file 1, please, sir, divider number 8.

The reason for taking you to diver number 8 in file 1 is, whilst it's probably been a long time coming for some, it's the IRT review in respect of the Team 1 matters that was done by Philip Jones and Clifford Evans, and I'll allow you -- it's divider 8.

A. Divider 8.

Q. The pages are in pink, if it helps to find them.

A. Yes.

Q. Have you got them there, sir? Right, so the front piece is the giveaway, "Review of Operation Northmoor", and it's sensitive because it relates to Team 1 and they

needed to get their clearance. So they couldn't do this initially when they came down in October?

A. Yes --

Q. Right. Now, if we look, please, together to page 4. So in blue at the bottom, 8-4.

A. Yes.

Q. They had travelled down to Newquay in order to commence a review at RAF St Mawgan and we understand that they received a presentation from Captain Wright on 5 January. That's the first entry in their workbook for their activities --

A. Yeah.

Q. -- and that they were there for seven working days leaving on 13 January?

A. Okay.

Q. So seven days to review a three-year investigation by that point?

A. Yeah.

Q. Okay. Having left on 13 January, this report we have here was provided on 24 January. Were you present for the entirety of the seven days that they were in RAF St Mawgan or did you return to Andover and Bulford?

A. From memory, if I am correct, I think I was actually on my RIPA authorisations course, in the first week -- or January. It was either the January or the December. So

I wasn't there at the very beginning, I don't believe.

Q. So were you there for any part of their review?

A. I was there -- yes, but I think it was for the sensitive -- I'm not -- I can't remember specifically but, yeah.

Q. There is a reference to you in here and that may help you?

A. Okay.

Q. Now, in terms of the terms of reference provided to the IRT, we've got them on 8-4 in the bullet points, do you see them there:

"Robust evidence-based analysis of Op Northmoor's organisation structure, working practices and its output.

"What is required in the immediate future and over the longer term.

"Whether the current systems are viable for the prompt, effective and accountable investigation of allegations made to Op Northmoor ...

"And, if not, how Op Northmoor might better support and be supported for these objectives."

A. Yeah.

Q. So in terms of a review of the working practices, which you had anticipated this would be --

A. Yes.

Q. -- that might seem a sensible terms of reference to help focus their minds?
A. Yes.
Q. Then, the final one:
"Based upon all the evidence available, whether Team 1 matters [it should read] merit further investigation."
A. Yeah.
Q. In other words, is the investigation going anywhere or not; is that a fair way of describing that?
A. Yes.
Q. In any way would it be unfair for the reader to think that somehow that's aimed at stopping the investigation, rather than helping it continue?
A. No, I -- that certainly wasn't the thought, for me, by saying stop the investigation.
Q. If you ask the question of someone "Do we need to do anything else?" --
A. "... whether Team 1 matters merit further investigation."
Q. That might suggest that you yourself don't think you need to do anything more?
A. Yeah.
Q. If you ask the question, "What more can we do?", that might be a bit more positive in the way it's phrased?

A. *(No audible answer)*
Q. Is there a risk that, when you ask the reviewing team, "What we're looking at, does it merit further investigation?", that might suggest to them that there is concern in the setting of the terms that there isn't any merit in further investigation?
A. Yes, I can see that, yes.
Q. If we look together, please, over the page to 8-5. You have a starring role in 3.1:
"In the presence of Lieutenant Colonel Harvey, WO2 Dempster and the two members of the IRT, a comprehensive presentation was delivered by the SIO, Captain Jason Wright."
Then what is suggested in the last sentence is:
"Lieutenant Harvey did not participate throughout, maintaining his position as a silent observer."
So you've been in post for possibly three months by this stage --
A. Yeah.
Q. -- and your SIO is making a presentation about the very serious investigation that he's got conduct of --
A. Yeah.
Q. -- and you're sat as a silent observer?
A. Yes.
Q. I mean, in any way might that give the impression that

you don't support his presentation?
A. I would say it's the opposite of that: that I didn't want to influence anything and I wanted them to have their -- you know, straight from the horse's mouth and let them make their own decision.
Q. I mean if you're a silent observer, do you really need to be there?
A. I felt I should be, obviously.
Q. Okay, you'd already formed the view, you told us back in September, that there was a 'foot on the ball' moment, as suggested by Sir Jon Murphy. Did you have discussions with Captain Wright about that?
A. He was aware that they were coming in to do the review and --
Q. I'm so sorry, sir, that's not what I asked you. I asked you about if you had discussions with Captain Wright after --
A. That they were coming in to do the --
Q. If you'll allow me to finish. Did you have discussions with Captain Wright, after the meeting in September, when you formed the view, in conjunction with Sir Jon Murphy, it was a foot on the ball moment?
A. Yes, that was mentioned, yes.
Q. So he, Captain Wright, understood that you had doubts or concerns --

A. No, it wasn't doubts or concerns. The 'foot on the ball' moment means there was going to be a review of Team 1 and Team 2.
Q. With respect, sir, what you'd said earlier on when it came to the 'foot on the ball' moment was you were questioning whether there were even any suspects for Team 1. You said there was no tangible evidence.
A. Yes.
Q. Did you say that --
A. Mr --
Q. Did you say to Captain Wright --
A. The lack of evidence, yes.
Q. I will try the question again, sir. Did you say to Captain Wright in September 2016, "You don't have any tangible evidence"?
A. At the September meeting, no, I don't believe I did.
Q. So when he came to do a presentation in January, did he know, by that stage, you didn't think there was tangible evidence?
A. He was aware my thoughts on the lack of evidence available.
Q. Was he aware that your view was there was no tangible evidence?
A. Yes, I believe he was.
Q. How did he take that, when an incoming Gold Commander

had --
A. He was obviously invested in the investigation and the review, and especially the results of the review and the recommendations, he -- I don't believe he agreed with it. In fact, I know he didn't agree with them.
Q. Leaving aside the recommendations because we haven't got to that yet, how did Captain Wright react to his new Gold Commander saying, after one meeting, "You don't have any tangible evidence"?
A. Um --
Q. Did he feel unsupported by you?
A. He may well have done --
Q. Well --
A. -- but certainly he wasn't. I would support him irrespective.
Q. What, by sitting silently in a meeting when he makes a presentation to the IRT?
A. As I've explained, I sat there because I didn't want to influence it either way.
Q. If we go to, please, the key parts of the presentation. If we look at paragraph 3.4 together, sir:
"The SIO outlined his statement to obtain statements both from Mr Bang and Mr Saifullah. He also expressed a desire to engage with the APU and other supporting personnel ..."

It was his view that it should be considered as a high priority action. Did you agree?
A. I'd agree, yes.
Q. Right. But you didn't acknowledge your agreement in that meeting at that point?
A. I don't think so, no, if I was a silent observer, no.
Q. As to 3.5:
"Another significant action was the recovery of the relevant datasets ..."
Do you agree that it was essential that Operation Northmoor recover the electronically stored information in order that it could be properly and effectively searched?
A. At that time, yes, agreed.
Q. When you say at that time, did you ever --
A. Because --
Q. I'm so sorry, did you ever change your mind that it wasn't essential for Northmoor to get the datasets?
A. No.
Q. Right. 3.6:
"The SIO outlined in detail his categorisation of two suspects, namely N1141 and N1201."
What did you understand to be the rationale for categorising those two individuals as suspects?
A. If -- I'm talking about if this was the conversation.

Q. I'm asking you if you can remember now what the rationale was?
A. No, I don't --
Q. Okay, so to help you, if the conversation you're referring to is the conversation on the course when N1791 is reported to have said that N1201 told him --
A. Yes.
Q. Slightly convoluted but --
A. All right.
Q. So we're not at cross purposes. Your understanding was that Captain Wright was saying N1201 is supposed to have confessed to a practice of unlawful killing.
A. Yeah.
Q. "They kill every fighting-age male on target regardless of the threat they pose."
A. Yes.
Q. Do you remember that?
A. I do.
Q. Also, N1201 was alleged to have said, "and weapons are planted on the bodies and photographs taken to give" --
A. Dropped weapons, yes.
Q. -- "the impression"?
A. Yeah.
Q. Right. Your understanding was that N1201 had been in theatre as part of the relevant sub-unit conducting

DDOs?
A. Yes.
Q. Right. So if N1791 is telling the truth -- and I emphasise the "if" because one, of course, has to bear in mind, for whatever reason, he might not be, he might have misremembered, there might be a hostile animus. There might be any number of reasons but he might be telling the truth.
A. Yeah.
Q. So, as an investigator, you think to yourself: if he's telling the truth, N1201 has confessed to, admitted to or at least made an allegation that his sub-unit executed people and planted weapons on them --
A. Mm-hm.
Q. -- or does that make you think there's a possibility a crime has been committed?
A. Yes.
Q. Do you have reasonable grounds to suspect a criminal offence has taken place?
A. Without a statement from that person or something granular, yes, you would -- the suspicion is there from the talk -- the talking about it but you would need something more concrete than bar-room talk, in my view.
Q. I'm so sorry, where do you get bar-room talk from?
A. This is what he said whilst he was on a course.

Q. But how do you know it's in a bar?
A. I assume that's --
Q. Let's not assume. Let's deal with the information that --
A. Is that the one you're talking about, when they were in the bar?
Q. No, it's not. Bar-room talk is something else but we'll come to that again in due course but, by this stage, you haven't just got the account that is said to have taken place; there's a written document in support of it.
A. Yes.
Q. You knew that, didn't you?
A. Sorry?
Q. You did know, didn't you, that N1971 had reduced that account into writing?
A. I believe so.
Q. Were you aware that he had been spoken to and confirmed the accuracy of what he had said but he had said he wouldn't sign a statement?
A. Yes, sorry -- yeah.
Q. So, leave aside the absence of a statement for the moment, you had a potential witness who said he'd told the truth --
A. Yeah.
Q. -- who'd said that N1201 had admitted to or accepted

being part of, or at least alleged his sub-unit had, murdered people and planted evidence?
A. Yes.
Q. Did that give you reasonable grounds to suspect a criminal offence had occurred?
A. Reasonable grounds? Perhaps not because you need something more tangible.
Q. What: you mean you need a signed witness statement?
A. Yes, you would need something because the --
Q. So --
A. -- cause and effect of what you would then do, you would need -- but for me, you would need. That's what I'm -- yeah.
Q. If one -- if one follows that through to its logical conclusion, does that mean that the RMP shouldn't investigate any criminal offence unless and until they have a signed witness statement?
A. No, what I'm saying is that's what you would want before you took more drastic or overt action or covert action.
Q. We're not dealing with overt or covert at the moment, we're dealing with whether or not the RMP had reasonable grounds to suspect a crime had been committed. I mean, at the very least, you must have thought that?
A. Yes, potentially, yes, yeah.
Q. It's not potentially. Did you believe --

A. I'm talking about the evidence that sits behind -- perhaps I'm not understanding -- are you -- from what was available then, that was the whole point of what we were investigating, but to try to actually secure evidence that supported that allegation?
Q. I'm not dealing within the obtaining evidence at the moment. I'm dealing with whether or not you accepted, at that time, which is only a few months into your tenure as Gold Commander, that there was reasonable grounds to suspect a crime might have been committed?
A. Suspect, yes.
Q. Right. Okay. In terms of a potential suspect, did you have in mind that N1201 might be a suspect because he might have either admitted to or accepting being part of --
A. Yes.
Q. -- a very, very serious criminal offence?
A. Yes, yes.
Q. So he's a potential suspect?
A. Yes.
Q. Right. What about the commanding officer of that unit, the officer in command? N1141?
A. Yes.
Q. I mean, if it is true that N1201 has said, "We kill everyone, regardless of the threat they posed, and

planted evidence", does that mean that the bloke in charge might be in the frame as well.
A. Yes, he would be, yes.
Q. So you've got two potential suspects?
A. Yes.
Q. The bloke in charge and the bloke that is said to have made the admission, allegation, confession, whatever you want to call it?
A. Yes.
Q. So you've got two suspects?
A. Yes.
Q. Okay. By two suspects, so you are agreeing with me that, at that stage, there is at least reasonable grounds to suspect either of them might be involved in the unlawful killing of people on target.
A. Yes.
Q. Thank you. Insofar as he outlines his categorisation, presumably Captain Wright took the IRT through some of the information I've clumsily rehearsed with you in the last few minutes?
A. Yes, yes.
Q. Did he mention photographs at that stage?
A. I believe so. I believe so.
Q. The logical thing might be to say --
A. Sorry, was this is the Team 2 overview; this is the

Team 1 overview?
Q. This is the Team 1 overview of the --
A. Yes, photographs, yes.
Q. Right. So entirely a matter for Captain Wright how he might do the presentation but the starting point might be "This is how we came to find out about it because we discovered there was a document in a compartment which we were shown"?
A. Yes.
Q. Then we've spoken to N1466 and he's given us some information about TTPs that were reviewed.
A. Yes.
Q. Did you remember that?
A. Yes, I do remember that.
Q. That how when Special Forces went and looked at 11 different DDOs?
A. Yes.
Q. Then, if one is dealing with a very simple presentation, the last thing might be, "And here are the photographs, look at that".
A. Yeah.
Q. That person might -- might -- be in bed?
A. Yeah.
Q. That person might not have a weapon?
A. Yeah.

Q. And that person appears to have been shot in the head?
A. Yeah.
Q. Are those the sorts of things you remember Captain Wright saying?
A. Yes.
Q. All right, so the IRT were given all the information that Captain Wright had available to him?
A. Yes, full and frank yes.
Q. At that stage, as you've just candidly accepted, there were reasonable grounds to suspect N1141 and N1201 are suspects. There were reasonable grounds --
A. Yes.
Q. -- for that?
A. Yes.
Q. Yes. Leave aside --
A. The thing --
Q. Sorry, you were going to say?
A. No, it's fine.
Q. We're drawing a very clear distinction between having someone as a suspect and charging someone.
A. Yes.
Q. Okay? Those tests are different --
A. Yes.
Q. -- as you've rightly observed earlier on. But I don't want there to be a confusion between the two, okay?

We're talking about reasonable grounds to suspect.
A. Yeah.
Q. Which, as you said, is a low bar.
A. Yes, and the -- I suppose the -- I'm getting caught around the axle on this, in respect of, to then -- you would have to have -- I go back to the tangible evidence bit -- to charge and do action on. So, sorry, I'm kind of like ...
Q. Again, you and I are not disagreeing, although it might feel like it at times?
A. Yes, we're agreeing on this. Yes, correct.
SIR CHARLES HADDON-CAVE: You're violently agreeing, I think is the term.
MR GLASGOW: I want to make clear the violence is not on my part, sir.
But in order to charge, you have to have the evidence?
A. Yes.
Q. Because, if you don't have the evidence, all you've got is suspicion?
A. Yes.
Q. But in order to have a suspect to investigate, there has to be suspicion?
A. Yes.
Q. You can't just investigate someone for the fun of it?

A. You're quite right that this was being investigated based on everything that was available to them and that was quite right, yes.
Q. What Captain Wright had identified that he wanted to do, because he had two suspects, is have both a covert and an overt investigation because he thought that was the best way of finding out where the truth lay?
A. Yes.
Q. All right. Now, at the end of the presentation, when you had sat and listened to Captain Wright outline his rationale, recognising now that there were two legitimate suspects for him to focus on, did you think to yourself: do you know what, maybe it isn't a 'foot on the ball' moment, maybe my SIOs got it right?
A. You know, I'll go back to what I said earlier. I was swayable either away because, yes, what was there in front of us, and I suppose no matter how you look at it, it does not look right, from the entirety of everything that that is there, but it's whether or not you had actionable evidence to move it forward in the way that you wanted to do it, was the -- my whole sort of reservation, hence why I was quite content for the review to take place and make a judgement post-that review. I think that's what -- the point I'm trying to make, yeah.

Q. In terms of the pursuit of actionable intelligence or actionable evidence, or tangible evidence, however you phrase it, that was the SIO's very business, wasn't it?
A. Yes.
Q. He was looking to see if there was evidence that pointed one way or the other?
A. Yes, yes.
Q. So rather than just have a cloud of suspicion, that left people thinking: it doesn't look right to me, the best position to be in was to be able to answer definitively, one way or the other: forget what it looks like, we've identified there is no evidence or we've identified there is evidence.
A. Yes, correct.
Q. Okay. Can we look over the page to page 8-6 together, please. The initial response of the IRT to Captain Wright's presentation is set out at sub-paragraph 4. Would it be fair to suggest they were rather the lukewarm when it came to Captain Wright's rationale?
A. Yes.
Q. "The absence of a detailed complaint and associated witness statement and an over-reliance on the Leigh Day claim has given rise to considerable doubt in the minds of the IRT that this incident cannot be confidently categorised as a crime at the current time."

They're not just saying you don't have suspects; they're saying you don't even have a criminal offence?
Do you think they hadn't understood the potential confession or admission or allegation that had been made by N1201?
A. Potentially.
Q. I mean, N1799 had said, "What I wrote down was the truth"?
A. Yeah.
Q. So there's got to be something to look at, hasn't there?
A. Yeah, potentially, yes.
Q. Well, I mean, they're saying --
A. *(Unclear)*
Q. -- they're saying forget suspects, forget covert strategies, you haven't even got a crime to look at here. That's not just a ball in the face, is it? It's a ball somewhere else, at this point?
A. Yeah, I mean -- yeah -- sorry, the --
Q. Captain Wright must have felt --
A. I think there's a misunderstanding. I'm saying potentially they may have --
Q. Right.
A. I can't answer that for them but, from reading that, they obviously -- they were of the opinion that they wanted a --

Q. Signed -- they wanted a signed statement?
A. Yes.
Q. So the idea of a signed statement that they wanted, and you wanted, where does this come from: the need to have a signed statement before you've got a crime?
A. I think through experience, that if you didn't have -- if you action intelligence without the respect of hard evidence sitting underneath that, and it can influence how it is retained, how it is kept, that is all it -- I think that's what that comes from.
Q. I mean, is there a risk that, if you insist on a signed statement, this sort of allegation doesn't go anywhere?
A. Potentially. But you would --
Q. And --
A. -- expect somewhere, you know, that -- sorry, I won't run off. But, yes, potentially.
Q. There's a danger that very serious crime goes undetected?
A. Yes, correct, yeah.
Q. Do you think that might have been what was at risk of happening here: that potentially very serious crimes were going to be uninvestigated?
A. I don't believe they were not going to be investigated; they were going to be investigated but to get evidence in a different format, ie at least a witness statement

or some -- somebody saying they had actually witnessed.
Q. If we look to paragraph 4.3:
"Lengthy discussion took place in an effort to identify any actionable intelligence."
It's a phrase that you've used a moment ago.
A. Mm.
Q. "This scrutiny appropriately categorised the available information as: judgement/statistics, third-party disclosure, speculation, rumour and chit-chat at various levels. This information is untested, untried and without provenance. It remains at this current time of a poor quality and cannot support the contention that criminal offences have taken place."
A. Yes.
Q. At this stage, were you aware that the lawyer for DSF had advised on the need, back in 2011, to consider whether crimes had been committed?
A. I may well have been. I can't remember the sequence of dates that I read the thing. But I may well have been, yes.
Q. Presumably when you read that, that must have been a moment when you thought to yourself: blimey, back in 2011, lawyers were saying crimes might have been committed.
A. Why had they not been reported? Yeah.

Q. Leave aside why it had not been reported then, that's another investigation. Presumably, you're now thinking to yourself, as Gold of Northmoor, there really is something to look at here?
A. Yeah.
Q. I've got lawyers at Special Forces saying crimes might have been committed?
A. Yeah.
Q. I've got reviews taking place into 11 different DDOs --
A. Mm.
Q. -- because of the way in which the DDOs have been carried out and because of the number of bodies versus weapons?
A. Yes.
Q. There's emails being sent within Special Forces talking about unlawful killings?
A. Yeah.
Q. I've got witnesses who at least say they told the truth about apparent confessions to policies or practices of killing everyone on target and planting weapons on them?
A. Yeah.
Q. Even without a signed witness statement, is that the point at which you, as Gold, start to think: we've really got to unravel this because this is serious?
A. Yeah, to be investigated, absolutely. Yeah.

Q. Because it's not just bar chat, is it?
A. No.
Q. It's not just rumour or gossip?
A. Yeah.
Q. Because you've got the photographs --
A. Yeah.
Q. -- and the photographs don't look right. The IRT continue in paragraph 4.5:

"Until we are sure what specific roles each member of SF performed at the scene, the IRT take the view that any suspect designation is incorrect."

With respect to the IRT, and of course it'll be for them to explain it, but you don't have to be sure for suspect designation, do you? You just have to have reasonable grounds to suspect?
A. Reasonable grounds, yeah.
Q. There is a big difference between being sure, isn't there?
A. Yeah.
Q. You don't have to be sure you've got reasonable grounds; you've either got reasonable grounds or you don't?
A. Yes, belief in -- yeah, suspect aside the different -- yes.
Q. The designation of suspect status is whether you do or do not have reasonable grounds to suspect someone.

A. Yeah.
Q. The belief and the supporting evidence, that's a different test, isn't it?
A. Yeah.
Q. Are we agreed on that?
A. Yes, very.
Q. Right. So when you read this for the first time in late January, did you think to yourself: I'm not quite sure the IRT have grasped what Captain Wright was trying to tell them?
A. No, I don't -- I didn't think that. I thought they were just of the contrary view.
Q. I mean, just thinking about that for a moment, because you thought this was going to be a one-off review --
A. Yeah.
Q. -- uncomfortable though it may have been for Captain Wright at the time and as difficult as the reading might be for anyone, did you think: lessons would be learnt from this document and everything would continue?
A. I wasn't sure what was going to come from the document but, you know, yes, going back to the November, my thoughts were it was a one-off review, and -- yeah.
Q. In terms of whether this was going to be anything more than a one-off, can we just look over the page to page 7 together, please. If we look to the very bottom of the

page, 7.1, decisions as to resources, staffing and the likely duration of the enquiry are being dealt with:

"The IRT do not believe it would be necessary to maintain a Major Incident Room and staffing at the current levels between now and the summer of 2018."

What's going to happen in the summer of 2018? This is January 2017. So what is it that the IRT now believe is going to happen in 18 months' time, if one is generous?
A. I'm not sure.
Q. Well --
A. 2018, yeah. That does seem strange, the date of 2018.
Q. Well, it does. Presumably they'll have got the date from somewhere; they didn't just pluck it out of thin air. So it seems that someone has said to the IRT, back in either 2016 or very early 2017, that by the summer of 2018, things might change? Well, what's going to change for Op Northmoor?
A. I don't know. I can't recall why that would be.
Q. In terms of the possible change to Op Northmoor, it might be that that's identified as a potential end date for Northmoor.
A. But that -- that was never mooted, I don't believe, in --
Q. I'm sorry, Mr Goss has a point.

MR GOSS: I'm so sorry, it may help to just look at in the sentence before to get the full context.
MR GLASGOW: "The anticipated product sought from the datasets is believed to be available in the summer of 2018."
A. Right.
Q. What else might be happening in the summer of 2018? Had anyone said that that would be a sensible time to try to shut Northmoor down?
A. Not at that juncture, no.
Q. Okay. Was there any plan to try to shut Northmoor down by a given date?
A. Not by that juncture, no, not at all.
Q. Was there ever any plan to have Northmoor shut down by a given date?
A. That happened over time, of course. Into, I believe, 2018/2019, it was first mooted as to what the exit strategy would be.
Q. Okay. In terms of the Major Incident Room, did you want to keep a Major Incident Room?
A. The MIR was operating and -- yeah. I mean -- that --
Q. Why would you not want an MIR?
A. Exactly, yeah.
Q. If you give the MIR back, are you getting it again?
A. I honestly do not recall this particular paragraph.

Q. If it's entirely predicated on the obtaining of the datasets, that's ITS1 --
A. What was anticipation that they were going to get the dataset in mid-'18. I don't know. I can't --
Q. If you wound down part of the enquiry because you didn't need some of it but then tried to wind it back up in the summer of 2018, how would that be --
A. Yeah --
Q. Would that be doable?
A. Wouldn't make sense.
Q. Once you've given up a major resource like the Major Incident Room or once you've given up staff, is it easy to get them back?
A. No.
Q. In terms of having the full capability to investigate without fear or favour, did you want to keep what you had at that time?
A. Yes, yes. Yeah.
Q. When you read the IRT report in late January, what was your reaction to it?
A. Their stance that to move this to an overt and continue the investigation, in that way, based upon the lack of -- I'll use that term again -- the tangible evidence for, I understood that. And yes, I -- equally so, it flew against what the NCA were stating in their

recommendations and their report. So, yes, it was contrary to the current strategy and the current status of -- yeah. I mean --
Q. Did it have an impact on the strategy?
A. Not at that moment straightaway because, obviously, the investigation was pended awaiting the results of this and it was going to be passed to the Brigadier to give his direction on the recommendations, whether to be adopted or not. So therefore -- yeah, I mean, obviously, the delay would have an impact because it took two months to get them security cleared and review and --
Q. If we just turn on in the same file, please, to divider 17. What appears to be action that you took on receipt of the report. So tab 17, page 2. The report was drafted on 24 January and on 2 February Captain Wright records a direction from you.
A. Yeah.
Q. "Discussion with Gold".
A. Yeah.
Q. "He [that's you] directed that no action be taken on any Team 1 matters at present and all activities cease."
A. Yeah.
Q. He's meeting with Stephen Kell, that's the lawyer from the SPA --

A. Yeah.
Q. -- sir Jon Murphy, the independent policing adviser and the member of the IAG --
A. Yes.
Q. -- and AH Northmoor who is the policy head for Colonel Morris?
A. Yes.
Q. Meeting with them on 7 February and it's in order to discuss Team 1 matters:
"I [Captain Wright] am not to attend. In sum, no action to be taken until Gold directs otherwise."
A. Yeah.
Q. So would it be fair to observe that, following your opportunity to read the report from the IRT, you have put a stop on any Team 1 activity --
A. Correct.
Q. -- at present?
A. Correct.
Q. So Team 1 are kicking their heels until such time as they are permitted to continue the taskings they had?
A. Yeah.
Q. As to the reason:
"All progress with Team 1 matters will stop pending further direction from Gold. Gold will hold the rationale for this direction."

A. Yeah.
Q. Does that mean that you didn't explain the rationale and that you've kept it to yourself or does that simply mean that you own the decision?
A. I did explain the rationale that it was going to -- obviously the report and recommendations were going to the Brigadier for him to give direction on.
Q. I'm reminded of the time and I'm not going to encroach on anyone's opportunity to have a break. Can I just finish one question in respect of this and it will only take a moment. It's this: Captain Wright is aware that you, together with lawyers or a lawyer, the policing adviser and AH Tech, are going to have a meeting to discuss Team 1 matters?
A. The recommendations of the Review Team, not -- yes.
Q. And he's been told he's not to attend. Why not?
A. It was to discuss the recommendations to give to the Brigadier. Obviously, what followed on from that, which obviously I don't think is clear from that, was the then Gold Group where Paul Williamson and Captain Wright attended to discuss those exact recommendations. This was a pre-discussion.
Q. So this was a pre-meet before meeting with Brigadier Neal?
A. I believe so. This is sequential. I wanted to discuss

the recommendations with obviously Stephen Kell in particular, to take -- get his take on what their recommendations were.
Q. And Stephen Kell is a lawyer?
A. Yes, correct. He's an SPA lawyer.
Q. How was he going to assist with a take on --
A. Just his view, that's --
Q. How was he going to assist on a take about policing and investigative direction? I mean, he might be able to say that's lawful or not lawful but how was a lawyer, who is not an investigator, going to assist you in understanding the investigative direction?
A. He would assist in regards for the SPA view on the change in direction; if that was going to be supported by the Brigadier.
Q. So the SPA might have a view whether it was or was not lawful to change direction?
A. Yes. As well as other --
Q. As well as other what?
A. The declassification from suspect, et cetera. All of the recommendations, I wanted the view from Sir Jon Murphy with Stephen Kell.
Q. Okay. So if one were to assume some sense of disquiet or upset on the part of Captain Wright when he writes "I'm not to attend" --

A. Yes, of course he was --
Q. -- in reality, your view was this wasn't a meeting he needed to be at?
A. Correct.
Q. So it's not that he was being excluded; he just didn't need to be included?
A. Correct.
MR GLASGOW: Okay.
(3.21 pm)
(A short break)
(3.41 pm)
SIR CHARLES HADDON-CAVE: Mr Glasgow.
MR GLASGOW: May it please you, sir.
If we go, please, to file number 2 and divider 73. The reason for taking you here, please, is we have the input of Stephen Kell in early February 2017, so file 2, tab 73. 73-2, an email from Stephen Kell to you, "Hi John", signed "SK":
"Ahead of your meeting with Sir Jon [and others] tomorrow I thought it might be useful to give you my take on this case.
"I tend to agree with the IRT that there is probably no evidence of a crime (necessarily) at this stage."
I pause simply to observe that, whilst there may not be evidence, you will agree that there was certainly

suspicion that a crime had been committed? Is that a fair observation, based on the answers you gave this afternoon, sir?
A. Sorry, could you say that again, please?
Q. Of course I can. It's my fault. I have spoken over you whilst you were reading. So what he wrote to you was:
"I tend to agree with the IRT that there is probably no evidence of a crime (necessarily) at this stage."
I observe this: no evidence, there isn't a signed statement, but certainly you were suspicious that a crime had been committed, weren't you?
A. Yes.
Q. Okay. He then writes on:
"The two complainants are not eyewitnesses ..."
That is Mr Bang and Mr Saifullah:
"... and therefore the only potential eyewitnesses are members of the sub-unit itself (plus supporting elements as well). I also consider that this Deliberate Detention Operation was designed to target a priority target -- in Afghan terms -- someone I suspect was on the target list. As such, this individual could have been targeted in accordance with the law of armed conflict -- using the offensive use of force. We also know that a number of items of interest were found at the scene -- weapons, et cetera."

A. Yes.
Q. In case there's any misunderstanding on my part or anyone else's part, is your understanding that what Stephen Kell was saying was: because the target of the operation could have been targeted using offensive force because he was on the target list, that might mean that the fact he and others have ended up dead is less significant?
A. Um, yes -- well, not others but the person on the target list would be a legitimate -- yes.
Q. So because he could have been targeted using offensive force, the fact that he ends up dead, isn't that important?
A. Yes.
Q. Right. I mean --
A. However brutal that sounds but, yes.
Q. But if he wasn't targeted using offensive force --
A. Correct.
Q. -- and if he was killed unlawfully, so going back to N1201, "All fighting-age males are killed irregardless *[sic]* of the threat they pose and weapons are planted", might Mr Kell have the right end of the stick here?
A. Potentially, yes.
Q. Presumably your investigator's nose said to you, "Well, I get the legal niceties but I've seen the photographs

and they don't look right to me, so I want to look at this".
A. Yes, hence the investigation to provide more evidence, yes.
Q. He did point out at the end, of course, we can see:
"One thing that does concern me is delay. When did this investigation start?"
Well, it had started several years ago and, presumably, you wanted to make progress?
A. Correct.
Q. So your plan was to put in place a strategy that would pursue the suspicions you had identified --
A. Yes.
Q. -- look at the suspects you believed there might be?
A. Mm-hm.
Q. -- and try to identify the tangible evidence --
A. Correct.
Q. -- if there was any?
A. Correct.
Q. Had you explained that strategy or rationale to your Silver -- not to Silver, to your SIO, Captain Wright?
A. Well, that -- you know, that is within the terms of reference, in respect of you are to investigate, and then obviously you were kind of in a sort of no man's land at that time because we're waiting for the review

to take place before the, okay, now let's move on with those recommendations endorsed or not endorsed, depending -- and that would then shade in which way it would go.
Q. If we look over to the next divider, to tab 74, please, and to page 3, on 10 February, so four days after the email we've just looked at, Captain Wright put together what he titled a "Mature Assessment"?
A. Yes.
Q. For want of a better descriptive phrase: a summary of the investigation that he had been running for some time --
A. Yes.
Q. -- identifying possible lines of enquiry and his approach?
A. Yeah.
Q. Now, I'm not going to go through its detail but what I am going to do is just turn you, if I can, over the page to page 74-4, the last sentence of paragraph 6:
"The IRT report has not yet been shared with the SIO."
So the IRT report has been in existence now for a fortnight and it's not yet been shared with Captain Wright. Is there any reason why not?
A. It must have still been at headquarters PM(Army), if

that was the case because, obviously, it was shared then, subsequently. Once that had been endorsed or if it was going to be otherwise, it was then followed up with a policy note. So at that time, no, it wouldn't have been. If the dates are right.
Q. So it would only reach Captain Wright as and when PM(A) had seen it and either accepted it --
A. Correct.
Q. -- rejected it --
A. Yes.
Q. -- or accepted or rejected part of it?
A. But --
Q. Okay. Sorry, you were going to ask?
A. I was just going to say, but I would -- I'm sure he would have been aware, because if you go back to their report, the discussions, the mood music, I think, was already there in what they were going to say.
Q. He was unlikely to feel a sense of enthusiasm for them?
A. Yes, yes.
Q. If we look on to 74-10 and to paragraph 32. Your suspicion is correct, if I may say so, sir:
"The SIO has not reviewed the IRT report of the Team 1 review. There is an awareness that the IRT disagree with a number of investigative decisions made by the previous Gold Commander and the current SIO.

A Gold Group meeting is scheduled for 23 February when it is anticipated the IRT report will be discussed and further direction issued by Gold. At present and at the direction of Gold, the majority of Team 1 investigative actions have ceased, preferring to await further discussion at the Gold Group meeting. This has been the case for an extended period of time (and in the case of certain tactics under consideration, since September [the year before])."

A. Yes.

Q. So some tactics haven't been pursued for four months?

A. Yes, which I think goes back to the Brigadier wouldn't sign off on covert.

Q. And others have certainly -- well, all team activity has now stopped --

A. Yes --

Q. -- since --

A. -- for that --

Q. Okay.

A. -- period.

Q. Right. Does that mean, in effect, Team 1 were doing nothing?

A. I think they were assisting Team 2 and doing other matters at that time, I think.

Q. So rather than kicking their heels, they had been

reassigned to deal with the review of the Team 2 allegations, which it was hoped would be significantly --

A. I believe --

Q. And it was hoped those allegations would be significantly reduced in number?

A. Yes.

Q. That was the idea, wasn't it?

A. Yes.

Q. Okay, so they'd be thinned out, to use the language we've seen?

A. Yes.

Q. Was Captain Wright aware, in February 2017, that his days might be numbered on the enquiry?

A. I'm not sure. From memory, I can't remember when it was first voiced that he would be moving. I can't give you an exact date.

Q. There was a time, wasn't it, that it was raised that he would be moving and he did not want to move?

A. Yes, correct. I think it may well have been at the Gold Group because I'm sure the thing that stuck in my mind was he wanted more time to prove or disprove his hypotheses.

Q. Yes, in the understanding that he was going to be going, as in moving on, how did that make your working

relationship with him?

A. I don't think he was too enamoured with me because I think he saw me as part of the disagree team, as opposed to the agree team.

Q. So part of the problem not the solution, as he saw it. You saw it differently?

A. Yeah.

Q. I mean, in terms of your experience of team management or middle management, as you called it, did you draw on your experience to try to forge a path through this?

A. I've always treated Captain Wright with, you know, the respect that he deserves as, you know, an experienced RMP officer. Prior to that, we knew each other going back quite a way. So I didn't think he was as disappointed with me as he obviously was, reading all of this.

Q. So he hid his disappointment from you, do you think?

A. Yes, basically. Yeah.

Q. You must have realised that he was --

A. I -- well, I -- what I would try to do, as a -- you know, my leadership skill would be I would put myself in that person's position and I can see clearly, you know, if I was the SIO and I'd invested all this time and effort and my belief was of this, and then I was told "I don't agree and we're not doing that", therefore

I would feel pretty aggrieved, yes.

Q. His policy file reports were sent to you to sign them off, weren't they?

A. I did a review of his reports yes, yeah.

Q. So you were aware of -- to use the better phrase -- you were aware of what he was filing about you or the direction he was getting?

A. Only when I saw the FIS(?) report. I think the HOLMES submissions, I hadn't seen those ones.

Q. If there was a sense on his part that he was being cut out of the investigation and not being supported by you as his Gold Commander, would that have been right?

A. Yes, and something he would have to -- well, not cut him out, but he had to accept the direction he was given. I think that is, you know, within the military construct and, ultimately, you can question and push back but, at the end of it, when you're given an order, you follow that order.

Q. Unless it's an unlawful order --

A. Yes.

Q. -- you have to do what you're told?

A. Of course, correct.

Q. Okay. On, if we may, to divider 78, please, sir, and Captain Wright's response to the arrival of Major Cox. So tab 78 and, within that, it's the second page, sir,

and it's another of Captain Wright's policy file reports. I'm afraid they print out in the landscape format. We've not done that to make it deliberately difficult for you. If we look here:

"Notified by Major Cox that he is appointed, as of today, as Silver Investigations."

A. Yeah.

Q. "It is not clear what oversight, direction he will provide and involvement he will have in respect of Team 1 business. No terms of reference or job description has been provided."

Would it be unfair to suggest that Captain Wright appears to be surprised by the arrival of a new Silver Commander?

A. From reading that, yes.

Q. Also, that the new Silver Commander isn't able to tell him, Captain Wright, what role Silver will play in the unlawful killings investigations?

A. Yes.

Q. And that --

A. I mean --

Q. That is quite important, isn't it?

A. Yes.

Q. If Gold has appointed a Silver, and Silver comes in and says, "Nice to meet you, Captain Wright, I'm the new

Silver Commander, I'm Major Cox", the first question is likely to be, "Okay, what do you need from me? What's your role in my team?" The answer appears to be: no one knows?

A. Yeah, I didn't appoint Captain -- sorry, Major Cox, it was obviously an appointment from headquarters PM(A).

Q. Albeit sent --

A. Yes.

Q. I mean, the direction is passed down by you?

A. Yes.

Q. Okay. Did you have anything to do with Major Cox being chosen?

A. No.

Q. I mean, would you be disappointed to know that Major Cox was on a shortlist of one? There was no one else that wanted the job?

A. Mm, yes, that would surprise me.

Q. Would you have hoped that something as important as the Silver Commander for Northmoor, would encourage people to apply?

A. Yeah -- I mean -- yes, there was a number of these, I suppose, you know, when it was first mooted about Captain Wright would be moving again, there was a number of choices. Certainly, I had my marker down that it would be an officer who I was aware was well experienced

and qualified but, obviously, it ended up as Major Cox.

Q. Who wasn't well experienced or qualified?

A. Correct. That's correct.

Q. Okay, that presumably made your job all the more difficult, given the person you're cascading direction to isn't SQEP? So does that see you almost double hatted yourself, playing the Gold and the Silver role?

A. Yes, I suppose, yeah.

Q. In terms of other enquiries that were to be put on pause, could we turn on to tab 86, please. Still in February 2017 and another subject that was close to the heart of Captain Wright, and that is ITS1:

"SIO Team 1 is to engage with SO1 coherence in Headquarters DSF ... and recovery the datasets from ITS1 by consent."

A. Yeah.

Q. What was your understanding of the progress that had been made using consent to obtain ITS1?

A. The progress to date -- or do you mean the recommendation to do this by consent?

Q. Let's start with the progress to date. Had there been any progress at all in getting ITS1 from Special Forces?

A. No.

Q. Right.

A. There was a viewing platform at Collingwood, which

I believe they looked at what was available and they would identify and request that, and then it would be -- it would have to go through a very long and convoluted -- yeah.

Q. So your understanding was that, having been able to view parts of it when that process worked, they -- that's your investigators, had identified material on ITS1 that they wanted?

A. Yes, correct, yes, yes.

Q. Any sensible investigator would probably have said to himself, "Well, if I found a couple of things that look interesting, there's bound to be more"?

A. Yeah.

Q. The investigator is going to want to have a look at it himself --

A. Yes.

Q. -- rather than have others do it for him?

A. I understand, yes, yeah.

Q. If the others doing it for you are the people you might be investigating, as an investigator, does that make you slightly uncomfortable?

A. I suppose you've got to go back to the beginning of this. The way this was in being and in system probably flies against the --

Q. Common sense?

A. Yes, basically. I suppose, marvellous thing, hindsight, but why was this not done three years beforehand? It should have been recovered and -- but, again, I understand there was the rationale that it would have an operational impact on the unit, but there are ways and means in respect of that. So if you said, "Okay, you have three months in which to draw down and we aren't going to come down and take a respective(?)", you would have done that. But this system did seem very strange, yeah.

Q. I mean, Major Cox has been in place for a matter of days.

A. Yes.

Q. He arrives, it would seem, taking Captain Wright possibly by surprise on 20 February?

A. Yeah.

Q. A week or so later, Major Cox is saying to Captain Wright, "You're not getting ITS1 unless you ask nicely and they give it to you"?

A. Yes.

Q. Can we agree that's the -- in effect, that's what this policy file report means?

A. Yeah, and that -- I'm assuming that is based on that recommendation from the IRT.

Q. Again, believe me, I've given enough advice in my time

that's been sensibly ignored by a lot of people, and advice is only that: it is advice. But having received the advice from the IRT, did no one say, "Oh, consent has not worked for the last couple of years, I think it's about time we went and got it?"

A. But I think it's because, I'm assuming because it was endorsed by the Brigadier, therefore that's why he followed it.

Q. Right.

A. Actually, I -- that was the direction from the IRT, that the Brigadier had endorsed those recommendations, and I then wrote a policy note reflecting that, which then went down sort of --

Q. We are about to come to that, sir. So thank you.

If we just pick the sequence through, the IRT have said, no, consent is the appropriate way forward.

A. Yes.

Q. That gets passed up as a potential recommendation to PM(A)?

A. Yes.

Q. What sort of investigative experience does he have?

A. Hands-on and --

Q. None?

A. I should imagine, yes. Very little.

Q. So PM(A) decides that he will follow that

recommendation --

A. Yes.

Q. -- which, thus far, has not worked but he'll keep following it?

A. Yeah.

Q. It's passed down to you --

A. Yeah.

Q. -- which is passed to Silver?

A. Yeah.

Q. And one of the first things Silver says to SIO is "I've been told you're going to have to use consent".

A. Yeah.

Q. So is there a sense from Captain Wright's perspective that he's got no one to turn to now? The IRT are against him, PM(A) is against him, therefore you're against him and now the new Silver is against him? I mean, is being on SIO Team 1 a rather lonely place for Captain Wright?

A. At that time, yes, I should imagine it was.

SIR CHARLES HADDON-CAVE: Excuse me, you had plenty of investigatory experience?

A. Yes.

SIR CHARLES HADDON-CAVE: Did it occur to you to question this decision and, if so, did you?

A. It was questioned at the time, the discussion with PM(A)

at that level and at the Gold Group because, obviously, it was totally against what had gone before.

SIR CHARLES HADDON-CAVE: Did it occur to you and did you question it yourself?

A. Yes, I suppose I did, yeah.

SIR CHARLES HADDON-CAVE: You suppose you did?

A. I'm trying to think did I actually write something to say, "I question this". I may have thought about it, but I may well have not articulated it in a policy book or -- no.

MR GLASGOW: Was Captain Wright present at this Gold Group meeting you've described?

A. On -- I think it was 27 February that year. I remember the Gold Group, and the only reason I remember that with particular clarity is because I was ill at the time and I was debating whether or not I could -- but I couldn't because, obviously, it was a very important meeting, based upon the direction that it was going to follow.

Q. In terms of notes of the Gold Group meeting, were they ever kept?

A. Yes, I believe they were, yeah.

Q. Let's have a look, please, at divider 89 in file 2, please. Another of Captain Wright's policy file reports, this time dated 8 March, so the week after the meeting you've just described to us.

A. Yes.
Q. "Discuss with Gold the direction he has provided to me."
That direction is to follow the advice of the IRT, isn't it?
A. Yeah.
Q. Is that correct, sir?
A. Yes.
Q. Right:
"I required greater detail to ensure I would deliver on his intent and provide an opportunity for me to discuss with him what we have achieved and attempted to evidence in respect of the major lines of enquiry. After lengthy conversation, Gold informed me that he would not provide any greater detail to the written direction he had issued."
A. Yeah.
Q. That written direction is simply a cut and paste of the recommendations from the IRT, isn't it?
A. The policy note, yes, and the discussion at the Gold Group.
Q. Well, if this is correct it would seem that Captain Wright doesn't understand why he's being told "You've got to follow the IRT recommendations"?
A. I think the policy note is quite clear that PM(A) has endorsed them and that was the direction and if -- you

know, if you read those recommendations and the policy note, I think even a layman understands what that direction is telling you. So I understand this was probably written in -- because he was not happy with the direction that he was given.
Q. Just thinking back to the IRT report, they say there's no crime; you suspect there is?
A. Yeah.
Q. They say there's no suspects; you think there's reasonable grounds to suspect two people? Yes?
A. Yes.
Q. Right. They say there's no evidence you've got photographs you're worried about?
A. Yeah.
Q. You've got the account from N1799 about what N1201 had said, and does it seem that you're not in agreement with the IRT's findings?
A. No, again I'll go back to I could have been persuaded either way because it depends on how you view the evidential sufficiency that you require to do what you want to do. Either the covert action or turn it over. The fact that the IRT gave their recommendations and then the Brigadier endorsed those recommendations and say, "You are to do that", therefore it was straightforward and, whilst he says that, it is

straightforward what the recommendations were and the direction that they would have followed.
Q. So, in that chain of command sense, the IRT have given recommendations?
A. Yeah.
Q. The PM(A) has adopted them?
A. Yes.
Q. He has converted those into a direction or into directions?
A. Yes.
Q. Passed them down to you to put into place?
A. Yes.
Q. You have given them to SIO Team 1 Captain Wright?
A. Yeah.
Q. And --
A. Major Cox to him, yeah.
Q. And this is, in effect, a cascading chain of orders?
A. Yes.
Q. PM(A) orders you; you order Major Cox --
A. Correct.
Q. -- Major Cox orders Captain Wright; and Captain Wright has to do what he is told, whether he likes it or not. Is that a fair way of putting it?
A. Yeah.
Q. Even if he doesn't agree with it, there isn't really

a forum for him to say, "Well, hang on a minute, this doesn't really make any sense"; is that fair?
A. Yeah.
Q. Okay. If the SIO thinks that there is a better way to investigate and he is the investigator, who is he supposed to talk to, to try to be heard?
A. His chain of command.
Q. Well, his chain of command have given him an order?
A. Yeah.
Q. So talking to them is not going to help, is it?
A. Yeah, but he -- you know, again, going back to this is normal practice in RMP. If you're not happy with something, you can voice it, you can raise it. But at the end of the day, you -- you know, you can be ordered to do it and you're expected to do it.
Q. If the order, in terms of the investigation -- I mean, it's one thing to be told -- and forgive me for being foolish about it -- it's one thing to be told "Go here, go there" --
A. I understand. It's probably because, you know, I come from that -- that was me for 30-odd years so, therefore, that's normal to me. Yes. I get it.
Q. But if you've got an investigator, who you've put in charge of the deployment of tactics --
A. Yes, but the chief officer has given his direction,

which is contrary to his, therefore -- yeah.
Q. And he's got no investigative experience at all --
A. Yeah.
Q. -- and he's taking his lead from two retired detectives who are friends with Sir Jon Murphy --
A. Correct.
Q. -- and he's not relying on --
A. His, yes.
Q. And he's not relying on the detective superintendent from the NCA or the detective superintendent from the GMP?
A. Yes.
Q. Again, is he relying on expensive contractors who are writing self-serving recommendations?
A. Yeah.
Q. Is that any way to run an investigation, looking back at it now?
A. Sorry? What would you like me to --
Q. Well, do you have a view? Do you think, looking back at it now, that it is rather foolish that a PM(A) --
A. Okay, I've tried to -- again, in a way, I've tried to put myself in the place of the other person. So if PM(A) invited in a subject matter expert, a policing subject matter expert, and takes advice from him, it is for him to take that advice. If he follows that advice

and gives that order, then is that the right thing to do, based upon the advice he's been given? If he doesn't take that advice, then this could be a very different conversation. So, again, you know, which is right, which is wrong? On face value, looking at all of this, I can see, yes, perhaps he shouldn't have done.
Q. In terms of the impact of PM(A)'s decision making, can we just turn back to file 1, please, and to divider 18. This time it's a policy file report from Major Cox. So file 1, divider 18.

One of the major lines of enquiry that we identified was that speaking to members of Special Forces who had been past the team for Op Tyburn --
A. Yes.
Q. -- which is, of course, the Bang and Saifullah matter --
A. Yes.
Q. -- about which the IRT say there's no crime, about which you're suspicious?
A. Yes.
Q. "The serving members of military linked to Op Tyburn are not [it is emphasised] to be spoken to until after PM(A) and AH Northmoor have briefed DSF."

The reason:

"Direction received from Gold that PM(A) wanted to brief DSF in person prior to any engagement and

interviews of SF personnel still serving being conducted."
A. Yes.
Q. Did it surprise you that PM(A) thought he needed to personally brief DSF about the plans to ask questions of those under his command?
A. Yes. I mean, I suppose RMP policy and military police investigative doctrine policy, if you talk about an ordinary investigation, the lead investigator should report to the adjutant of the unit that is being investigated to basically give them an awareness and to ensure that there is cooperation from that unit to the investigation.

This could be that on obviously a much higher level but you would normally expect that to be done by the investigation team and certainly not PM(A), no.
Q. You've got the one-star, paying a private visit to DSF --
A. Yes.
Q. -- and that may be a mark of respect or courtesy?
A. Yes, I don't know.
Q. In any way might it be that he was paying undue deference to the fact it was Special Forces?
A. Could well be --
Q. But you're the Gold Commander and your commander says,

"We're not doing anything until I've been to have a chat with DSF myself."
A. Yes.
Q. You must have thought to yourself, "I've not heard that before. This is the sort of thing I'd be doing to the relevant adjutant myself. We don't go one-star to two-star". Presumably --
A. Presentationally, to me, you know, yes, you think, well, does that look right?
Q. Special treatment?
A. Potentially. But, again, going back to the analogy of MPID(?) and the investigating unit, yeah. Tipping the hat to the commander officer via the adjutant.
Q. It is one thing, of course, sir, to pay due courtesy to the operational requirements when you want to interview people.
A. Yes.
Q. I mean, at its most basic level, there's no point in turning up to a particular regimental headquarters to find the people you want to speak to are now in Germany or Cyprus or deployed elsewhere because it's a waste of everyone's time. Had you ever seen a PM(A) --
A. No, can't explain that, no.
Q. All right. Were there any minutes of that meeting?
A. Not that I'm aware of.

Q. Could we again look to see about the sort of level of briefing that's been provided by the PM(A)? Could we go back to file number 2, please, sir, and to divider 92.

Right, if I take you, please, to page 92-4 and the reason for doing is that what is set out here is the document that's been attached to the emails, and this is an update provided by PM(A) to the Secretary of State.

A. Yeah.

Q. So it's a progress report to the SFS as regards Op Northmoor?

A. Yeah.

Q. He, the Secretary of State, is invited to note, it seems it's a good news start-up, almost 300 of the 675 complaints under review have been discontinued.

In starting that as your point number 1, do you think in any way Brigadier Neal wanted to demonstrate this is progress that Northmoor has made under my tenure?

A. Yes, basically, yeah.

Q. Because the headline is, almost half of the allegations have been dismissed?

A. Yes.

Q. Okay. Then, by the end of summer 2017, so that's only in a couple of months' time, so within the next few months:

"... we expect all but a handful of the remaining cases to have been discontinued."

A. Yeah.

Q. So if he is true to the estimate he's just set out, he's effectively saying to the Secretary of State, "Under my tenure, there will almost be not a single allegation of mistreatment of a detainee that's being investigated"?

A. Yes.

Q. Right:

"We plan to due complainants in the remaining unlawful killings case ..."

So that's just one case only. Not cases.

A. Yeah.

Q. So we're only talking about Op Tyburn here?

A. That the language, yes.

Q. Well, the language suggests there's only the one, right?

A. Yes.

Q. So in the one unlawful killing case, we'll be writing to the solicitors in order to try to get access to their clients.

A. Yes.

Q. "An assessment of the case will take place if cooperation is refused."

A. Yes.

Q. I mean, might that give the impression to the reader of

this recommendation that there is a really good chance that, in fact, the one unlawful killing case is going to end pretty soon, as well?

A. Um, yeah, may well do, yes.

Q. So it's a double good news day. No detainee abuse allegations by the end of the summer and probably no unlawful killing allegation? Is that a fair way of looking at the way it's billed here?

A. Yes.

Q. Okay. Because of that:

"... we [Northmoor] anticipate a steady drawdown in personnel and work on the Forensic Data Handling Centre has been suspended."

A. Yeah.

Q. In other words, "I am so confident that there will be nothing to see that we're going to get rid of some of the Northmoor staff and we're going to stop work on what was originally regarded as an essential capability"?

A. Yeah.

Q. Obviously he will:

"... continue to work with the Directorate of Judicial Engagement policy to keep ministers updated into the progress and to ensure that there are no surprises."

If this is supposed to be a good news message, does

it give the impression to the Secretary of State that within a matter of months, there's going to be nothing more for him to worry about when it comes to Northmoor? Might it give that impression?

A. Yes, yeah, and managing expectation, that's -- yeah.

Q. Well, in terms of managing expectations, is it making promises it can't keep?

A. Yes.

Q. Because what was the prospect within a couple of months of this all going away? Any prospect?

A. Yeah.

Q. I mean, did you think --

A. No, I didn't. I thought it would run on for a number of years, yes.

Q. Right. So when this was raised with you, as it must have been at some point, did you find yourself scratching your head thinking: I don't know where Brigadier Neal has got that from?

A. The input that would have come from the Northmoor team would have been purely on the numbers, ie the rest. I'm not really sure what --

Q. Again, if there were any doubt that Brigadier Neal regarded this as good news for him as well as the Secretary of State, can we turn over the page to page 92-5, end of paragraph 4:

"I appointed an Independent Review Team to carry out a detailed review. They've made a number of recommendations which I have accepted in full."

On to paragraph 7, if we may:

"Given the anticipated rapid reduction in these cases, I have an ordered an immediate view of manning requirements."

Then to paragraph 8:

"I have suspended work on the £7.5m programme to establish a Forensic Data Handling Centre."

Again, many people describe their work in different ways, but might it appear to the Secretary of State that Brigadier Neal is in some way claiming ownership of these very important decisions?

A. Yes.

SIR CHARLES HADDON-CAVE: Why? Why do you think he was saying this?

A. I think it's the language he's using: "I", "me", "my". Yeah.

SIR CHARLES HADDON-CAVE: For what purpose?

A. Emotion, perhaps? I'm not sure.

MR GLASGOW: And if we look over the page to page 92-6, please, sir. In terms of the significant negative media attention that has focused on IHAT and Northern Ireland rather than Op Northmoor, what is written:

"DDC is looking to promote positive updates on the Department's efforts to tackle historic investigations and has already updated the media on the reduction of Op Northmoor's caseload as part of the announcement to close IHAT."

I mean, in any sense, does it seem that Brigadier Neal is suggesting that not only is this a good news day, it's actually positive news for the media that the DDC will be able to say, "I know you've been writing a lot about these historic allegations, but we've got really good news because we've got rid of most of the allegations and pretty soon Op Northmoor will be closed down"? Would it be unfair for anyone to think that that might be what someone would assume when reading this?

A. No. No, I don't believe it would be.

Q. But that would be inaccurate, wouldn't it?

A. Yeah.

Q. Because Op Northmoor wasn't going to stop within a matter of months?

A. Even with the recommendations from the IRT being contrary, it was -- no.

Q. In terms of Brigadier Neal and his suggestion that it's his decisions which have driven the change in the progress, in any way was there a concern that Brigadier Neal might be too close to Special Forces?

A. I think we'd brushed upon the recusal process, and I know there was a -- I don't remember the detail of it, but there was a recusal in regards to Brigadier Neal. And I think he had to complete the recusal process because of his links previously.

Q. I mean obviously before your time --

A. Yes, yes.

Q. -- but back in the summer of 2016, were you made aware of the fact that Operation Northmoor wanted to take a statement from him?

A. Yes. Yes, I remember reading that.

Q. WO2 Duce and Major Stitson had both said, and it's noted in the policy --

A. I think the direction was that it would be put the recusal process. I don't -- obviously it was a different time, but yeah.

Q. It may well be that it was difficult to identify somebody else to be the Head of Northmoor, but when identifying a PM(A), recognising that Northmoor is in existence, is there --

A. Yeah, this was not the first time that this sort of conundrum appeared because obviously Brigadier Neal's wife, Colonel -- he was --

Q. Waterworth, I believe.

A. She was -- sorry, go ahead.

Q. No, no.

A. Colonel Waterworth, Colonel Clare Waterworth, she was COSIB, I believe, at the time of the inception of Op Northmoor, and therefore had to be firewalled because of that fact he was going to become PM(A), and I think she ended up having to move outside of RMP at the time he became PM(A) because of a potential conflict of interest. I don't know the detail but that would --

Q. So a potential conflict of interest of was identified as far as his wife was concerned?

A. Yes, correct.

Q. And her role was changed in order to avoid it?

A. Yes, yeah.

Q. And the potential conflict of interest that he had was that he had been Head of Detention in Afghanistan at the relevant time --

A. Yes. Detention, yes.

Q. -- but that didn't stop him being appointed as PM(A)?

A. Apparently, yes. Well, obviously.

Q. Well, with a recusal policy that is intended to combat the objective appearance of possible bias?

A. Yes.

Q. The fact that the PM(A) was Head of Detention in Afghanistan when Northmoor is in part looking at detention-based allegations, might there be an

appearance that the wrong man is in the job?
A. Yes, yeah.
Q. And when it came to the desire from members of Northmoor to take a statement from him, that must have been a slightly difficult tightrope to walk?
A. Oh, I should imagine it was very uncomfortable for those suggesting and requesting it, yes.
Q. Was a statement taken from him?
A. I don't know. I can't -- I think it was just the recusal process.
Q. I mean, in any way did Brigadier Neal express a desire to be the person who ended Northmoor because there was nothing to see?
A. I think that he wanted advice towards -- and this was certain early '19 -- it may have been early, but I remember it being voiced at the point of at what point is it safe for him to take the decision to close, based upon the evidence that there was in existence at that time? And I think he took advice from SPA Mr Cayley and others.
Q. And jumping ahead slightly, then --
A. Sorry.
Q. -- no, no -- and thinking about that, he, Brigadier Neal, was due to hand over --
A. Correct, yeah.

Q. -- and the new PM(A), Brigadier Buck, would be taking over?
A. Right, yes.
Q. As you understood it, did Brigadier Neal want to be the one responsible for signing off on the end of Northmoor before his tenure came to an end?
A. Yes.
Q. Would it be unfair for anyone to suggest that that might in some way have been a feather in his cap, that he had managed to deal with that problem that had been there for such a long time?
A. Yes.
Q. So it may well be that he has an extremely distinguished military career behind him, but when it comes to the assessment of his last role as the one-star head of PM(A), if he's able to say, "I tackled those very difficult allegations against the most important regiment that we have available, and I was able to stop those unwarranted allegations going further", do you think that might have looked good on the CV?
A. Yes, of course. Yeah.
Q. In any way might that have affected his judgement, do you think?
A. Yes. The problem I would have with that is that there are other steps that would have to be jumped through for

him to manipulate that, because the RMP cannot turn something off just because we decide. There has to be a Form 3 referral to the SPA and they have to agree with our sort of final summary of evidence. And here is the evidence: do you agree there is sufficient evidence or not sufficient evidence?
Q. Of course.
A. So I think yes, you can see it, ie -- yes, yeah.
Q. I mean, if you don't speak to the members of SF until you've spoken to DSF, if you only ask for ITS1 rather than seize it, if you don't send the photographs in to be looked at by experts, if you don't speak to the APU, if you don't chase down the inquiries, you don't get the evidence, do you?
A. Correct.
Q. Without the evidence, there isn't a case, which means the Form 3 is rather easy to present?
A. Correct, yes.
Q. Right. But let's look --
A. Each one of them does have sub-layers to it.
Q. Of course.
A. Yes.
Q. Again, the Form 3 is not until 2019 --
A. Yes.
Q. -- and we're still in 2017 --

A. Exactly, so it's premature to say, you know, that -- yes.
Q. Well, whether it's premature or not may be helpful if we look together in file 2, to tab 93. In terms of whether or not Brigadier Neal had a target in mind for Op Northmoor, do you have available for you, please, sir, 93-2?
A. Yes.
Q. Which is an email sent from Colonel Morris to Brigadier Neal?
A. Yeah.
Q. If there are any doubt, it begins with "Brigadier":
"As requested, information on Op Northmoor to inform your meeting with Sir Jon tomorrow and his subsequent meeting with PUS."
Now, the meeting that's about to take place with Sir Jon, that must be Sir Jon Murphy?
A. Yes.
Q. So it would seem that there is a meeting or there are meetings being held between PM(A) and his private adviser, Sir Jon Murphy?
A. Yes.
Q. Is that a fair way of describing it?
A. Yes.
Q. Who was present at those meetings other than Brigadier

Neal and Sir Jon?
A. I don't know.
Q. Were they ever minuted?
A. I'm not aware.
Q. Okay. Then, when it says "his subsequent meeting with PUS", presumably that's not Sir Jon's subsequent meeting with PUS; that will be Brigadier Neal's subsequent meeting?
A. I assume so, yes.
Q. Okay. Then, by way of background, the third bullet point, "You" -- that's you, Brigadier Neal. Do you see that, sir?
A. Yeah.
Q. "You directed that we should achieve the 90 per cent that's discontinued allegations, by 1 June."
A. Yeah.
Q. So in May of 2017, what's being reminded of Brigadier Neal is his expectation for Team 2 is a direction that 90 per cent of the allegations will have been discontinued by 1 June?
A. Yes.
Q. Is that someone who has got an eye on an exit strategy for Team 2 at least?
A. Needless to say, that then puts the pressure on the Northmoor team if that's his expectation. But if it

wasn't achievable, guess what? Then, you know ...
Q. Well --
A. There saying -- that's what he expects, is -- you know.
Q. Well, with respect, it's more than an expectation, isn't it, sir? You directed, from the one-star, that's an order.
A. Yeah.
Q. You have ordered the team --
A. Yeah.
Q. -- to discontinue 90 per cent of the detainee abuse allegations --
A. Yeah.
Q. -- at this point, within a week?
A. Yeah.
Q. As for the discontinuance of the allegations, if we look again to the last bullet point together:

"DSP and PM(A) have reviewed and assured the JCRB process with the former [that's DSP] opining that it is gold plated and will withstand future legal scrutiny, for example if the ICC wish to review our investigation."

A. Yes.
Q. Did you think that discontinuing 90 per cent of the allegations within the next seven days was going to be gold plated?

A. No, I think that that's -- obviously they were basing it on applying stringently the Judge Leggatt Test, and discontinuing because there was -- yeah.
Q. If there's no statement, there's no crime?
A. *(The witness nodded)*
Q. No tangible evidence?
A. Yeah.
Q. Nothing to see here?
A. Correct.
Q. The approach prior to that use of the Leggatt Test had in fact been to look to see if there had been a complainant detained in around the time --
A. Yes.
Q. -- and to see whether there was something that could be found out?
A. Yes, correct.
Q. So an analysis of the complaint, rather than the complainant?
A. Yes, correct.
Q. The focus then became: well, if there isn't a complainant who hasn't signed a piece of paper, we don't need to do anything else?
A. Yes.
Q. Is there a risk that that's a disservice to the complainants?

A. Yes, of course there is. Yes, of course there is.
Q. In any way do you think that the impact of the IHAT allegations, most of which turned out to be falsely presented by Phil Shiner on behalf of PIL, had in any way the impact of that been a learning point for the RMP?
A. Yes.
Q. Is there a risk that when you're presented with lawyer-based allegations, that you might find yourself thinking: well, we've been here before?
A. I mean, of course there is, because you see it's still prevalent in the news now, is it not, where they talk about lawfare and yes, of course. Yes, of course.
Q. As it happens, in IHAT, the allegations of lawfare were well founded, Phil Shiner had made --
A. Yeah.
Q. -- and bought false claims and was exposed --
A. Yeah.
Q. -- as being fundamentally dishonest?
A. Yes.
Q. The impact that that then had on other claims, it's a bit like there's no smoke without fire?
A. Yes.
Q. Do you think that there is a risk that people went: well, we've been down this road before. Look at IHAT.

Thousands of allegations that went nowhere, and it's just the same with Northmoor?
A. Yes. You would be a fool to say otherwise, of course, yes.
Q. And is that why you have to be so careful when you start applying targets for discontinuance?
A. Precisely. Whether the Form 3 methodology with SPA is robust enough but, you know, that was really good application by WO2 Duce and her team that they did prevent *(sic)* what evidence they had available, even without a signed statement, what they had produced went forward in the Form 3 to say: well, actually try and pursue that one or not, because based on what evidence was available. It wasn't just a "That's it, we're not doing it", but obviously it got sped up, based upon the direction, yes.
Q. Just lastly, then, for today, because I'm conscious of the time, if we just follow this logic through, which is the advice from the PM(A) to the Secretary of State: "Don't worry, I'm on top of this. Most of the allegations are going to go nowhere, and we may well be getting rid of the most serious allegation soon."
If we just jump ahead in the chronology to tab 112, please, sir. 112 is a briefing note prepared for an office call due to take place with DCGS in December of

2017?
A. Yeah.
Q. So six months or so after the 90 per cent target date was passed?
A. Yeah.
Q. If you look down to the fifth bullet point that identifies manning, do you see there:
"Drawdown to 80 people as from 1 January and then a downward trend."
A. Yeah.
Q. In other words, we are going to need fewer and fewer people, and this is what the DCGS is being told?
A. Yes.
Q. Then that last bullet point after "Investigation":
"Look forward. Close down of the investigation."
Would it be unfair for anyone to think that if this is how it was described in the call to the DCGS in December 2017, that he's been left with the impression that Northmoor might be looking forward to closing down soon?
A. That's fair.
Q. A close down --
A. Inaccurate, but fair.
Q. That's the point. It wouldn't be right for the DCGS to be told --

A. No.
Q. -- that close down was going to happen --
A. Yes.
Q. -- unless, of course, the people who had the power to close it down were intending that to come about?
A. Potentially.
Q. Insofar as there are or are not notes of these meetings, are you aware of whether any notes were ever kept of briefings given to either CGS or DCGS?
A. No.
Q. I mean in --
A. I mean yes, of course I was aware at some point, because they would come -- Colonel Morris would come to me for facts, figures, numbers, and obviously I would then go to Northmoor team to give me what was needed. So I was aware there was external briefings because RMP being part of the wider army, whether it was for financial or otherwise, yes, of course. But not that sort of -- you know.
Q. If we think about the number of different briefings that are happening, and these are just the ones from the paperwork: you've got CGS, you've got DCGS, you've got Secretary of State, you've got PUS, you've got DSF --
A. Yes.
Q. -- DSP, IAG, IRT, Gold, and CEG, the Crime Executive

Group?
A. Correct.
Q. Okay, and that's a lot of people who are being invited to make some sort of contribution to the progress of Northmoor?
A. Yes.
Q. Would you have thought it's important to keep a record or a minute of those meetings?
A. Yes. Well, I mean ...
Q. Well, this is a briefing note?
A. Yeah, exactly. You would expect to see what was behind it, yes.
Q. Exactly. You'd expect to see something followed up from this, wouldn't you?
A. Yeah.
Q. I'm sure it's a trite observation to make, so forgive me for making it, but in terms of meeting notes, leave aside whether they'd be helpful to you now today, answering my questions, is it fair to observe they serve a purpose for those involved because they provide a record of what has been discussed and what has been decided?
A. Yes.
Q. If they are done diligently, they provide a rationale for why decisions have been taken?

A. From the investigative point, yes, but the rationale for that briefing note, would I expect that? Probably not, because the higher you go, the less you get, so to speak.
Q. But in terms of the KEGs or --
A. Yes, the KEGs.
Q. -- or the Golds -- I mean just Gold, for example. Would it surprise you that there's only one set of meeting minutes for Gold Group in the whole of 2018?
A. Yes, that does surprise me, yeah.
Q. There are other emails sent around, but only one set of actual meeting minutes?
A. That does surprise me, yeah.
Q. Would it surprise you to know that there are no meeting minutes for any Gold Group that was held in 2017?
A. No. Well, yes, that does surprise me, especially because the most important one, obviously the change of --
Q. Direction?
A. -- adoption of the recommendations, yes.
Q. It may well be, of course, that the minutes have been mislaid, but at the moment they don't appear to be available to us.
A. Okay.
Q. I mean, have you seen them in preparing to come here?

A. No.
Q. No?
A. No, I haven't.
Q. Well, what we'll endeavour to do tomorrow is to pick our way through the emails, some of which are said to stand as a record of the meeting, and to look at --
A. Yeah, okay.
Q. -- some of the decisions that were and were not taken.

But I think probably today, that's a convenient moment, and thank you for your patience in going beyond 4.30. Thank you, sir.

SIR CHARLES HADDON-CAVE: Thank you, Mr Glasgow.

We'll draw stumps now, Colonel Harvey. It's time for a cup of tea, I think. It's been a long day.

We'll reconvene, please, tomorrow morning at 10.00. All right? Thank you.

(4.39 pm)

(The hearing adjourned until 10.00 am the following day)

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